

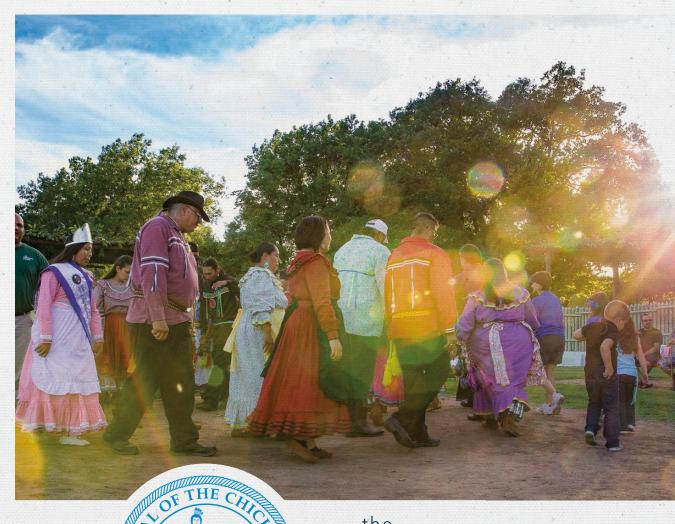


CHICKASAW NATION

2016

PROGRESS REPORT





chickasaw NATION

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Chokma!

We are happy to report fiscal year 2016 was, once again, a year of great progress and accomplishment for the Chickasaw Nation.

Due to a sound, diversified business portfolio and economic development endeavors, progress was made in all areas of the Chickasaw Nation.

With a focus on our mission of enhancing the overall quality of life of Chickasaw citizens, programs and services continue to expand and flourish, which you will see in the following pages, providing Chickasaws around the world more opportunities than ever before.

As you read the 2016 Progress Report, we hope you share in our excitement of this past year as well as the future of the Chickasaw Nation!

Sincerely,

Bill Anoatubby, Governor The Chickasaw Nation

Bill anoatubly



EXECUTIVE LEADERSHIP

STANDING, LEFT TO RIGHT: **BILL ANOATUBBY**, Governor

JAY KEEL, Secretary of Family Services

As secretary of family services, Jay Keel oversees programs and opportunities that support strong and healthy Chickasaw families.

BILL LANCE, Secretary of Commerce

As secretary of commerce, Bill Lance oversees the many diverse businesses that are operated by the Chickasaw Nation. These businesses provide funding for the programs and services available to the Chickasaw people.

WAYNE SCRIBNER, Secretary of Community Services As secretary of community services, Wayne Scribner oversees tribal housing, youth services, education, social services and aging programs to ensure quality services for Chickasaw people and the communities in which they live. He is also responsible for the construction of tribal facilities.

LISA JOHN, Secretary of Culture and Humanities As the secretary of culture and humanities, Lisa John is responsible for the Chickasaw Cultural Center and the development of programs to encourage cultural education, historical preservation and the arts.

ROBYN ELLIOTT, Secretary of Communications and Community Development

As secretary of communications and community development, Robyn Elliott strives to promote cultural pride among Chickasaw people by sharing timely and important information with the world through various media outlets.

SEATED, LEFT TO RIGHT:

JALINDA KELLEY, Secretary of Interior Services As the secretary of interior services, Jalinda Kelley is responsible for many of the internal operations of the Chickasaw Nation. These services include Lighthorse Police, human resources, information technology, benefits and compensation, training and career development and tribal government services.

DR. JUDY GOFORTH PARKER, Secretary of Health As secretary of health, Dr. Judy Goforth Parker oversees the Chickasaw Nation Medical Center and is responsible for all health programs and services offered to Chickasaw people.

TAMMY GRAY, Executive Officer, Governor's Office

HOLLY EASTERLING, Secretary of Treasury

As secretary of treasury, Holly Easterling provides pertinent and vital information to managers and leaders to assist in key financial decisions, long-term strategic planning and management of assets and investments across the Chickasaw Nation.



BOTTOM ROW, LEFT TO RIGHT:

Heather Summers, Operations, Hospital & Clinics (US)

Lona Barrick, Cultural Tourism (EO) Pauline Sliger, Compensation (EO) Leta Burwell, Social Services (EO) Andrea Horner, Marketing (EO)

Chenae Lippard, Heritage Preservation (EO)

Karen Cook, Aging (EO) Debra Gee, Legal (EO)

Christy Estes, HQ Finance (EO)

Mendy Watkins, Budgeting & Support (EO)

Kara Berst, Environmental Health & Safety (EO) Bobby Jones, HR - Business Operations (EO)

Uday Rao, Information Systems & Support (EO)

Laura Stewart, Arts & Humanities (EO) Lori Rico, Lt. Governor's Office (EO)

Cyndie Key, HR - Administrative Services (EO)

SECOND ROW, LEFT TO RIGHT:

Shannon Dial, Integrated Services (EO)

Johnna Walker, Chickasaw Foundation (CEO)

Kirk Perry, Historic Preservation (EO)

Juan Rico, Operations (US)

Teresa Reams, Health Finance (EO)

Jana Reich, Accounting (EO)

Tim Rhynes, Organizational Planning & Support (EO)

Debbie Jackson, Chikasha Houses/Patient Resources (EO)

Jerry Jones, Audit & Financial Reporting (EO)

Sheilla Brashier, Community Outreach & Development (EO)

Dan Boren, Corporate Development (P)

Karissa Pickett, Creative Services (EO)

Chris Tharp, Tribal & Commercial Health (EO)

Chris Anoatubby, Tribal & Commercial Health (US)

Lori Hamilton, History & Culture (EO)

Carol McCurdy, Training & Career Development (EO)

THIRD ROW, LEFT TO RIGHT:

Bill Anoatubby, Governor

Valorie Walters, Cultural Center (EO)

Brenda Teel, Revenue (EO)

Marty Wafford, Support & Programs (US)

Jenny Trett, Tribal & Commercial Health (EO)

Renee Sweet, Housing (EO)

Sheryl Goodson, Satellite Clinics (EO)

Becky Chandler, Nutrition Services (EO)

Ken Smith, Construction (EO)

C.J. Aducci, Strong Family Development (EO)

Jimmy Tignor, Support (EO)

Danny Hilliard, Corporate Development (VP)

Ross Hill, Bank2 (P)

David Nimmo, Chickasaw Industries, Inc. (P)

Monica Neal, Communications (EO)

Kenneth Ross, Solara Surgical Partners (P)

Jefferson Keel, Lt. Governor

FOURTH ROW, LEFT TO RIGHT:

Jonathan Moffat, Digital Design & Development (EO)

Adam Stafford, Business Analytics (EO) Jana Harrison, Housing Finance (EO)

Palmer Mosely, Self-Determination (EO)

John Ellis, Construction & Support Services (EO)

Frank Johnson, Jr., Governmental Affairs (EO)

Pat Neeley, Business Affairs (US)

Jerod Waters, Nursing (EO)

Cliff Agee, Subsidiary Services & Support (US)

Dakota Cole, Treasury (US)

Stephen Greetham, Legal, Commerce (EO)

Tom John, Community Services (US)

Skip Seeley, Global Gaming (P)

Todd Crawford, Residential Services (EO)

Mark Hicks, Tribal Procurement (EO)

Tony Choate, Media Relations (EO)

Clint Chadwick, Emerging Businesses and Programs (EO)

NOT PICTURED:

Colt Digby, Youth Services (EO)

Melissa Edgar, Program Development & Review (EO)

Scott Emerson, Gaming & Retail Operations (EO)

Paul Emrich, Family & Mental Health Services (US)

