

THE CHICKASAW NATION

PROGRESS REPORT

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The Chickasaw Nation has more than 70,000 citizens worldwide and employs nearly 15,000 individuals.

Jurisdictional territory of the Chickasaw Nation includes 7,648 square miles of south-central Oklahoma. It encompasses all or parts of 13 Oklahoma counties, including Bryan, Carter, Coal, Garvin, Grady, Jefferson, Johnston, Love, Marshall, McClain, Murray, Pontotoc and Stephens.

The tribal government is a democratic republic and was modeled after the federal government of the United States. Registered voters elect a governor and a lieutenant governor, 13 members of the tribal legislature and three justices on the tribal Supreme Court.

In FY 2020, the Chickasaw Nation Certificate of Degree of Indian Blood (CDIB) office issued 1,707 CDIB cards to eligible individuals and 1,641 Chickasaw citizenship cards.

CONTENTS

WELCOME
EXECUTIVE LEADERSHIP 5
COVID-19 Special Section 7
CHILDREN & YOUTH19
COMMERCE25
COMMUNITY31
CULTURE & ARTS37
DEVELOPMENT41
EDUCATION45
ELDERS 49
EMPLOYMENT51
FAMILY 55
HEALTH & WELLNESS 57
HOUSING63
FINANCIALS
IMPORTANT NUMBERS73

CHOKMA!



Fiscal year 2020 was a year of progress, challenges and triumphs in the Chickasaw Nation. The COVID-19 pandemic impacted all areas of the tribe over the past year, as it did lives across the world. Due to the Chickasaw Nation's strong and diversified economic base, we were well prepared to manage the impact. A strategic plan was put in place to allow vital programs and services to adapt to continue to meet needs. Revenues from tribal businesses allowed us to continue offering opportunities in health care, housing, culture and more. Throughout the year, our commitment to our mission, to enhance the overall quality of life of the Chickasaw people, remained a constant driving force.

As we continue to battle the COVID-19 pandemic locally, we are inspired by the resolve and determination of those within our tribe to continue to serve Chickasaws around the country. We appreciate the efforts made by Chickasaw Nation employees to not only endure the pandemic, but to rise above its impact and make lasting contributions to the citizens and communities we serve.

Included in the 2020 Progress Report is an overview of the Chickasaw Nation's response to the COVID-19 pandemic, as well as the impact made by many of our programs and services during the past fiscal year. Unity, perseverance and a commitment to one another has kept the Chickasaw Nation strong during these trying times. Together, we are one family, one community, one nation. Our nation is strong because we are one!

Sincerely,

Bill Anoatubby, Governor The Chickasaw Nation

Bill anoatubby

EXECUTIVE LEADERSHIP

BILL ANOATUBBY, Governor

ROBYN ELLIOTT, Secretary of Communications and Community Development

As secretary of communications and community development, Robyn Elliott promotes cultural pride among Chickasaw people by sharing timely and important information with the world through various media outlets.

LISA JOHN, Secretary of Culture and Humanities

As the secretary of culture and humanities, Lisa John is responsible for the Chickasaw Cultural Center and the development of programs to encourage cultural education, historical preservation and the arts.

JALINDA KELLEY, Secretary of Interior Services

As the secretary of interior services, Jalinda Kelley is responsible for many of the internal operations of the Chickasaw Nation. These services include Lighthorse Police, human resources, benefits and compensation, training and career development and tribal government services.

TAMMY GRAY, Executive Officer, Governor's Office

CHRIS ANOATUBBY, Lt. Governor



Seated, left to right:

BILL LANCE, Secretary of Commerce

As secretary of commerce, Bill Lance oversees the many diverse businesses that are operated by the Chickasaw Nation. These businesses provide funding for the programs and services available to the Chickasaw people.

DR. CHARLES GRIM, Secretary of Health

As secretary of health, Dr. Charles Grim oversees the Chickasaw Nation Medical Center and is responsible for all health programs and services offered to Chickasaw people.

DAKOTA COLE, Secretary of Treasury

As secretary of treasury, Dakota Cole provides pertinent and vital information to leaders to assist in key financial decisions, long-term strategic planning and management of assets and investments across the Chickasaw Nation.

WAYNE SCRIBNER, Secretary of Community Services

As secretary of community services, Wayne Scribner oversees tribal housing, youth services, education, social services and aging programs to ensure quality services for Chickasaw people and the communities in which they live. He is also responsible for the construction of tribal facilities.

JAY KEEL, Secretary of Family Services

As secretary of family services, Jay Keel oversees programs and opportunities that support strong and healthy Chickasaw families.

THE YEAR THAT Changed our Lives

The year 2020 was unprecedented and came with many challenges and obstacles, both personally and professionally. Much of the year was spent adapting to an ever-changing environment and, for many, great loss. The events of 2020 required us to hone our focus and turn our attention to some of our most basic needs — family, health, home and livelihood.









From the onset of COVID-19, proactive steps were taken by Chickasaw Nation leadership to keep our citizens, employees and community members safe.

We recognized early on that COVID-19 could pose a serious threat to the tribe and community. Governor Bill Anoatubby acted quickly, declaring a public health emergency and closing most business operations March 17. Declaring the public health emergency allowed the tribe to open COVID-19 testing and treatment to the entire community.

The decision was also made to temporarily close non-essential entertainment, hospitality and tourism related businesses.



Tribal employees worked diligently to digitize services for the safety of the community. The need to establish a layered approach to safety was recognized and included:

- Safe return to work and expected on- and off-work safety policy
- Daily screening for symptoms and those at high risk for exposure
- Drive-thru COVID-19 testing and access to rapid testing
- Development of contact tracing and case investigation capabilities
- Establishing COVID-19 clinics to address patients with COVID-19 illness or exposure
- Establishing a COVID-19 call center
- Widespread masking and responsible distancing and appropriate use of personal protective equipment (PPE)
- Enhanced cleaning and air handling processes
- Development of mass vaccination capabilities for influenza and COVID-19 vaccine

Through COVID-19 drive-thru testing centers located at the Chickasaw Nation Medical Center (CNMC) in Ada and at clinics in Ardmore, Purcell and Tishomingo, thousands of tests were administered to Chickasaw citizens, Chickasaw Nation employees and the general public.



To mitigate the spread of the virus within Chickasaw Nation workplaces, an online screening tool called Qualtrics, is used daily to screen employees, vendors and contractors prior to entering tribal facilities. This screening checks for any COVID-19 symptoms that an individual may have, such as fever, shortness of breath, loss of taste or smell and more.

Contact tracing was also employed as a strategy to fight against COVID-19. The tribe used contact tracing, testing and quarantine for those who had direct close contact with customers, other employees or those in the community with a confirmed positive test result.

Based on health data trends, state and federal health guidelines changes, and the recommendations of the Chickasaw Nation Department of Health, the decision was made to reopen gaming businesses May 27, 2020, at a quarter occupancy with robust safety protocols in place. On June 10, 2020, the second phase of the reopening plan increased occupancy limits and enabled limited reopening of some unopen areas within tribal businesses with responsible distancing measures.









These measures were put in place to protect Chickasaws, employees, front-line workers and the community as the tribe worked to combat the spread of COVID-19.

The effort required the adaptability and flexibility of employees across the tribe. Many worked in rotating shifts and at half-capacity to ensure team safety. Employees became cross-trained and performed tasks outside the scope of their normal work duties. "Work-from-home" became a new standard and required new protocols, electronic security measures, software installations and updated policies and procedures.

Overall, many team members played integral roles in ensuring essential services continued to operate and meet the needs of our citizens and communities.

CITIZEN AND **Community Support**

As part of the Chickasaw Nation's commitment to serve during the COVID-19 pandemic, the Chickasaw Nation COVID-19 Citizen Support Program was created through federal funding provided by the CARES Act.

The Chickasaw Nation COVID-19 Citizen Support Program was developed for Chickasaws who experienced loss of income or other financial or situational impacts resulting from the pandemic.