Tena Jolley, Benefits (EO)

Jennifer Kaneshiro, Administrative Services (US)

Carrie Law, Hospital & Clinical Excellence (EO)

Neal McCaleb, Ambassador at Large

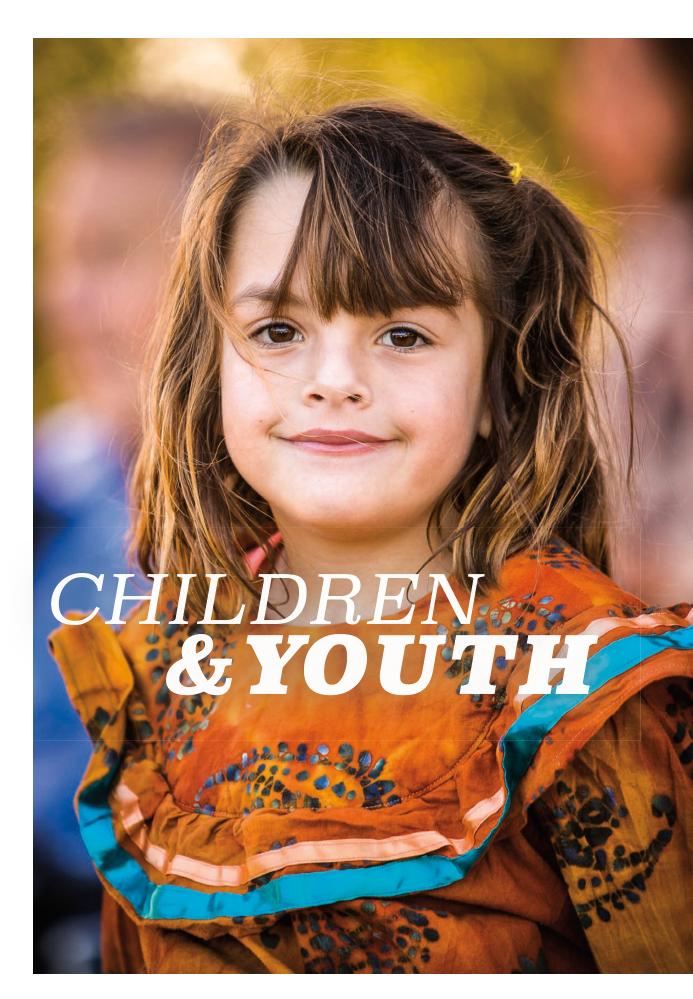
Laura Nickell, CNMC Clinics (EO)

Phillip Perkins, Security/Rangers (EO)

Brad Prewitt, Inkana Foundation (EO)

Danny Wells, Education (EO)

Randy Wesley, Lighthorse Police (EO)

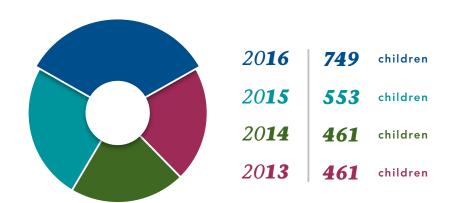






In 2016, more than 2,000 youth from across the country participated in camps, clinics and academies offered by the Nation.





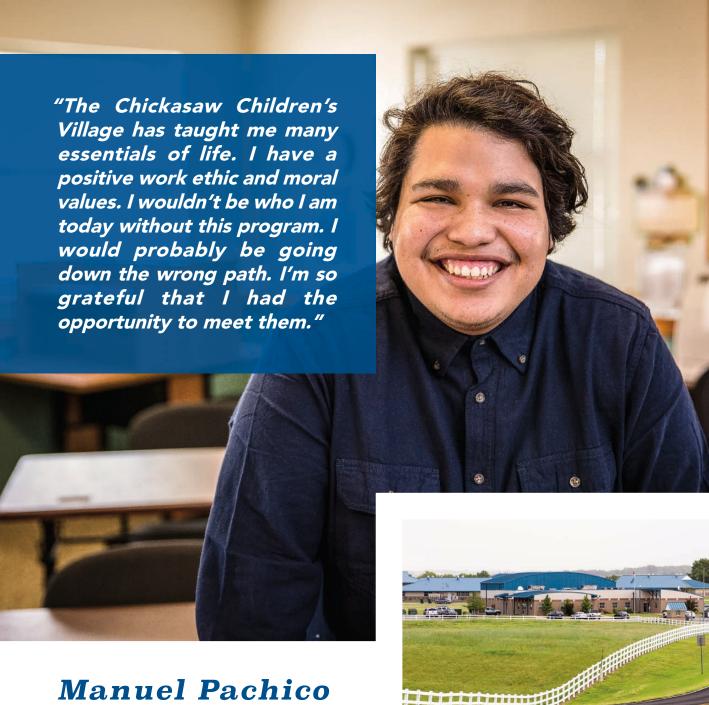
Children assisted through the child care assistance program

The child care assistance programs partnered with **95** child care providers within the Chickasaw Nation to supplement child care payments for **749** children. The program also awarded **65** grants for use in improving child care facilities.

The Chickasaw Nation Child Development Center provided year-round care to **222** children up to 4 years of age.

The Sick Child Care Center, which assists children with mild health issues, provided care on **1,017** occasions to **198** children.

The school age program provided care to **383** children, ages 4 through 12, during public school holiday breaks.



Manuel Pachico Chickasaw Citizen

Manuel Pachico was a Chickasaw Children's Village resident since he was in the third grade. In 2015, he graduated from Kingston High School and completed the Chickasaw Children's Village program.

Pachico attended many educational field trips, classes that teach life skills and activities that inspire students to make positive choices.

After graduating high school, the program assisted Pachico in applying for college, funding and scholarships. Shortly after applying, he was accepted into Southeastern Oklahoma State University. The Chickasaw Children's Village has influenced his future plan to become a psychologist or a counselor.

The after school program provided transportation and care to **366** children during the 2015 - 2016 school year.

The early intervention program, which focuses on the social, emotional and cognitive development of children, assessed **207** children in 2016.

The youth clothing grant program provided **13,681** Chickasaw youth with a **\$200** gift card for the purchase of school clothing.

The resource and referral program provided training to **297** early childhood teachers, assistance providers and parents of young children.

The Chickasaw Nation provided **236** car seat checks and **60** new car seats to parents.

Preventative dental care continues to be promoted through distribution of toothbrushes and toothpaste to all Head Start children three times during the school year.

More than **230** youth took part in seven health fairs in FY 2016.

The martial arts program served **221** Chickasaw youth in FY 2016 at **six** locations throughout the Chickasaw Nation.

2016 1,990 youth 2015 1,827 youth 2014 1,665 youth 2013 1,200 youth

Assistance for Chickasaw youth to participate in various events, clubs, leagues or other areas of interest



The Nation's numerous recreational programs served more than **3,300** Chickasaw youth through a variety of leagues, including basketball and volleyball.

Chickasaw Youth Clubs in Tishomingo and Sulphur combined to serve **289** Chickasaw youth.

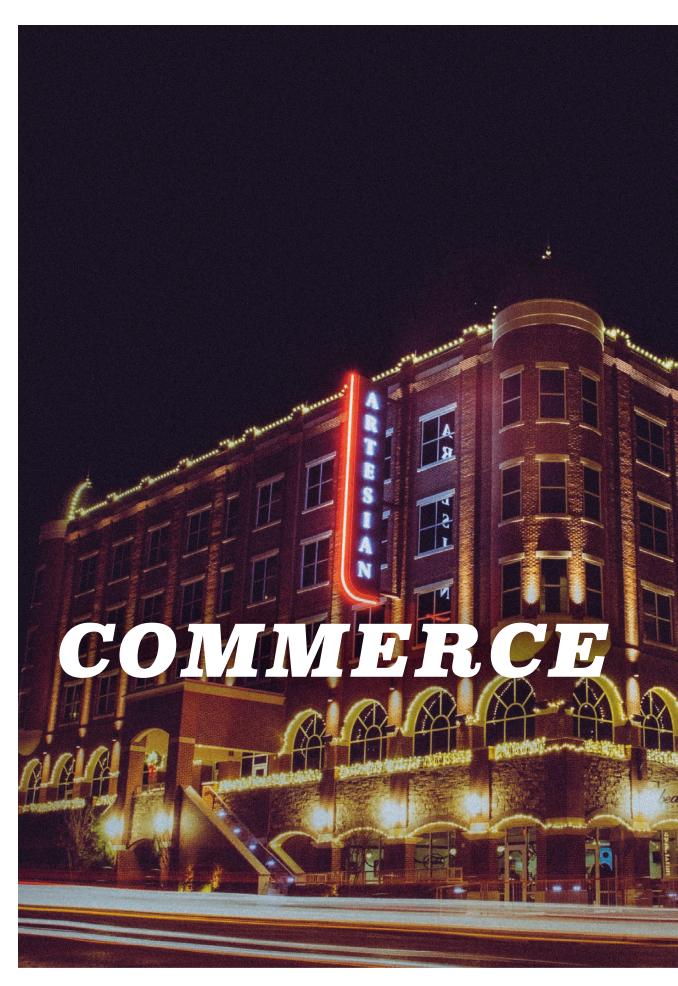
The Chikasha Pehlichi Ikbi Program (Youth Leadership Program) provided *58* Chickasaw high school students with tools to promote confident leaders.

The Chickasaw Nation provided assistance for **1,990** Chickasaw youth to participate in various events, clubs, leagues or other areas of interest.

Five Chickasaw youth received sponsorships to attend the 2016 Native Youth Preventing Diabetes Camp.

Fifty-six students from around the country attended the Chickasaw Nation Aviation and Space Academy, which encourages students to pursue opportunities in aviation, space, science and math.

Forty-eight Chickasaw students attended the Space Academy at the U.S. Rocket & Space Center in Huntsville, Alabama, where they participated in simulations of astronaut actions, among other activities.

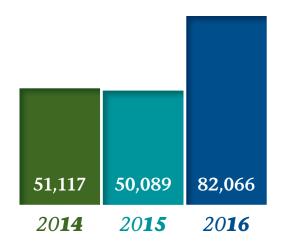




The new WinStar Convention Center, a 65,000 square-foot facility, opened in September 2016.







Current tribal business diversification includes manufacturing, energy, health care, media, technology, hospitality, retail and tourism.

The Artesian Hotel has welcomed more than **180,000** guests since opening in 2013.

A major expansion of the Newcastle Casino was completed to improve efficiency and customer experience. The expansion includes additional parking, shuttles and **738** electronic games.

The Chisholm Trail Casino underwent a complete remodel in 2016 to enhance the overall guest experience and modernization of the facility.



The Chickasaw Nation Preferred Vendor Program creates opportunities for Chickasaw-owned businesses to grow along with the tribe. The program currently has more than **200** Chickasaw-owned businesses registered.

The South-Central Oklahoma Radio Enterprises (S.C.O.R.E.) broadcasting group celebrated the 20th anniversary of the Chickasaw Nation's purchase of the two original stations, KADA-AM and KADA-FM.

Global Gaming Solutions, LLC recently completed a major renovation of the casino at Remington Park. Remington Park continues to be recognized nationally in the racing industry.

In 2016, Sovereign Properties Holdco (SPH) saw continued growth in both real estate holdings and profitability. SPH currently holds **37** properties valued at **\$121 million**.





Bank2 has loaned more than **\$2 billion** dollars since opening in 2002, and is the top source of Native American home loans in Oklahoma and nationally.

Bank2 was again named one of Oklahoma's Top Places to Work in 2015, one of only **17** companies in the state awarded the honor **three years** in a row.



In 2016, Bank2 was awarded the National Minority Enterprise Development Award for Access to Capital in Native America.

Sovereign Technology Solutions leads the way in cutting-edge development of electronic applications used in resource patient management systems to simplify and enhance the overall experience. The Healthpic application is currently being utilized in **14** sites.

Solara Surgical Partners, an enterprise of the Chickasaw Nation, acquired an ownership interest in Oklahoma City-based Surgical Hospital of Oklahoma in FY 2016.







The Carl Albert Service Center opened in November 2015 to help Chickasaw citizens and employees with education, training and career development.



Citizens served by the Nation's emergency energy assistance program



Groundbreaking for the Chickasaw Veterans Lodge near the Chickasaw Nation Medical Center in Ada took place in May 2016.

In August 2016, ground was broken on a new community center in Oklahoma City.

Also in August, the Chickasaw and Choctaw Nations reached a historic agreement with the Oklahoma City and Oklahoma State governments regarding water rights.

The Nation's emergency energy assistance programs provided support to 2,100 citizens for urgent, unmet utility needs.



More than **140** veterans attended the 2016 Chickasaw Veterans Conference at the WinStar World Casino and Resort.

More than **9,300** citizens have purchased a Chickasaw license plate since February 2015, amounting to more than **\$970,000** in rebates.

The Chickasaw Nation ReUse Center served **16,392** Chickasaws with a variety of gently-used items.

More than **2,000** Thanksgiving baskets and nearly **2,200** Christmas baskets were provided for eligible Chickasaw families.

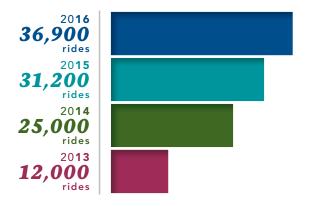
The Lighthorse Police Department provided **115** presentations to Chickasaw Nation communities to enhance public safety and social awareness.







In 2016, transportation services provided more than 36,900 rides for clients to work and medical clinics and the delivery of medical refill prescriptions to homebound citizens.



Transportation Services

Through a community service block grant, the tribe assisted **115** Chickasaw families in crisis situations with utilities, food and rent.

With the Low Income Home Energy Assistance Program, the tribe supported nearly **2,200** Native American families with energy assistance.

Chickasaw Nation Social Services assisted **140**Native American families with burial assistance.

The roads program improved or repaired approximately **35.5** miles of roads and bridges in **seven** Chickasaw counties this year.

The Chickasaw Princesses served as ambassadors for the tribe at **61** events across the country, bringing honor and pride to the Chickasaw Nation.

Community health representatives served nearly **15,500** Chickasaw citizens by testing vital signs, providing transportation to appointments and picking up medication.

The Chickasaw Nation Honor Guard attended more than **1,000** events in 2016.









The Chickasaw Nation Fine Arts program partnered with schools and communities to serve more than 2,800 students during the 2015-2016 school year.

Students served through the fine arts program





More than **200** students participated in the Chickasaw Arts Academy.

The Youth Arts Month Celebration took place at the Chickasaw Community Center in Ada, Oklahoma, where they hosted **256** people.

The Chickasaw Choir Program performed the National Anthem at the Kansas City Chiefs football game in front of **65,000** people and for the Oklahoma Blue basketball game in front of **1,000** people.

This year's Artesian Arts Festival in Sulphur, Oklahoma, had more than **6,500** guests, who enjoyed art displays, workshops, lectures and dance demonstrations.