Assistance ranged from help purchasing PPE to devices needed for distance learning, homeschooling, telework packages and support for Chickasaws who own businesses.

In all, the program assisted more than 15,000 Chickasaws and 116 Chickasaw owned businesses that were adversely impacted by the COVID-19 pandemic. Additionally, more than 70 community entities, including local school districts, nonprofit organizations, hospitals, local governments and more received assistance





Throughout the pandemic, sanitary and safety items were sometimes difficult to find at local shops. Addressing this need, the Chickasaw Nation used CARES Act funding to ship masks, thermometers, sanitizing wipes and disinfectants to Chickasaw households.

These packages meant citizens, including elders and other vulnerable populations, might not have to make a trip into crowded spaces to find their PPE.

Ruth (Burris) Ryle of Union Valley, Oklahoma, was among the Chickasaw elders to receive a PPE care package. She and her husband, Gordan, were only leaving their house a few times a month, so having protective items arrive at their home is something they very much appreciated, she said.

"I know a lot of us have health issues, which make us susceptible to the virus, so this is really one of the best things the tribe could have done for its elders," she said.

Packages were shipped to Chickasaw elders within Oklahoma in late FY 2020 with more packages shipped to all Chickasaw households around the country in the following months.



STAYING INFORMED. Connected and Safe

The COVID-19 virus' impact was felt throughout the Chickasaw Nation, but we were determined to continue to serve Chickasaws and the community. Virtual medical and mental health visits, drive-thru pediatric appointments, telework capabilities and more were offered and enhanced during the pandemic.

One of the many ways COVID-19 affected individuals and families was through difficulty obtaining routine health care. To address this need, the Chickasaw Nation offered convenient, virtual health care services for those who needed care for mild illness and health issues, but did not feel comfortable visiting a doctor or clinic in person.

Accurate information and data were also key, not only to local, state and Chickasaw Nation leadership, but also to the public as they made decisions for the health and safety of themselves and their families.



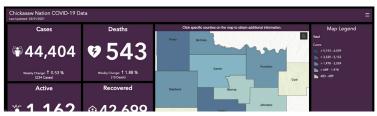
COVID-19 DASHBOARD

h and safety of Chickasaw Nation citizens, employees and community DVD-19 Dashboard is designed to be a one-stop tool for reliable, up-1 nding and adjacent counties.

The same diligence applied to the care of our citizens has been used

In addition to U.S., Oklahoma and Chickasaw Nation totals, counly-specific data is also available on the dashboard. To one of the counties shown on the map. For more in-depth data, scroll down to the graphs section of the dashboard. To fifter data by severify and numbers of cease in each count, Table should counties, severing rolling. 14-day rolling, da are also tabs for hospital bed capacity and testing site information. Please take a moment to watch the video tour for of the Chickasaw Mation (OUID-19 sub-bloom).





A COVID-19 dashboard on Chickasaw.net provides a one-stop information source to keep citizens and community members advised and safe during this time, allowing everyone to work together to protect the community and prevent further spread of the virus. The dashboard provides detailed county-by-county information on total cases, active cases, recoveries and deaths.

In an effort to ensure Chickasaws were safe, informed, healthy and culturally fulfilled during the COVID-19 pandemic, we created several new remote resources to add to those already existing and made them available on Chickasaw.net/AtHome. Resources included videos, apps. downloads and social platforms providing interactive information on health, nutrition, culture, history and kids activities.

With the production of the Connecting our Community webpage, the Chickasaw Nation further extended its online efforts to bring Chickasaws and communities together. The page offers Chickasaw history, culture, language and more through short video productions.





A STEP CLOSER to the End

In late 2020, the tribe joined others nationwide in receiving the first doses of vaccine for health care providers. Eventually, in its aggressive pursuit of putting an end to the COVID-19 pandemic, the Chickasaw Nation began administering COVID-19 vaccines to the public, regardless of tribal affiliation or boundary limits.

We are pleased to do our part to help put an end to this pandemic. Working together, we can help protect our family, friends and neighbors as we help speed our return to a greater sense of normalcy.

> Bill Anoatubby, Governor The Chickasaw Nation





Across the Chickasaw Nation, there were many stories of Chickasaw citizen's and employee's acts of selflessness, caring and compassion during the pandemic. These stories highlighted a commitment to end the spread of COVID-19 as a community.

Looking back, it was an eventful, challenging and trying year for most across the country. However, we take pride in the great work, resourcefulness and vital contributions of thousands of tribal employees throughout the year. From front-line workers impacted by COVID-19 on a daily basis to those behind the scenes who worked to ensure tribal programs and services operated smoothly and efficiently, the Chickasaw Nation came together in an extraordinary way in 2020.

For more stories of the Chickasaw Nation's efforts to combat the COVID-19 pandemic, visit Chickasaw.net.

CHILDREN & YOUTH



The Chickasaw Nation Princess Program includes a Chickasaw Princess, 17-25 years old; Chickasaw Jr. Princess, 12-16 years old; and Little Miss Chickasaw, 7-11 years old. The first Chickasaw princess was appointed in 1963. Today, Chickasaw Princesses are selected each year at the Chickasaw Princess Pageant to serve as ambassadors for the tribe at events across the country.

It is a longstanding, annual tradition to select young leaders to serve as tribal royalty, exemplifying the servant leadership core value, while carrying out the mission of the Chickasaw Nation. As ambassadors of friendship and goodwill, the princesses represent the Chickasaw Nation at approximately 32 events annually, including public speaking opportunities to share Chickasaw culture and history as well as timely topics such as the importance of voting.

Due to the COVID-19 pandemic, traditional activities of the Chickasaw Princesses were curtailed in 2020. Because of this, for the first time in the custom's rich history, the current princesses retained their titles through the following year. Current princesses include Chickasaw Princess Markita Rose McCarty, Chickasaw Junior Princess Brenlee Underwood and Little Miss Chickasaw Kensey Carter.

"In order to provide them with more opportunities to serve our Nation, our current princesses retained their titles and serve as ambassadors of the Chickasaw Nation for yet another year," said Governor Bill Anoatubby. "We thank our princesses for agreeing to continue their service and for their great work even in this time of uncertainty."



The Chickasaw Nation offers a variety of programs, services and activities year-round focused on offering Chickasaw youth the opportunity to learn, interact and develop essential skills for future success. In FY 2020, many operations were either halted or altered due to COVID-19 safety precautions.

Two Chickasaw Nation Child Development Centers, located in Ada and Ardmore, combined to serve 348 children in FY 2020. After the onset of COVID-19, at-home learning kits were provided to each enrolled child to assist families with developmental and age appropriate activities while sheltering at home during the pandemic.



The school-age and after-school programs also provided at-home learning kits to each enrolled child. The programs normally provide care to children ages 4 through 12 after class and during spring, summer, fall and Christmas breaks. The kits included materials that met the state learning guidelines for math, science, STEM, social studies and reading and writing.

The Chickasaw Youth Clubs offer a variety of programs focusing on character and leadership development, education and career development, life skills, arts and recreation. The two locations, in Sulphur and Tishomingo, combined to serve 137 Chickasaw youth. Following the onset of COVID-19, the Chickasaw Youth Clubs continued a partnership with nutrition services to provide more than 4,560 healthy meals and snacks to children ages 1-18.



The clothing grant program, implemented in 2006, provides eligible students a \$200 Visa gift card each school year to purchase school clothing. In FY 2020, the program served more than 15,000 Chickasaw youth with more than \$3 million in clothing.

Additionally, the college clothing grant program provides \$150 to eligible part-time college students and \$300 to eligible full-time college students.

The program served 570 students in the spring semester before the onset of the COVID-19 pandemic. After the onset of COVID-19, the program transitioned to offer a one-time \$300 grant to enrolled college students. As a result, an additional 1,705 students were served totaling 2,275 students receiving \$682,500 in grants.