The Chickasaw School of Guitar provided more than **360** students weekly guitar lessons in FY 2016.



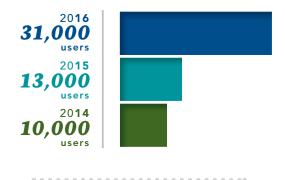
Nikki McElhannon Chickasaw Citizen

Nikki McElhannon was searching for an extracurricular activity to help focus her strong-willed 6 year-old, Payton, when she learned about the Chickasaw Nation's dance classes offered through performing arts.

Payton started taking tap and ballet classes, and McElhannon says she has found her place.

"Mr. David, the dance class instructor, has been able to communicate with Payton on her level, and she has blossomed in this class. She looks forward to it every week. She has improved since she started the classes and has grown. She has adjusted to the disciplined structure of the class and loves being a part of it. She doesn't get excited about many things, but for Payton, dance class is exciting. It's a good experience and has been a blessing for us."

Online Language Resources Users



The language department had more than **1,600** participants at various classes, camps, clubs and outreach visits. The tribe's online language resources had more than **31,000** unique user visits.

The Chickasaw Cultural Center (CCC) has opened its doors to visitors from around the world since 2010. This year, it surpassed **500,000** guests.

The CCC had more than **91,000** visitors this year, and was named Best State Tourism Destination by "The Oklahoman" newspaper's "Readers Choice Award."

The Association for Women in Communications bestowed its annual Clarian award on the CCC for its outstanding website presence. Also, the CCC was awarded the "Certificate of Excellence" by TripAdvisor.

Nearly **9,000** people enjoyed stickball, language games, art classes, cultural demonstrations and more at this year's Three Sisters Celebration, hosted by the CCC.

In 2016, the Holisso Research Center on the CCC campus provided help to more than **15,000** patrons with research and completed more than **7,000** genealogy requests.

The Chickasaw Explorers program provided **10** Chickasaw students the opportunity to participate in a two week archaeological excavation in Starkville, Mississippi, in search of the 1541 Battle of Chikasha site and other related Chickasaw villages.

The Chickasaw Nation museums & historic sites served more than **18,000** visitors.

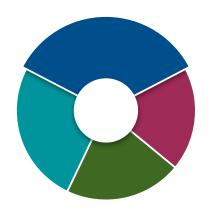
The cultural tourism division served approximately **170** Chickasaw citizens with special tours, lectures and presentations relating to Chickasaw historic and cultural sites, as well as special events and travel routes.

The Johnston County Bank Museum and the Washita Farm Heritage Center served nearly **1,000** visitors in FY 2016.

The cemetery preservation program maintains **53** Chickasaw family cemeteries and **15** historic sites within the Chickasaw Nation.

The Chickasaw Press released the first issue of the Chokma magazine in 2016 as well as **three** new titles, a hardcover edition of A Chickasaw Dictionary, Basic Chickasaw Language Workbook I and an e-book of Te Ata: Collector's Edition.

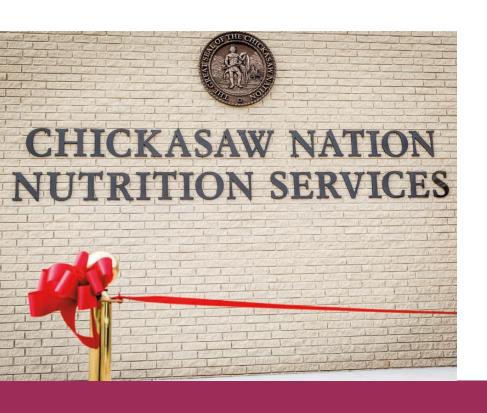
The White Dog Press released the Chikasha Stories Volume One: Shared Stories mobile app in 2016. The children's book application is compatible with Apple and Android devices.



Patrons served at the Holisso: The Center for Study of Chickasaw History and Culture

<i>20</i> 16	15,000	patrons
<i>20</i> 15	11,000	patrons
<i>20</i> 14	9,000	patrons
<i>20</i> 13	8,000	patrons







Tribal development projects continued to increase in FY 2016. We have provided a list of future, current and completed projects.

Completed projects in **FY 2016**:

Ada, Oklahoma

Carl Albert Service Center

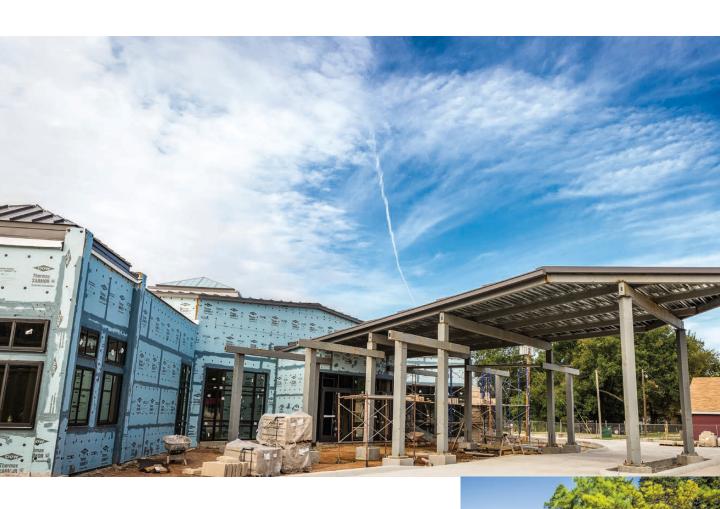
Duncan, Oklahoma

Chickasaw Nation Nutrition Center

Thackerville, Oklahoma

WinStar Convention Center





Current projects under construction:

Ada, Oklahoma

Apila Center
Chickasaw Veterans Lodge
Emergency Medical Services Building
Violence Prevention Center
Women's Recovery Center

Ardmore, Oklahoma

Child Development Center

Oklahoma City, Oklahoma

Chickasaw Community Center Chickasaw Senior Center

Purcell, Oklahoma

Area Office
Chickasaw Nation Health Clinic Expansion
Chickasaw Nation Wellness Center

Sulphur, Oklahoma

Chickasaw Cultural Center Bridge Chickasaw Youth Club

Tishomingo, Oklahoma

Area Office Chickasaw Community Center Chickasaw Information Center Chickasaw Senior Center Chickasaw Youth Club Head Start



Future projects in the design stage:

Ada, Oklahoma

Chickasaw Nation Medical Center Renovation Chickasaw Nation Wellness Center Transportation Services

Pauls Valley, Oklahoma

Area Office



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top left: **Chickasaw Nation Nutrition Center**, Duncan, Oklahoma bottom right: **Carl Albert Service Center**, Ada, Oklahoma

Pg. 22

top: **Chickasaw Community Center**, Tishomingo, Oklahoma middle: **Chickasaw Senior Center**, Oklahoma City, Oklahoma

Pg. 23

top left: **Chickasaw Nation Health Clinic**, Purcell, Oklahoma top right: **Child Development Center**, Ardmore, Oklahoma bottom left: **Chickasaw Cultural Center Bridge**, Sulphur, Oklahoma





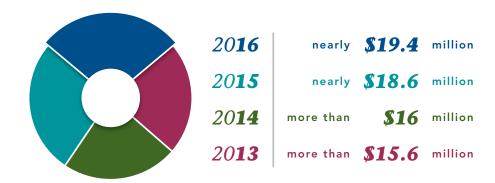






The college clothing grant program provided \$150 to eligible part-time students and \$300 to eligible full-time students in FY 2016. The program served 412 college students for a total of \$105,750.





Grants, scholarships, incentives and other education assistance

The higher education program and career technology program provided nearly **\$19.4 million** in scholarships, grants and other forms of support to more than **5,000** students this year.