McSwain Theatre Marks a Century of Entertainment

In 2020, the McSwain Theatre celebrated 100 years of offering a compelling variety of entertainment to Ada, Oklahoma, residents and visitors alike. To commemorate the occasion, the McSwain Theatre hosted a 100th Anniversary Virtual Celebration on its website, McSwainTheatre.com and its Facebook page, Facebook.com/McSwainTheatre.

Viewers were able to watch the show from the comfort of their homes on their computers or smart devices. The celebration included a message from Governor Bill Anoatubby, and songs from Jae L. and special guests Chandler Elliott, Tara Scott, Debbie Allen and Tanner Young.

Vaudeville acts, silent films, major motion pictures and live musical performances have helped make the theater a staple of downtown Ada. Thanks to advocates like Foster McSwain, Paul Alford and Governor Bill Anoatubby, the McSwain Theatre continues to serve as a family-friendly, social entertainment destination with a focus on the community and local artists.

Foster McSwain constructed the theater in 1920. He decided to make a career out of theater after seeing his first motion picture, which at the time had no color or sound.

Foster chose "Suds," starring Mary Pickford, as his first silent film premiere at the new theater July 19, 1920. Tickets cost 15 cents for adults and a dime for children

In 1929, the McSwain's first "talkie" picture "The Canary Murder Case" was screened. The year 1936 marked the first renovation of the theater, which added new seats, a balcony, a new mezzanine floor and a new air conditioning system.

Roy Rogers attended the world premiere of "Home in Oklahoma," a film he starred in, at the McSwain in 1946.

The McSwain Theatre continued to be a movie destination through the 50s, 60s and 70s, experiencing all the changes of the film industry. Patrons were still lining up to see movies like "Psycho," "The Godfather," "Jaws" and "Star Wars"



After multiscreen theaters opened across town, many moviegoers abandoned Main Street and the McSwain closed its doors in 1988.

Paul Alford renovated the McSwain in 1992, and it became a place for live musical performances, thanks to Alford's appreciation of Branson-style shows. The first live onstage show premiered with a country-western band, dubbed the McSwingers, and Jae L. Stilwell was lead vocalist.

Ada native Blake Shelton was a regular performer from 1992 until he graduated high school in 1994 and moved to Nashville to advance his country music career. As a music destination, the McSwain also brought in the likes of Dale Evans, Patti Page, Neal McCoy, Ray Price and The Osmond Brothers, among others.

In 2002, the Chickasaw Nation purchased the theater and began extensive renovations. The goal was to upgrade and restore the original ornate look of the 1920s theater. Expansion was made to the stage, and professional-style dressing rooms and storage were constructed.

State-of-the-art sound and lighting was incorporated and modern amenities were added, such as an elevator and accessibility for disabled patrons. The second story was redesigned to house receptions, meetings and other events. The third floor became staff offices.

It reopened in summer 2009 with the Honkytonk Tailgate Party, featuring country music artists Mark Wills, Jeff Bates and Trent Willmon. In 2020, the Oklahoma Main Street Center, a division of the Oklahoma Department of Commerce, selected the McSwain Theatre as co-winner of Business of the Year. Each year, these awards, sent by local Main Street programs, showcase the enthusiasm, creativity and responsibility toward increasing revenue and creating jobs for local business districts.

Today, the McSwain Theatre is one of Oklahoma's premiere live entertainment venues. Its concerts, shows, movies, plays and special events offer a family-friendly experience to the community.



COMMERCE

Prior to the COVID-19 pandemic, Chickasaw Nation business enterprises were performing very well. This was due, in part, to a strong and thriving economy and long-term strategic planning. As the number of COVID-19 cases began to rise across the country, Governor Anoatubby declared a state of public health emergency on March 17, 2020. The decision was made to begin temporary closures of entertainment, hospitality and tourism related businesses. To protect employees and patrons of businesses, a number of changes were implemented, including facility modifications, requirements for use of personal protective equipment, enhanced cleaning procedures, installation of custom plexiglass barriers and hand sanitizing stations, as well as relocation of electronic gaming machines to create additional space between players.

Immediately following the closures, the Chickasaw Nation's commerce and health departments began working together to develop a phased plan to ensure businesses would be well prepared to safely reopen at the appropriate time. A critical element of the reopening plan was to ensure each employee and contractor

returning to work received a COVID-19 test with a negative result prior to their return. The Chickasaw Nation Department of Health was able to quickly create several touchless drive-thru testing sites at key locations across the Chickasaw Nation. The health team worked closely with human resources and operations teams to schedule thousands of employees for testing over the course of a single week.

Gaming businesses began reopening May 27, 2020 at a quarter occupancy with robust safety protocols in place. The second phase of the reopening plan began June 10, 2020.



The Chickasaw Nation operates businesses in gaming, hospitality, gourmet chocolate, tourism, retail, health care, banking and financial services, manufacturing, energy, media and technology. A successful economic business plan and diversified business portfolio allow the Chickasaw Nation to offer more than 200 programs, services and outlets, which directly benefit Chickasaw families and their communities.

Riverwind Casino, in Norman, Oklahoma, was once again named The Oklahoman's Reader's Choice Best Casino. Also in FY 2020, Riverwind was one of two tribal properties to receive a grant from the Oklahoma Electric Vehicle Charging Grant Program and Volkswagen for the purchase of a commercial 21-passenger electric powered bus. The bus is used to shuttle patrons to and from personal vehicles. An electric charging station for the bus as well as two additional charging stations for public use were also included in the grant.





Last year, WinStar World Casino and Resort became the official casino of the Dallas Cowboys, a partnership which is the first of its kind for an NFL franchise and gaming center. Construction is underway on the Cowboys Bar & Grill inside WinStar World Casino. The Dallas Cowboys themed food and beverage venue is expected to open to the public in 2021.

Focusing attention on tourism, Chickasaw Country actively promotes south-central Oklahoma businesses, attractions, recreation and events as a premier travel and tourism destination. Before the COVID-19 pandemic closed operations, the Chickasaw Nation's tourism centers located in Oklahoma City, Sulphur, Davis, Tishomingo and Thackerville welcomed more than 655,000 visitors who accounted for thousands spent on authentic Chickasaw, First American and Made in Oklahoma retail merchandise and novelty gift items.





Bank2, wholly-owned by the Chickasaw Nation, has helped small businesses, homeowners and community members build better lives for almost two decades. In 2020, Bank2 changed its name to Chickasaw Community Bank to better reflect Chickasaw values and heritage.

"In its name and in its vision, Chickasaw Community Bank pays tribute to the culture and history of Chickasaw entrepreneurship," said Governor Bill Anoatubby. "From extensive trade routes along the Mississippi River in our Homeland to new businesses in Indian Territory, commerce has long been seen as a way to improve the quality of life of our people."



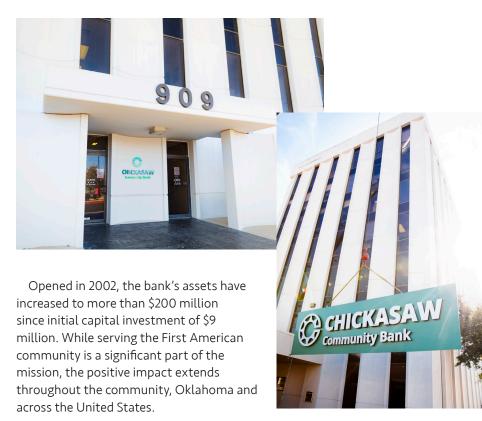
"Today, our businesses remain an integral part of our mission to enhance the overall quality of life of the Chickasaw people. We also work to ensure business diversification and economic development include a focus on local communities, because we believe a rising tide should lift all ships."

Bank CEO T.W. Shannon said the new brand, Chickasaw Community Bank, better reflects the bank's purpose, "Building Better Lives for Everyone," as well as its mission and community partnership initiatives.

"The Chickasaw Nation has always been about improving the quality of life of our community," said Shannon. "As a community bank headquartered in Oklahoma City, this name change reflects those values and the bank's commitment to our heritage and partnership initiatives.

"At Chickasaw Community Bank we are committed to building better lives for everyone, starting with our employees and customers. As a state-chartered community bank, we offer banking products and service for all Oklahomans, including commercial lending and home mortgages. We are the leader in the state for the HUD 184 Native American mortgages."





While Bank2 has been in operation less than two decades, the Chickasaw Nation's involvement in the banking business began more than a century ago. The Bank of the Chickasaw Nation was established in Indian Territory in the early 1900s, in the historic capitol city, Tishomingo.

Built on Main Street as a depository for all Chickasaw Nation funds, former Chickasaw Nation Governor Robert Maxwell Harris served as the first bank president. Banking operations began with \$25,000 in capital, which doubled in a few days.

Chickasaw Community Bank is an important part of the tribe's diverse portfolio of more than 100 business holdings.

The new Chickasaw Community Bank logo incorporates elements of Chickasaw symbolism, such as the sun, which represents rebirth, light and warmth. Various shades of green were chosen to suggest positive growth and new beginnings - not just for the company, but the company's commitment to responsible growth for its customers and community.

COMMUNITY

Chickasaw Nation Transportation Services was established in 2001 to provide non-emergency medical transport and medication pickup and delivery services. Also, the road-to-work program provides First Americans and the public a low-cost alternative to commute to and from work. Transportation services drivers, located in Ada, Ardmore, Duncan, Oklahoma City, Pauls Valley, Purcell, Sulphur and Tishomingo, combined to make 28,483 transports in FY 2020.

Throughout the COVID-19 pandemic, transportation services continued to provide vital transportation to Chickasaws and others in the community. Vehicles were equipped to minimize the spread of COVID-19, including adding permanent driver barriers, stringent sanitizing and cleaning solutions, the use of personal protective equipment (PPE), adding sanitizing misters and more.



The Chickasaw Nation offers various community-oriented programs and services strengthening the bond of the Chickasaw community and the many communities within the Chickasaw Nation and beyond. Several of these programs and services were able to adapt and continue serving Chickasaws throughout the COVID-19 pandemic.

Since first issuing Chickasaw Nation license plates in 2015, more than 17,000 Chickasaws have purchased car tags in Oklahoma. The Chickasaw Motor Vehicle Tag Program, in partnership with the State of Oklahoma, issued nearly \$1.6 million in rebates to Chickasaws in FY 2020 through the license plate rebate program.





The Chickasaw Nation Disaster Relief and Recovery Fund contributes to Chickasaw citizens' relief and recovery efforts associated with emergencies, natural disasters and crises. The fund is designed to assist with food, clothing, shelter, repairs and other necessities during a time of great need. In FY 2020, the program made contact with 236 Chickasaws after seven tornadoes, one wildfire and one earthquake were reported in their respective areas.

The Chickasaw Nation's emergency energy assistance programs assist Chickasaws in need with urgent, unmet utility bills and deposits. Through the programs, assistance is provided for gas, water, propane and electric bills and/or deposits. In FY 2020, the program served nearly 3,200 Chickasaws with utility assistance.

The Chickasaw Nation Community Outreach Program organizes and conducts community council and Chickasaw citizen connection meetings each month in locations across the country. In FY 2020, due to the onset of COVID-19 and realizing travel would not be an option for some time, the community outreach team developed a plan to use technology to conduct meetings and, for the first time, offered virtual community council and citizen connection meetings.

Chickasaw Annual Meeting Celebrates 60 Years

During the 1950s, the Chickasaw Nation experienced a grassroots movement, spurred by leaders determined to reclaim and revitalize tribal government and improve the state of health care.

In 1954, their efforts led to the formation of the Chickasaw Tribal Council, which met at Seeley Chapel in Connerville, Oklahoma. Today, we refer to this as the Seeley Chapel movement.

In October 1960, approximately 100 Chickasaws gathered at Seeley Chapel to discuss tribal business and the future of the Chickasaw Nation. This gathering would grow into an annual tradition of fellowship and cultural celebration that continues to reconnect and unify Chickasaws, as the Annual Meeting of the Chickasaw Nation.



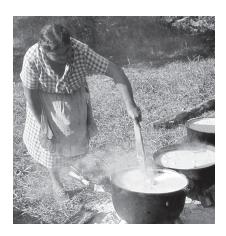


Throughout the 1960s, Chickasaws continued to fight for the recognition of their sovereign rights, including the right to elect tribal officials. In 1971, thanks in part to the efforts of the Seeley Chapel movement, the Chickasaw Nation had its first gubernatorial election since 1904, electing Overton James as Governor.

Now with a united, democratic voice, the Chickasaw Nation began to see progress toward a promising future.

In an effort to keep Chickasaws up to date, Annual Meeting provides an opportunity to detail tribal progress and future plans, through the governor's State of the Nation Address.

Throughout the 1960s, annual meetings took place at Seeley Chapel and Kullihoma. The meetings continued to grow in attendance through the 1970s and relocated to Byng High School near Ada.







The 1979 Annual Meeting was monumental for the future of the tribe with the reelection of Governor Overton James and the inauguration of the first Lt. Governor of the Chickasaw Nation, Bill Anoatubby.

Bill Anoatubby was elected Governor of the Chickasaw Nation in 1987 and focused the tribe's efforts on elders, economic development, education, health care and housing.

As a special addition to the Annual Meeting, the festival was added in 1988, and in 1992, the celebration was relocated to Tishomingo. The festival was part of Governor Anoatubby's vision to help revitalize Chickasaw culture, expand opportunities for economic development, such as tourism, and continue building our relationship with our historic capital city, Tishomingo, site of the Chickasaw National Capitol.

During the 1990s, the development of new programs and services began to flourish. Cultural revitalization was ignited and citizenship and voter registration numbers began to increase. More and more Chickasaws began to reconnect with their cultural heritage.





Today, the Chickasaw Annual Meeting and Festival is a time of reflection and celebration. The yearly event gives Chickasaws an opportunity to celebrate culture, heritage and history, and to look toward the future.

In 2020, Governor Anoatubby announced that the Chickasaw Annual Meeting and Festival would be conducted virtually on AnnualMeeting. Chickasaw.net. A series of events and cultural demonstrations were hosted in an online format throughout the celebratory week. These included cultural classes and demonstrations, history presentations, the presentation of the Dynamic Woman of the Year Award and Silver Feather Award and the virtual SEASAM art market.



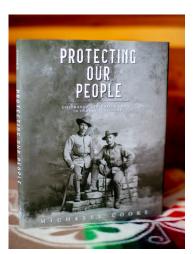


CULTURE & ARTS

The Chickasaw Press released four new titles and four e-book versions of previously released titles ranging from children's books to history of the Chickasaw Nation.

New releases from the Chickasaw Press include Shikonno'pa' Anoli' (Stories to Tell) by Stanley Nelson; Rabbit Wants More Sense, Coyote and the Turkey and The Rabbit and the Doctor all told by Gene Thompson. Existing titles released as e-books include The Early Chickasaw Homeland: Origins, Boundaries and Society by John P. Dyson; Piominko: Chickasaw Leader by Mitch Caver and Thomas Cowger; Protecting Our People: Chickasaw Law Enforcement in Indian Territory by Michelle Cooke; and Wenonah's Story: A Memoir of a Chickasaw Family by Robin Gunning.





Art lovers and buyers were able to maintain responsible distancing while browsing Chickasaw and other First American award winning artwork during the tribe's Artesian Online Art Market and Virtual Southeastern Art Show and Market. Each event had its own dedicated website, ArtesianArtsFestival. com and SEASAM.net. Each artist had the opportunity to display up to five pieces of art that were available for purchase.

Artists and buyers connected directly to coordinate all transactions. The online markets caught the attention of viewers and buyers from around the world, with the Artesian Online Art Market attracting nearly 7,000 viewers from 82 countries and the Virtual SEASAM attracting more than 11,000 viewers from 47 countries.