Chickasaw Honor Club Program awarded incentives to more than **2,300** students and distributed nearly **9,300** awards for the **2015-2016** school year.

Enrollment for children in the four Head Start centers, located in Ada, Ardmore, Sulphur and Tishomingo, totaled **334** students in FY 2016.

The summer science school worked with the school-age summer program to serve more than **300** students with science activities for students who attended the program.



Governor Anoatubby with Chickasaw high school students during Oklahoma Business Week.

Dustin Foskey Chickasaw Citizen

As a high school senior, Chickasaw citizen Dustin Foskey participated in the Oklahoma Business Week (OBW) summer camp, where he became the first student to win \$2,000 in higher education scholarships. Dustin attended the camp offered at East Central University (ECU) for the past two summers.

"My experience has been challenging and fun. I learned many things that apply not just to business but to my entire life. For example, remembering that your actions in leadership and your professionalism are always being watched. This was my favorite lesson, because it was not something I thought about that much "

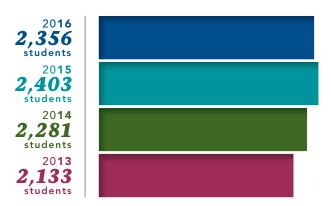
In summer 2015, Foskey's first year at OBW, he was chosen as the chief executive officer for his team's company, Blue Sky Music, and led his team to first place in the overall camp competition.

Upon graduation from high school, Foskey spent a second summer at Oklahoma Business Week participating in the Advanced Leaders Division. Only 15 campers out of 80 participants were selected to compete at the advanced level.

Foskey, now a student at ECU, was selected for the Freshman Business Scholars Program at the Stonecipher School of Business after his accomplishments at Oklahoma Business Week.



Chickasaw Honor Club



The reading is fundamental program distributed **1,903** books to the Chickasaw Nation Head Start and Child Development Center students.

The Native Explorers program gave **92** Chickasaw students the opportunity to experience various programs and events in the areas of earth, natural and biomedical sciences and medicine.

The Chickasaw Nation Johnson O'Malley and school supply assistance programs provided school supplies to more than **9,000** Native American students.



<i>20</i> 16	374	individuals
<i>20</i> 15	169	individuals
<i>20</i> 14	163	individuals
<i>20</i> 13	226	individuals

Adult Learning Program

The tribe provided tutoring assistance to **260** Chickasaw students through the tutoring reimbursement program.

The Chickasaw Nation serves as title sponsor for East Central University's Oklahoma Business Week camp. In summer 2016, **16** Chickasaw students were offered sponsorship to attend the one-of-akind business camp.

Eighty-eight students participated in the tribal robotics program to compete in various robotics competitions across the country.

The VEX_IQ robotics program was implemented in FY 2016 in an effort to provide students a new challenge and maintain interest in robotics programs.

The State-Tribal Education Partnership Pilot Program, a partnership with the Oklahoma State Department of Education, provided an average of **77** student interventions per month in FY 2016.

The Recruitment and Retention Program partners with Oklahoma universities to increase the graduation rates of Chickasaw students. In FY 2016, the program began a presence on the campuses of Oklahoma City Community College and the University of Central Oklahoma.

The adult learning program assisted **374** individuals with the goal of completing the High School Equivalency (HSE) certification.

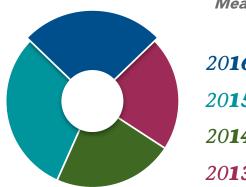






In August 2016, ground was broken on a new senior center in Oklahoma City.





Meals provided to Native American elders

<i>20</i> 16	191,117	meals
<i>20</i> 15	227,583	meals
<i>20</i> 14	167,000	meals
<i>20</i> 13	157,000	meals

The Chickasaw Nation has **11** senior centers throughout south-central Oklahoma, located in Ada, Ardmore, Colbert, Connerville, Duncan, Kullihoma, Madill, Pauls Valley, Purcell, Sulphur and Tishomingo.

The Chickasaw Nation senior centers provided **191,117** balanced meals to qualified Native American elders in FY 2016.

The Senior Farmers' Market Nutrition Program and Winter Fruits and Vegetables Benefit Program for Chickasaw seniors served Chickasaw elders with nearly **13,000** bags of fresh fruits and vegetables.

The 2016 Elders Conference drew 337 attendees to the WinStar World Casino and Resort.



"When I lived alone, the Chickasaw Nation built a ramp, replaced old windows and toilets and sent a chore worker weekly to clean around the house; it just made life more comfortable. I appreciate all the services the Chickasaw Nation provides. It's good to be Chickasaw," Perry said.

The elderly energy assistance program provided supplemental utility assistance to 4,377 Chickasaw elders during the summer and winter months.

The veterans' program assisted 400 Chickasaw veterans with burial assistance, benefits and other services.

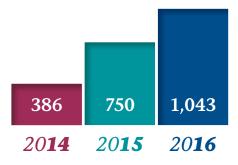
Fifty-one elder Chickasaw veterans received a jacket in honor of their military service.

Eighteen Chickasaw veterans traveled to Washington, D.C., to visit the WWII National Monument, Arlington National Cemetery, National Museum of the American Indian, the U.S. Capitol and Mount Vernon.

The elder home maintenance program served more than **1,000** Chickasaw elders with small home repairs and alterations.



Elders served by the home maintenance program



During the annual car care event, the tribe checked auto fluids, tire pressures and wiper blades for **148** elders.

The supplemental wood program provided **553** ricks of wood to **211** Chickasaw elders for winter heating.

The supplemental lawn mowing program provided services for **893** Chickasaw elders.

Since implementation, the driveway program has served more than **450** elders with the repair or construction of private driveways. The program served **47** elders in FY 2016.

The Chickasaw Nation elderly specialists assisted nearly **1,700** elders with locating resources, completing applications and gathering required documents to obtain services.

The Chickasaw Nation provided more than **13,700** over-the-counter medications at no cost to Chickasaw elders.

The Iti Apela (Elder Help) program served **51** Chickasaw elders by providing 24-hour medical alert services.

The Nation's assisted living supplement program provided up to \$2,500 per month for 41 Chickasaw elders to live in a state-licensed assisted living facility.

The elders' chore program provided **3,750** home cleaning services and staff visitations to long-term care facilities.

The senior companion program began in **2015** to provide a crucial link for Chickasaw elders living alone. Services were provided on **340** occasions.

The Native American Caregiver Support program served **43** individuals caring for Native American elders and Native American elders raising grandchildren.



Supplemental lawn mowing program

<i>20</i> 16	893	elders
<i>20</i> 15	834	elders
<i>20</i> 14	746	elders
<i>20</i> 13	704	elders









Amount of child support collected and distributed

million	more than \$3	<i>20</i> 16
million	\$2.6	<i>20</i> 15
million	\$3.4	<i>20</i> 14
million	\$3.2	20 13

In April 2016, the Chickasaw Nation broke ground on the Nittak Himitta' (New Day) Women's Recovery Center. The new facility is located on the campus of the Chickasaw Nation Medical Center and will have the capacity to Serve 12 women and their children.

Ground was broken in April to begin construction on a new Violence Prevention Center in Ada.

Chickasaw Nation Prevention Services provided suicide prevention training to more than **700** individuals, and nearly **3,000** people were provided information on suicide and mental health.

More than **3,000** Chickasaws were served through the Chickasaw Nation outpatient mental health services available at **eight** treatment sites.

More than **\$3 million** in child support obligations was collected and distributed to Chickasaw families through child support services, with more than **1,500** families receiving support.