The Chickasaw Nation is dedicated to the preservation and sharing of the vibrant Chickasaw culture. In response to the COVID-19 pandemic, several virtual cultural resources were offered.

By using and developing technology, the Chickasaw Nation offers essential tools to learn and revitalize the Chickasaw language. Rosetta Stone Chickasaw has made learning more accessible and proven to be a successful language teaching tool, reaching more than 7,000 registered users since first implemented. Also, the Chickasaw Nation Language Department served more than 32,000 unique users of online language resources in FY 2020.

Chokma Chickasaw Magazine, normally a subscription-based print production, was offered digitally and free to the public in FY 2020. This semiannual publication connects people to each other and illuminates what it means to be Chickasaw.

The Chickasaw Nation Department of Culture and Humanities launched a YouTube channel by the same name in FY 2020 to feature step-by-step video guides on how to make items of cultural significance to the Chickasaw people.

Chickasaw.net/AtHome offers videos with stories, family engagement and lessons about the Chickasaw Homeland and history.







Chickasaw Cultural Center 10 Year Anniversary

In summer 2020, the Chickasaw Cultural Center celebrated its 10 year anniversary. Ten years of sharing and preserving Chickasaw history and culture. To commemorate the milestone, while also staying safe, the tribe hosted a virtual celebration on Chickasaw.net which detailed some of the history and work that went into the creation of the center.

Dreams of a new cultural center began decades ago and gained momentum over time.

In the early days, a Chickasaw Cultural Committee was formed. The goal was to concentrate on the essential elements of preserving the tribe's vibrant culture and history.

Through meetings and plans, it was decided the tribe would create a place of study and learning, and one that fulfilled the longing of Chickasaws. Plans for the cultural center were eventually transformed from an inspiration to realization thanks to input from Chickasaw citizens.

In October 2000, more than 1,200 Chickasaws responded to a survey which asked for comments and suggestions regarding a Chickasaw

Cultural Center. Language, beliefs, ceremonies, history and customs were among the most popular suggestions. Art and music, food and medicine, information about prominent Chickasaw men and women, and a living village with traditional dwellings were also mentioned.

Building upon those requests, years were spent planning the Chickasaw Cultural Center. Tribal legislation to fund the cultural center was passed in 2003, and talks with the National Park Service for a cultural center in or near the Chickasaw National Recreation Area progressed.

Ground was broken September 30, 2004, just two days after the U.S. House of Representatives passed legislation authorizing a land exchange among the Chickasaw Nation, the city of Sulphur, Oklahoma and the National Park Service. Drafted by U.S. Representative Tom Cole, a Chickasaw citizen, the exchange enabled the tribe to construct the center adjacent to the Chickasaw National Recreation Area.

Built on the ideas, imagination and creativity of Chickasaws from all walks of life, the state-of-the-art center opened in the summer of 2010, incorporating nature, history and heritage to tell the ongoing story of the Chickasaw people.





The Chickasaw Cultural Center offers visitors the opportunity to learn and connect with Chickasaw history and culture, and watch the story of the Chickasaw people unfold through powerful performances, reenactments, demonstrations, collections and exhibits.

The results of what has been accomplished at the cultural center the last 10 years is far beyond what was thought possible. Since opening, the Chickasaw Cultural Center has shared Chickasaw culture with more than 850,000 visitors from around the globe.

DEVELOPMENT

Several tribal development projects continued in fiscal year 2020. A list of current and completed projects is below.

COMPLETED PROJECTS:

Chickasaw Nation Pharmacy

Ada, Oklahoma

Includes a fully automated pharmacy floor, with the capability of three robotic dispensers. The space consists of a walk-up area, mail out station, storage and four drive-thru lanes. It also connects to the Chickasaw Nation Medical Center and provides additional space for expanded services.

Casa Blanca Building

Norman, Oklahoma

The building houses the first Chickasaw student center and the recruitment and retention program at the University of Oklahoma.

Chickasaw Nation Community Center

Achille, Oklahoma

Offers a versatile venue for reunions, meetings, celebrations and other events.

Chickasaw Nation Gym

Ardmore, Oklahoma

Offers a place for Chickasaw citizens and community members to gather for group or individual physical activities.







Chickasaw Nation Nutrition Services

Tishomingo, Oklahoma

Nutrition services offers information and support through the food distribution program, farmers' market nutrition program, summer food service program, Get Fresh! cooking classes and the farm to school program.

Chickasaw Institute of Technology

Ada, Oklahoma

The 5,000-square-foot facility supports three technical trade career training programs: construction, electrical and HVAC.

Chickasaw Honor Guard Building

Ada. Oklahoma

This new 1,870-square-foot facility provides a dedicated area for the honor guard to conduct business, a storage area for equipment, a central meeting area and a kitchen facility.





PROJECTS UNDER CONSTRUCTION:

Chickasaw Nation Medical Center Renovation

Ada, Oklahoma

The project consists of renovating approximately 32,000 square feet of the medical center to expand various clinic spaces, including optometry, audiology, primary care, pediatrics and the specialty clinic. The project is broken into four phases with phase one and two having been completed in December 2019 and phases three and four completing in spring 2021.

Chickasaw Nation Medical Center Expansion

Ada, Oklahoma

This project will add more than 11,000 square feet to the existing Chickasaw Nation Medical Center. The inpatient pharmacy, laboratory and medical supply warehouse is included in the project.

Chickasaw Nation Alternate Care Site

Ada, Oklahoma

This construction of a new 12,560-square-foot facility will allow for increased capacity to care for patients during health emergencies and expand the ability to provide testing and training critical to improving COVID-19 mitigation measures.

Hina' Chokma Men's Recovery Center

Ada, Oklahoma

This project will consist of two 2,016-square-foot residential housing units with six private rooms to be used as isolation rooms in the event of a positive COVID-19 test in residence. Each unit will have three bedrooms with an office that is convertible to an additional bedroom. Additionally, there will be a common room space and two storage rooms.

Emergency Operations Facility

Ada, Oklahoma

This is a conversion of a 40,000-square-foot building into a COVID-19 Emergency Operations Facility. It will serve as the Chickasaw Nation's Department of Health COVID-19 incident command center, COVID-19 drive-thru testing site and optional COVID-19 strategic personal protective equipment conditioned storage facility.





WinStar World Casino Cowboys Bar and Grill

Thackerville, Oklahoma

This remodel of an existing space will be a Dallas Cowboys-themed restaurant. It will have restaurant seating for 238 with a VIP room that will seat 40. There will be multiple televisions, an LED screen wall and game score ticker board.

Chickasaw Caring Cottages

Ada, Oklahoma

This project will include nine 399 square foot units on the Ada South Campus intended for use by those who test positive for COVID-19. Each unit will include cable television, Wi-Fi, a refrigerator, cooking range, linens and an emergency phone network.

EDUCATION

To encourage Chickasaw high school students' success, the Chickasaw Honor Club offers incentives and awards to promote and reward academic excellence for students in grades 2-12. In FY 2020, incentives were distributed to nearly 2,900 Chickasaw students and nearly 3,700 awards were presented to acknowledge good grades, perfect attendance and outstanding achievement.

Placing a priority on educational opportunities for Chickasaws across the country, the Chickasaw Nation offers a variety of education programs and assistance for those wishing to continue learning and expanding their knowledge at all ages and phases of life.

In FY 2020, through the higher education and career technology programs, the Chickasaw Nation invested more than \$21.6 million in scholarships, grants and other forms of financial support to more than 4,600 Chickasaw students.







Through the Johnson-O'Malley (JOM) program, the Chickasaw Nation contracts with 52 public schools and one community based program to provide school supplies to First American students during the school year. In FY 2020, the program supplied more than 9,800 students.

The Chickasaw Nation Early Childhood and Head Start Programs promote the school readiness of children ages 3 to 5 years. After the onset of COVID-19 and the closure of facilities, the programs began distance learning activities, which continued into the 2020-21 school year. For safety and continuing education, PPE, classroom supplies, prevention appliances and electronic equipment were implemented to continue instruction.

In FY 2020, Chickasaw Nation Science, Technology, Engineering and Math (STEM) students rose to the challenges of COVID-19 by using various technologies to produce more than 520 plastic shield guards to be used in tribal offices



Chickasaw Heritage Series Curriculum

The Chickasaw Nation continues to share its unique culture, traditions and celebrated history with the Chickasaw Heritage Series curriculum. The curriculum corresponds with Chickasaw Heritage Series documentaries and is designed

to provide learning opportunities for elementary and secondary students, telling the story of the Chickasaw people through their own words and experiences.

"Having lived in Oklahoma, and surrounded by so many different (First American) nations, it's important that people know about them. Students need to know where and how this state was created and where we came from," said Oklahoma educator Bernadette Ward of Tulsa's Will Rogers College Middle and High School. "We are surrounded by great cultures; we have to hear from them."

The grade appropriate curriculum introduces students to documentaries produced by Chickasaw Nation Productions: First Encounter; Pearl Carter Scott: On Top of the World; Bearer of the Morning: The Life of Te Ata Thompson Fisher; as well as the life of Montford Johnson, a renowned Chickasaw rancher.

To kick off the introduction of the curriculum, educators from across Oklahoma participated in workshops in Ada, Norman and Duncan. Each attendee received a copy of the documentaries, lesson plans and all of the necessary resources to teach each lesson.









CURRICULUM





Lesson plans for each of the documentaries correlate to the Oklahoma Academic Standards for Social Studies, Oklahoma History, United States History and World History. Significant Chickasaw events impacted world history and historic sites in Oklahoma and beyond.

Citizen of the Absentee Shawnee Tribe and educator Teresa Parker of Edison Middle School, Tulsa, Oklahoma, believes the curriculum gives a well-rounded version of historical events.

"We want to teach our children in a meaningful and appropriate way, instead of reading from outdated books written long ago, sometimes without the First American perspective in mind," Parker said. "This curriculum is making sure history is accurate from all perspectives."

Chickasaw historians, researchers, archaeologists, tribal elders and other educators contributed to create a teaching plan that tells the story of the Chickasaw people. Each lesson focuses on a specific event or individual throughout the Chickasaw Nation's history and is complete with its own lesson plan, reading material, discussion questions, student activity, student quiz and reference for convenience.

In addition to the documentaries and accompanying resources, the Chickasaw Nation offers additional curricula for elementary and secondary classes. The resources are aligned with the Oklahoma Academic Standards as outlined in the Oklahoma State Department of Education's 2014 Social Studies guide. Other standards could be based on a teacher's own interpretation of the lesson material or ability/need to make a conceptual connection.

ELDERS

In normal times, Chickasaw Nation Senior Centers offer a place for Chickasaw elders to congregate, fellowship and enjoy a wide variety of entertaining activities. During the COVID-19 pandemic, the centers continued operations by serving homebound and curbside lunches to elders. In FY 2020, the centers combined to serve more than 1,600 elders and provided nearly 12,000 meals per month.

Senior centers are located in Ada, Ardmore, Colbert, Connerville, Duncan, Kullihoma, Madill, Oklahoma City, Pauls Valley, Purcell, Sulphur and Tishomingo.







The Chickasaw Nation offers a variety of unique programs and services designed to enrich, assist and improve the well-being of Chickasaw elders. Vital programs and services were able to adapt during the pandemic to meet the needs of elders.

The impa imma (elder frozen meal) program provides Chickasaw elders living within the Chickasaw Nation service area, but outside of a senior center homebound delivery route, great tasting and nutritionally balanced, fresh meals. The program provided 4,761 meals for Chickasaw elders in FY20.

Additionally, the Chickasaw Nation Senior Farmers' Market Nutrition Program assists eligible Chickasaw elders with balanced meals by providing \$100 in checks for farmers' market purchases. In FY 2020, nearly 4,000 program participants were served. The program worked with 115 local farmers who offer fresh, locally grown produce at 72 markets and roadside stands

In the winter months, the winter fruit and vegetable benefit program offers Chickasaw elders fresh, frozen and shelf-stable fruits, vegetables and healthy snacks to fill the gap between growing seasons in the senior farmers' market nutrition program. In FY 2020, nearly 3,000 participants received more than 13,000 bags of fruits and vegetables.

The elderly energy assistance program provides eligible Chickasaw elders with \$250 in assistance once per winter and summer for home heating and cooling. In FY 2020, the program provided utility assistance to 745 elders.

The elderly specialists program assists elders with locating resources, completing applications and gathering required documents to obtain needed services. In FY 2020, the program served more than 1,500 Chickasaws elders and completed more than 1,100 referrals. Elderly program specialists also completed more than 2,000 wellness phone calls to elders during the COVID-19 pandemic.

EMPLOYMENT

The Chickasaw Institute of Technology opened its new training facility in FY 2020 in Ada, Oklahoma. The 5,000-square-foot facility supports three technical trade career training programs: construction, electrical and HVAC. In FY 2020, the training facility enrolled 28 Chickasaw citizens in these yearlong programs.

Chickasaw Institute of Technology was implemented in 2016 to provide career training opportunities to Chickasaw citizens. Participants are able to receive compensation for up to 40 hours per week during their chosen program. In FY 2020, 60 Chickasaw citizens graduated from a career training program.



The Chickasaw Nation offers a variety of unique and valuable training. career development and preparation opportunities for Chickasaws from all walks of life. Before the onset of COVID-19, employment programs were seeing resounding success from participants, and many have again began seeing similar results once operation restarted.

The Chickasaw Employment Access (CEA) Division offers training, resources to remove employment barriers, education, access to vocational certificates and licenses and career preparation. CEA navigators match citizens with programs and pre-employment training opportunities tailored to meet their specific needs. In FY 2020, CEA served more than 200 Chickasaws with employment assistance.





The school-to-work program provides eligible Chickasaw students the opportunity to receive a stipend, while pursuing a full-time college or vocational program and complete on-the-job training in a specified degree field. In FY 2020, the program served nearly 100 students with employment and training in their respective course of study.

A common barrier to employment is the lack of a valid driver's license. In FY 2020, the Toksali SMART program began offering a driver's training program to eliminate this employment barrier. Training is provided to active CEA participants, Toksali SMART youth, Chickasaw students identified as high-risk and adults actively participating in other CEA programs. This program is the first tribal driving school in Oklahoma to be certified by the Oklahoma State Department of Public Safety.

Toksali SMART Program

While gearing up for an exciting summer of youth career readiness training, COVID-19 spread to the United States. Keeping the safety of participants and staff at the forefront of their minds, program leadership decided to transition the 2020 summer Toksali SMART session to a virtual program.

With a goal of continuing to serve Chickasaw youth, the dedicated staff took steps of innovation and perseverance. Toksali SMART participants who were accepted into the program before the transition were given the opportunity to complete their training online using a virtual career exploration platform.

Chickasaw citizen Anoli Billy, of Purcell, Oklahoma, was one of the many students who participated in the virtual program. Billy had previously participated in Toksali SMART her sophomore year of high school, before the pandemic. The switch to a virtual program was a welcomed change for her.



"I was so excited to learn the program was going virtual because that meant I could still have a summer job and learn about different careers."

- Anoli Billy

The biggest perk, according to Billy, was the ability to continue to learn basic career skills like in previous years, while also having access to a wide variety of jobs she had never considered before. She had a particular interest in the virtual shadowing of a special weapons and tactics (SWAT) officer. This topic interested her because while she is not on a law enforcement career path, she is a contract cadet for the United States Air Force.

As a contract cadet, Billy will be on active duty status after she completes her studies at the University of Oklahoma, where she will earn a degree in Arabic. Her plans are to become a special investigations officer with the Air Force.

"One of the biggest things Toksali SMART has done to help me reach my goals is to teach me the stepping stones of being a good employee. I have learned how to grow relationships in the workplace and also learned communication skills I will need every day," she said.