The youth substance abuse task force was formed in FY 2016, with nearly **100** Native American youth served.

Established in FY 2016, the psychosocial unit provided more than **200** assessments and evaluations.

Chickasaw Nation Medical Family Therapy provided services to more than **7,000** patients.

Healthy Lifestyles provides service to adults struggling with addiction. In FY 2016, more than **80** adults received services.



Kathryn Walck Chickasaw Citizen

When Kathryn Walck took the ASIST class offered by Chickasaw Nation Prevention Services, she had no idea that the training she received would soon save her own daughter's life.

"I was an ER nurse for 13 years, and it didn't prepare me for what was happening at home," Walck said.

ASIST stands for Applied Suicide Intervention Skills. It's an interactive two-day training that helps participants learn what signs to look for and what questions to ask a person who might be considering suicide.

"Despite my medical training, I missed every sign with my daughter," Walck said. "The ASIST class showed me the subtle signs and the small behavior changes she was exhibiting. I learned the exact questions to ask my daughter, and what to do when I learned that she was planning to take her own life."

Walck recalls the moment she realized her daughter needed help. She immediately checked her daughter into a facility to get treatment. Now, Walck's daughter is 17 and thriving.

"The training I received saved my daughter's life. Every time I see Deanna and Christy, the class instructors, I give them a hug and thank them for saving her life," she said.

Walck encourages all of the nurses in her department to take the ASIST classes.

The Aalhakoffichi' (A Place for Healing) Adolescent Transitional Living Center provided **50** Chickasaw youth, who face personal challenges, a place to live and attend school at the residential facility.

On average, **60** students received guidance, encouragement and personal development in a safe, nurturing environment each month at the Chickasaw Children's Village.

The community outreach program made contact with more than **65,000** people at conferences, events and meetings, where attendees were able to receive information on all family services and mental health services.

Recovery resource services provided support to more than **40** participants per month and hosted more than 500 recovery groups, with nearly **3,000** attendees in FY 2016.

Chickasaw Nation Child Welfare Services provided service to more than **400** Chickasaw children each month, and more than **600** Chickasaw adults and parents of Chickasaw children in FY 2016.



Child welfare services also assisted in more than **40** adoptions and provided nearly **\$60,000** in maintenance payments to foster families caring for Chickasaw children.

The family preservation program served nearly **1,000** Chickasaw citizens by providing support for young children and their parents.

The Hinoshi Chokma (Good Path) Program, which focuses on empowering youth to lead independent and productive lives, served nearly **300** Chickasaw youth.

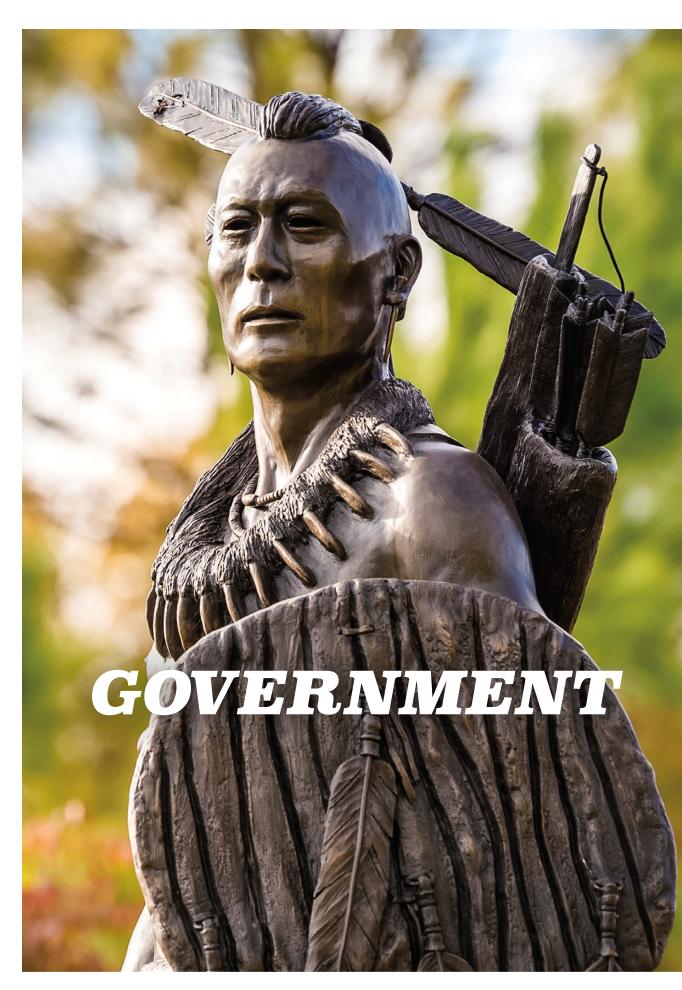
Chepota Himita (Young Child) Program is a home visitation service, focusing on the prevention of child abuse. In FY 2016, nearly **500** individuals and families were served.

Chickasaw Nation Violence Prevention Services provided assistance to more than **700** adults and children.

The cultural enhancement program was added in 2016 as a component to support culture as a part of recovery and healing. More than 1,000 Chickasaws participated.



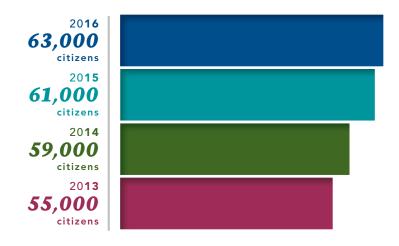






The Chickasaw Nation Certificate of Degree of Indian Blood (CDIB) office issued 2,227 CDIB cards to eligible individuals and 2,862 Chickasaw citizenship certificates.

Chickasaw citizens



The Chickasaw Nation has nearly **63,000** citizens worldwide.

The Nation employs more than **13,000** individuals.

Twenty-four college-aged students received valuable employment and experience through the tribe's internship program.



Arielle Farve Chickasaw Citizen

Following her freshman year at Oklahoma State University, Arielle Farve spent the summer in the Chickasaw Nation Internship Program.

"My time interning for the Chickasaw Nation was an incredible experience, and I was so blessed by this excellent opportunity. I learned so much and loved getting to expand my skills beyond what is possible in a classroom," Farve said.

As a strategic communications major, Farve was able to learn from Chickasaw Nation professionals in a real-world setting.

"I benefited immensely from getting to see public relations strategies in real-life applications as well as having the opportunity to gain a better understanding of the Chickasaw Nation's mission and goals. This internship amplified my passion for my education, increased my pride for my tribe, and instilled in me the confidence to take on more leadership and responsibility in my scholastic organizations."

"The internship program provided a direction and vision of a future career," Farve said.

"Until my internship, I did not really have a vision of what I was working toward. In the Chickasaw Nation Public Affairs department, I experienced how a career in public relations realistically looks. I have been able to see what my career after college will be like. That motivation has made me thrilled to return to school so that I can work towards preparing to enter into the public relations field."

Not only did she learn skills and abilities for her future career, Farve was able to fully understand the mission of the Chickasaw Nation during her internship.



More than **600** Native American youth were employed through the Toksali SMART program, where their interests were matched with a preferred career path.

The vocational rehabilitation department assisted **257** Native Americans with disabilities through work-related programs and services.

The career development services program served **130** Chickasaws who have employment barriers and assisted **71** participants in gaining full-time employment through training services.

The Chickasaw Leadership Academy, which provides internal employee training and career development, had **224** graduates.



School-to-work students



The Chickasaw Nation's VITA tax program served nearly 400 citizens in 2016.

The tribe's re-entry transitional employment program served **70** participants with job and life training curriculum.