When asked if she plans to continue participating in the program, Billy did not hesitate. "Yes, I will absolutely participate in this program again."



During the COVID-19 pandemic, Toksali SMART staff continued to advocate for program participants to ensure they were prepared for future careers, while staying safe and healthy during the unprecedented time.

"When it is safe, we hope to bring our participants back into worksites for on-the-job training, but we expect to use this virtual platform, in some capacity, for years to come," said career guidance director Danny Wall.

FAMILY

Chickasaw Nation Outpatient Services offers individual, couples and family counseling services, as well as therapy groups and educational workshops to address a variety of topics. The program served more than 4,100 Chickasaws in FY 2020 and more than 2,700 other First Americans.

Through a COVID-19 Treatment Sustainability and Expansion grant, outpatient services engaged in training and deployment of multiple evidenced-based practices to enhance services in FY 2020.

Let's Connect is a parenting intervention that teaches caregivers to identify and respond to children's emotional needs and behaviors in a way that builds connection and warmth, and promotes children's emotional competence, sense of emotional security and well-being.

Collaborative Assessment and Management of Suicidality offers a therapeutic framework for suicide-specific assessment and treatment of a patient's suicidal risk. Acceptance and Commitment Therapy is a unique and creative model for both therapy and coaching.







The Chickasaw Nation offers numerous family support programs and services to Chickasaw and First American families to develop and nurture strong family bonds.

The Nittak Himitta' (New Day) Women's Recovery Center, a residential substance abuse facility serving First American women, accommodates expectant mothers, and mothers with infants and children up to age 12, which eliminates a barrier to treatment by keeping the family together. In FY 2020, the facility served 84 patients and their families.

Focused on the well-being of Chickasaw and other First American men, the Hina' Chokma Men's Recovery Center is a culturally guided, trauma informed residential substance abuse program. In FY 2020, the facility served 230 individuals.

The Chickasaw Nation Foster Care and Adoption Program provides temporary or permanent care for First American children placed into tribal or state custody. In FY 2020, the program served nearly 400 Chickasaws, opened 10 new foster care homes, completed 38 family reunifications and 20 adoptions.

Chickasaw Nation Recovery Resource Services offers specialty court and recovery support services. Support services include assessments, recovery outpatient services and recovery intensive outpatient services. In FY 2020, the program served more than 3,500 individuals.

HEALTH & WELLNESS

In FY 2020, the Chickasaw Nation, in collaboration with the Regional Food Bank of Oklahoma, coordinated multiple Farmers to Families drive-thru food distribution events across southcentral Oklahoma. Through this initiative, food boxes were distributed at no charge to Chickasaw citizens and those within surrounding communities.

Families received a 25-pound box of fresh produce containing items such as apples, oranges, carrots, tomatoes, onions, potatoes and dried beans. Families also received a 10-pound box of protein containing frozen chicken or pork products, and a dairy box containing gallons of fresh milk.





In FY 2020, more than 375,000 pounds of food were donated to local community members. The program served nearly 8,500 families during the COVID-19 pandemic.

The efforts of businesses, organizations, government agencies and others to work together helped to ensure Oklahomans had the food they needed during these unprecedented times.

Chickasaw Nation partnerships also included cooperation with Walmart serving fresh produce to more than 2,000 families; the PepsiCo Foundation's Food for Good program delivering 12,480 meals within the Chickasaw Nation in response to the COVID-19 pandemic; and Share Our Strength shipping meals directly to food insecure children not living near food sites.







In FY 2020, the Chickasaw Nation Department of Health recorded more than 634,000 patient visits at the medical center and outlying clinics and treated more than 52,000 patients virtually. Throughout the pandemic, many tribal health programs implemented or expanded use of virtual platforms to continue to serve and treat patients and clients.

Chickasaw Nation Nutrition Services offers a variety of programs to families throughout the Chickasaw Nation, promoting the best possible nutritional values for healthy living.

The summer Electronic Benefit Transfer (EBT) Program for Children provides eligible children a nutritious food benefit each of the three summer months. The program served more than 31,800 children from 169 Oklahoma school districts





The food distribution program served nearly 2,800 families with more than \$3.1 million in food provided to eligible participants. The program offers grocery store locations in Ada, Ardmore, Duncan, Tishomingo and Purcell and is designed to raise nutrition levels in the First American population.





The pharmacy department operates inpatient and outpatient pharmacies at the Chickasaw Nation Medical Center and outlying clinics, as well as a pharmacy refill center that offers prescriptions by mail. In FY 2020, the pharmacy department dispensed more than 2 million prescriptions.

The Chickasaw Nation Virtual Medical Visit allows patients in Oklahoma with certain non-life threatening injuries and ailments to see a doctor from the comfort of their own home. In FY 2020, the service expanded to include Chickasaw Nation primary care providers in order to continue to serve patients during the COVID-19 pandemic. The service had more than 3,800 virtual patient visits.



Chickasaw Nation Medical Center Celebrates 10 Years

In July 2020, the state-of-the-art Chickasaw Nation Medical Center (CNMC) celebrated 10 years of service to First Americans. The 72-bed hospital features a level three emergency department, numerous specialized clinics, ambulatory care facility, diagnostic imaging center, women's health center, as well as many tribal health programs. To celebrate, a 10-year virtual anniversary celebration was broadcast on Chickasaw net

The Chickasaw Nation investment of more than \$150 million in building the medical center has enhanced health care access and added hundreds of additional jobs in the Ada, Oklahoma area. Funding for long-term staffing was made possible through a joint venture between the Chickasaw Nation and the U.S. Indian Health Service (IHS). Awarded in 2007, the program enabled the Chickasaw Nation Department of Health to fully staff the medical center.

"We are extremely pleased to be the first hospital replacement facility to receive the Joint Venture Funding Construction Award," Governor Bill Anoatubby said at the time. In exchange for the Chickasaw Nation investment in building the facility, the program provides millions of dollars in additional annual operating funds for 20 years.



At the dedication ceremony, then IHS Director Dr. Yvette Roubideaux described the new medical center as an "incredibly important milestone in Chickasaw Nation and Indian Health Service history.

"Altogether, this joint venture between the IHS and the Chickasaw Nation is a model," Dr. Roubideaux said. "It is the model of how to build a beautiful hospital, how tribes can leverage their resources for much needed facilities to provide and how to maintain the health of the citizens. I am so pleased we have this beautiful new medical center. It's a testament to the success and forward thinking and planning of the Chickasaw Nation."

The CNMC replaced the Carl Albert Indian Health Facility located in Ada. The number of patients had outgrown the medical facility. Built to handle an estimated 20,000 patients annually, it was seeing nearly 300,000 at its peak. The facility has since been renovated into the Carl Albert Service Center, a building designed to assist First Americans and Chickasaw Nation employees with education, training and career development.



HOUSING

Through a partnership that began in 2019, Chickasaw Community Bank, the Chickasaw Nation Housing Division and Chickasaw Housing Authority operate on a lease-to-own GAP program. The purpose of the program is to provide interim home loan financing for eligible Chickasaw citizens who cannot currently qualify for a mortgage, but have potential for qualification in the future. Chickasaws have the opportunity to lease an existing home of their choice with a portion of the payment going toward the equity in the home. After a specific time frame, the borrower will assume the loan from the Chickasaw Housing Authority and Chickasaw Community Bank will provide the HUD 184 Mortgage.





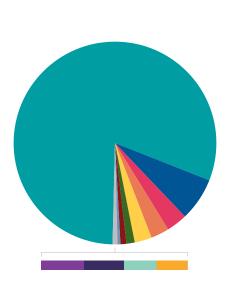
The Grant Funds program, a one-time benefit to Chickasaw citizens to assist with down payment and/or closing costs, served 370 Chickasaws in FY 2020 for a total of \$1.2 million.

Additionally, the elder home maintenance program assists with small home repairs and installs rails and ramps to support Chickasaw elders with mobility and safety. The program made more than 1,100 repairs and served 560 Chickasaw elders in FY 2020.