The school-to-work program employed **137** Chickasaw students who were pursuing higher educational goals, and **22** students obtained full-time employment upon graduation.

The career services program assisted **403** Chickasaw citizens with résumés, mock interviews, job skills, job fairs and other supportive services.



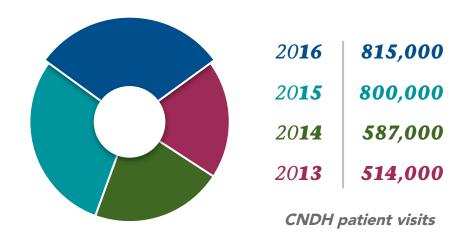






In April 2016, a new Chickasaw Nation Nutrition Center opened in Duncan, Oklahoma.





The Chickasaw Nation Department of Health recorded more than **815,000** patient visits for the Chickasaw Nation Medical Center and outlying clinics.

Groundbreaking for the new Emergency Medical Services building took place in April 2016.

In July, ground was broken on the Apila Center, a new health support building on the Chickasaw Nation Medical Center campus.

In FY 2016, more than **1.7 million** prescriptions were filled, with more than **421,000** of those being delivered through the mail-order service.

More than **4,600** guests were served at the Chikasha House, a place to stay for families visiting long-term patients of the Chickasaw Nation Medical Center.

In FY 2016, the Chickasaw Nation's Summer Electronic Benefit Transfer Program for Children expanded to serve more than **22**,600 children with nutritious foods for the **three months** school is not in session.



Chickasaw Citizen

Margaret Tate finds comfort knowing she is in good hands when arriving at the Chickasaw Nation Chikasha House. The Chikasha House provides families or caregivers of patients admitted to the Chickasaw Nation Medical Center a convenient and relaxing "home away from home" lodging facility.

Tate, who is disabled, has been ill since 2013. Currently, she resides in St. Helena Parish, Louisiana. As a child, her family relocated to Colorado. When she returned home, she began using the Chickasaw Nation Medical Center. Tate is proud to be Chickasaw and becomes emotional when discussing her culture.

"The Chickasaw Nation wraps their arms around me and gives me comfort. When I receive help, there is a spiritual serenity," she said. "The staff offers a smile and happiness. At that moment, you feel fine and know you are going to be taken care of."

Summer Food Program for children



The School Food Pantry Project, a partnership between the Chickasaw Nation, Oklahoma Regional Food Bank and 10 schools in the Chickasaw Nation, served **799** students with more than **29,000** pounds of food.

Healthy Meals for Kids is a program for children who visit CNMC to receive a free nutritious meal to enjoy on-site. In FY 2016, more than **160** meals were served every week.

In FY 2016, more than **\$2.6 million** of food was provided to families through the food distribution program.

The Chickasaw Nation WIC Program served more than **1,000** Chickasaw citizens each month.

Now with more than **150** local contracted farmers, the WIC Farmers' Market Nutrition Program and the Senior Farmers' Market Nutrition Program distributed more than **\$1.5** *million* dollars for the purchase of fresh fruit and vegetables.

The Summer Food Service Program expanded to **64** sites in 2016, while distributing more than **73,000** meals to children in various locations throughout the Chickasaw Nation.

Through the Packed Promises Program, **29,000** boxes of food were shipped to qualifying children in FY 2016. This program, a partnership with Feed the Children, provides an online grocery shopping experience with store-to-door deliveries.

Mobile Smiles, a new mobile dental bus service with the goal of reaching those who are not able to travel, began in 2016.

The Chickasaw Nation optometry team, in all clinics, saw more than **17,000** patients, and the dental clinics saw more than **54,000** visits for FY 2016.

The physical therapy department saw more than **17,000** patients this past year, and the orthopedics clinics average more than **270** patients a month.

The Women's Clinic, combined with the OB department, helped deliver more than **70** babies each month.

The new dermatology clinic opened in 2016 and has seen more than **160** patients.

In FY 2016, a fourth scanner, as well as a fourth technologist, were added to the Chickasaw Nation Medical Center for ultrasounds. More than **800** patients were seen each month for ultrasounds.

There were more than **180,000** visits this year at the wellness centers in Ada, Ardmore and Tishomingo.

The hearing aid program provided **780** hearing aids to qualified Chickasaw citizens.

Oklahoma Optical served more than **8,500** customers in FY 2016.

Sovereign Medical Clinics in Ada and Norman recorded approximately **20,000** combined patient visits in FY 2016.



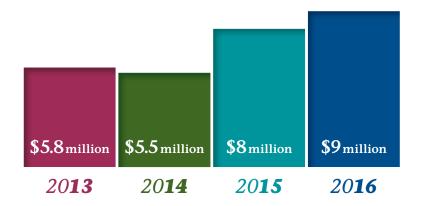




In FY 2016, more than \$9 million in funding was issued to 67 Chickasaw families through the Chuka Chukmasi (Beautiful Home) Home Loan program.

HOUSING AUTHORITY OF THE CHICKASAW NATION

Chuka Chukmasi (Beautiful Home) Home Loan Program



In February 2016, the Chickasaw Nation celebrated the **50th anniversary** of the Chickasaw Housing Authority.

Housing management services assisted **940** Chickasaw families through the Nation's two rental programs.

The Chickasaw Housing Improvement Minor Program assisted 57 Chickasaw families with a grant of up to \$5,000 to help with repair and rehabilitation to their privately-owned home.

Housing improvement services completed renovations on 20 of the Chickasaw Nation's low-rent housing units.



More than **\$1.2 million** was awarded to assist **422** Chickasaw citizens with down payment and/or closing costs to purchase or refinance a home.

The Chickasaw Nation assisted **270** Chickasaw citizens living outside of the tribal boundaries with a one-time **\$5,000** grant toward home improvements. Also, **20** citizens were awarded up to **\$5,000** to make their homes handicap accessible.

In FY 2016, **761** Chickasaw families participated in the Chickasaw Nation Homeowners Program.



Down Payment and/or Closing Cost Grant



Chickasaw Farms provided **222** initial landscaping packages and **191** supplemental packages to **413** Chickasaw homeowners in FY 2016.

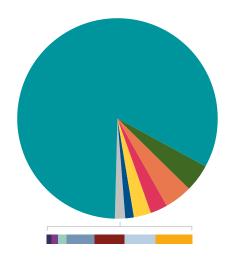


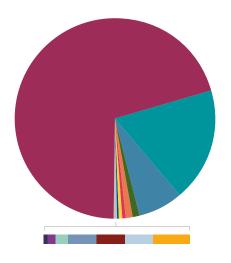
The home maintenance program provided small home repairs for more than 1,000 Chickasaw elders.

Chickasaw Farms harvested **857,480** square feet of sod for Chickasaw homeowners.

Housing maintenance services completed more than **3,700** home repairs on the Nation's low rent housing developments in FY 2016.







PROGRAM REVENUES

Health	\$237,014,772	82.32%
Transportation	13,648,765	4.74%
Housing	12,540,490	4.36%
Social services	8,290,747	2.88%
Education	7,898,468	2.74%
General government	4,037,535	1.40%
Public safety and defense	1,113,227	0.39%
Judiciary	958,347	0.33%
History and Culture	934,002	0.32%
Legal	872,312	0.30%
Natural resources	258,580	0.09%
Regulatory services	211,614	0.07%
Aging services	153,295	0.05%
Total Program Revenues	\$287,932,154	100.00%

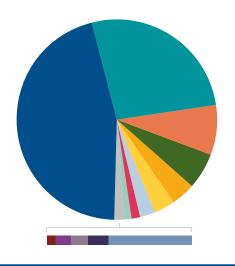
TOTAL REVENUES

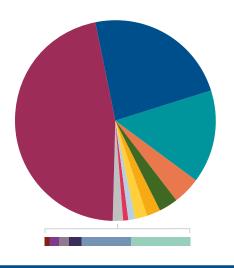
Business-type activities	\$917,090,641	70.48%
Health	237,014,772	18.21%
General revenues	96,259,992	7.40%
Transportation	13,648,765	1.05%
Housing	12,540,490	0.96%
Social services	8,290,747	0.64%
Education	7,898,468	0.60%
General government	4,037,535	0.31%
Public safety and defense	1,113,227	0.09%
Judiciary	958,347	0.07%
History and Culture	934,002	0.07%
Legal	872,312	0.07%
Natural resources	258,580	0.03%
Regulatory services	211,614	0.02%
Aging services	153,295	0.01%
Total Revenues	\$1,301,282,787	100.00%

CHICKASAW NATION COMPARATIVE STATEMENT OF NET ASSETS

ASSETS	2016*	2015*	2014*	2013*	2012*	2011*
Cash and cash equivalents	\$645,502,946	\$644,196,698	\$564,816,375	\$386,776,997	\$427,263,762	\$445,077,066
Investments	854,411,419	662,012,941	665,315,765	603,643,324	274,923,379	160,722,759
Accounts and notes receivable	127,035,572	147,486,209	103,367,625	104,897,836	173,302,076	97,487,773
Inventory	10,070,266	10,251,979	11,574,258	10,589,468	9,977,915	9,599,307
Capital assets	1,069,722,867	1,052,024,400	999,652,076	1,027,921,054	1,042,456,332	941,736,948
Other assets	96,822,709	87,993,730	86,347,482	87,108,860	96,671,746	96,479,554
Total Assets	\$2,803,565,779	\$2,603,965,957	\$2,431,073,581	\$2,220,937,539	\$2,024,595,210	\$1,751,103,407
LIABILITIES						
Accounts payable and accrued expens	ses \$133,458,091	\$154,047,951	\$126,058,584	\$122,741,653	\$129,647,122	\$103,667,866
Other current liabilities	1,718,553	294,092	271,654	251,868	312,042	274,132
Deferred revenue	70,182,212	68,814,567	69,528,010	64,820,662	62,582,304	39,170,874
Long-term liabilities	44,158,461	54,200,461	80,504,649	87,888,655	173,528,267	183,299,155
Total Liabilities	\$249,517,317	\$277,357,071	\$276,362,897	\$275,702,838	\$366,069,735	\$326,412,027
NET ASSETS	\$2,554,048,462	\$2,326,608,886	\$2,154,710,684	\$1,945,234,701	\$1,658,525,475	\$1,424,691,380

^{*} The Chickasaw Nation has implemented Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments. Statement 34 changes our method of recording and reporting our fixed assets. In the past, when the Nation purchased a fixed asset it was shown as an expenditure in the current year. Now the purchase is shown in the balance sheet as a capital asset and depreciated over its useful life.





PROGRAM EXPENDITURES

Health	\$269,016,630	43.71%
General government	170,464,154	27.70%
Education	51,779,426	8.41%
Housing	35,646,571	5.79%
History and Culture	25,594,314	4.16%
Social services	21,974,677	3.57%
Transportation	15,060,291	2.45%
Legal	9,603,883	1.56%
Aging services	6,704,163	1.09%
Regulatory services	5,488,344	0.89%
Judiciary	1,366,001	0.22%
Public safety and defense	1,100,229	0.18%
Natural resources	1,056,072	0.17%
Other	571,353	0.09%

Total Program Expenditures \$615,426,108 100.00%

TOTAL EXPENDITURES

Business-type activities	\$537,267,395	46.61%
Health	269,016,630	23.34%
General government	170,464,154	14.79%
Education	51,779,426	4.49%
Housing	35,646,571	3.09%
History and Culture	25,594,314	2.22%
Social services	21,974,677	1.91%
Transportation	15,060,291	1.31%
Legal	9,603,883	0.83%
Aging services	6,704,163	0.58%
Regulatory services	5,488,344	0.48%
Judiciary	1,366,001	0.12%
Public safety and defense	1,100,229	0.10%
Natural resources	1,056,072	0.09%
Other	571,353	0.05%

Total Expenditures \$1,152,693,503 100.00%

CHICKASAW NATION COMPARATIVE STATEMENT OF NET ASSETS (continued)

ASSETS	2007*^	2003*	1999	1995	1991	1987
Cash and cash equivalents	\$261,142,708	\$44,110,100	\$21,382,840	\$8,390,315	\$2,676,018	\$1,475,745
Investments	135,492,638	83,051,961	12,548,410	10,808,494	2,377,124	456,067
Accounts and notes receivable	33,410,225	10,866,857	34,522,723	12,233,018	5,492,809	2,955,034
Inventory	5,756,908	4,423,512	2,946,081	1,354,260	622,463	101,274
Capital assets	491,909,941	160,551,121	64,169,108	22,254,896	11,044,786	7,624,301
Otherassets	82,438,273	3,533,497	4,448,349	3,338,548	175,647	164,707
Total Assets	\$1,010,150,693	\$306,537,048	\$140,017,511	\$58,379,531	\$22,388,847	\$12,777,128
LIABILITIES						
Accounts payable and accrued expe	enses \$51,061,288	\$36,574,115	\$15,469,160	\$7,835,065	\$2,113,361	\$732,860
Other current liabilities	248,217	195,938	857,191	254,696	117,844	-
Deferred revenue	56,727,826	23,157,248	22,734,254	5,843,206	4,777,146	2,649,411
Long-term liabilities	117,621,901	3,726,733	6,315,839	11,482,758	734,463	115,135
Total Liabilities	\$225,659,232	\$63,654,034	\$45,376,444	\$25,415,725	\$7,742,814	\$3,497,406
NET ASSETS	\$784,491,461	\$242.883.014	\$94.641.067	\$32,963,806	\$14.646.033	\$9,279,722

^ In 2007, the Chickasaw Housing Authority received guidance from the Department of Housing and Urban Development regarding the treatment of Mutual Help housing units. This guidance states that such units should be recorded as other assets, rather than as capital assets on the balance sheet until the property is ultimately conveyed. This restatement resulted in a decrease to capital assets and an increase to other assets of \$67,566,147.

AREA OFFICES

Ada Area Office
Ardmore Area Office
Duncan Area Office
Office of Career Services 580.436.7294
Oklahoma City Area Office 405.767.8971
Pauls Valley Satellite Office 405.207.9883
Purcell Area Office
Sulphur Area Office
Tishomingo Area Office 580.371.9512



HEALTH CLINICS

Ada 800.851.913	6
Ardmore	7
Purcell	9
Tishomingo 877.240.272	0



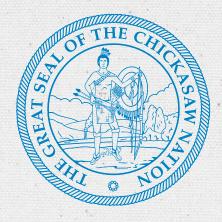
OTHER IMPORTANT NUMBERS

Bureau of Indian Affairs	
Chickasaw Agency	580.436.0784
Chickasaw Lighthorse Police Department	580.436.7213
Chickasaw Nation Medical Center	580.436.3980



TRIBAL GOVERNMENT & ADMINISTRATIVE OFFICES

Chickasaw Nation	
Headquarters	. 580.436.2603
Chickasaw Tribal Legislature	. 580.436.1460
Chickasaw Nation Supreme Court	. 580.235.0281
Chickasaw Nation	580 235 0279



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