In FY 2020, the housing management services department assisted 823 Chickasaw families in its rental program and 633 Chickasaw families in the homeowners program.

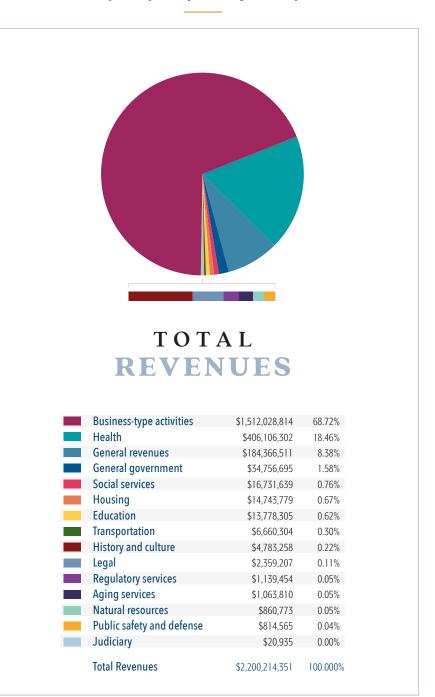
FINANCIALS

The financial information included is unaudited and subject to revision upon completion of the closing and audit processes.

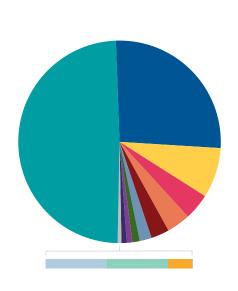


PROGRAM REVENUES

Health	\$406,106,302	80.61%
General government	\$34,756,695	6.90%
Social services	\$16,731,639	3.32%
Housing	\$14,743,779	2.93%
Education	\$13,778,305	2.73%
Transportation	\$6,660,304	1.32%
History and culture	\$4,783,258	0.95%
Legal	\$2,359,207	0.47%
Regulatory services	\$1,139,454	0.23%
Aging services	\$1,063,810	0.21%
Natural resources	\$860,773	0.17%
Public safety and defense	\$814,565	0.16%
Judiciary	\$20,935	0.00%
Total Revenues	\$503.819.026	100.000%

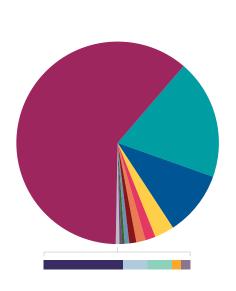


The financial information included is unaudited and subject torevision upon completion of the closing and audit processes.



PROGRAM **EXPENDITURES**

Health	\$352,527,251	49.12%
General government	\$190,643,263	26.56%
Education	\$57,527,365	8.02%
Social services	\$30,184,918	4.21%
Housing	\$27,026,401	3.77%
History and culture	\$20,864,795	2.91%
Legal	\$13,723,043	1.91%
Transportation	\$8,527,953	1.19%
Regulatory services	\$6,374,352	0.89%
Aging services	\$5,945,367	0.83%
Judiciary	\$1,818,789	0.25%
Natural resources	\$1,814,105	0.25%
Public safety and defense	\$710,728	0.10%
Other	\$15,417	0.00%
Total Expenditures	\$717,703,747	100.000%



TOTAL **EXPENDITURES**

Business-ty	pe activities	\$1,123,423,088	61.00%
Health		\$352,527,251	19.14%
General gov	vernment	\$190,643,263	10.35%
Education		\$57,527,365	3.12%
Social servi	ces	\$30,184,918	1.64%
Housing		\$27,026,401	1.47%
History and	culture	\$20,864,795	1.13%
Legal		\$13,723,043	0.75%
Transportati	ion	\$8,527,953	0.46%
Regulatory	services	\$6,374,352	0.35%
Aging servi	ces	\$5,945,367	0.32%
Judiciary		\$1,818,789	0.10%
Natural reso	ources	\$1,814,105	0.10%
Public safet	y and defense	\$710,728	0.04%
Other		\$701,011	0.04%
Total Expen	ditures	\$1,841,812,429	100.000%

CHICKASAW NATION **COMPARATIVE STATEMENT** OF NET ASSETS

A	SSETS	2020*	2019*
Ca	ash and cash equivalents	\$1,505,170,062	\$1,066,525,771
In	vestments	1,265,851,803	1,182,237,875
Ac	ccounts and notes receivable	211,172,531	182,690,118
In	ventory	15,354,970	14,955,665
Ca	apital assets	1,224,194,073	1,160,096,689
Ot	ther assets	92,468,331	103,489,432
To	otal Assets	\$4,314,211,770	\$3,709,995,550
Ц	IABILITIES		
Ac	ccounts payable and accrued expenses	\$345,274,988	\$219,504,389
Ot	ther current liabilities	11,040,124	1,942,377
De	eferred revenue	200,852,865	52,477,976
Lo	ong-term liabilities	78,724,557	100,107,633
To	otal Liabilities	\$635,892,534	\$374,032,375
N	ETASSETS	\$3,678,319,236	\$3,335,963,175

^{*} The Chickasaw Nation has implemented Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments. Statement 34 changes our method of recording and reporting our fixed assets. In the past, when the Nation purchased a fixed asset it was shown as an expenditure in the current year. Now the purchase is shown in the balance sheet as a capital asset and depreciated over its useful life.

The financial information included is unaudited and subject to revision upon completion of the closing and audit processes.

2018*	2017*	2015*	2011*
\$861,706,683	\$747,004,792	\$644,196,698	\$445,077,066
1,140,699,442	936,546,680	662,012,941	160,722,759
149,422,527	165,226,381	147,486,209	97,487,773
12,373,953	11,745,655	10,251,979	9,599,307
1,052,146,265	1,081,165,073	1,052,024,400	941,736,948
144,752,992	90,596,844	87,993,730	96,479,554
\$3,361,101,862	\$3,032,285,425	\$2,603,965,957	\$1,751,103,407
\$227,293,994	\$155,156,360	\$154,047,951	\$103,667,866
6,597,907	3,997,224	294,092	274,132
80,398,920	67,390,934	68,814,567	39,170,874
45,807,455	71,503,678	54,200,461	183,299,155
\$360,098,276	\$298,048,196	\$277,357,071	\$326,412,027
\$3,001,003,586	\$2,734,237,229	\$2,326,608,886	\$1,424,691,380

[^] In 2007, the Chickasaw Housing Authority received guidance from the Department of Housing and Urban Development regarding the treatment of Mutual Help housing units. This guidance states that such units should be recorded as other assets, rather than as capital assets on the balance sheet until the property is ultimately conveyed.

CHICKASAW NATION **COMPARATIVE STATEMENT** OF NET ASSETS (continued)

ASSETS	2007*^	2003*
Cash and cash equivalents	\$261,142,708	\$44,110,100
Investments	135,492,638	83,051,961
Accounts and notes receivable	33,410,225	10,866,857
Inventory	5,756,908	4,423,512
Capital assets	491,909,941	160,551,121
Other assets	82,438,273	3,533,497
Total Assets	\$1,010,150,693	\$306,537,048
LIABILITIES		
Accounts payable and accrued expenses	\$51,061,288	\$36,574,115
Other current liabilities	248,217	195,938
Deferred revenue	56,727,826	23,157,248
Long-term liabilities	117,621,901	3,726,733
Total Liabilities	\$225,659,232	\$63,654,034
NET ASSETS	\$784,491,461	\$242,883,014

^{*} The Chickasaw Nation has implemented Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments. Statement 34 changes our method of recording and reporting our fixed assets. In the past, when the Nation purchased a fixed asset it was shown as an expenditure in the current year. Now the purchase is shown in the balance sheet as a capital asset and depreciated over its useful life.

The financial information included is unaudited and subject to revision upon completion of the closing and audit processes.

1999	1995	1991	1987
\$21,382,840	\$8,390,315	\$2,676,018	\$1,475,745
12,548,410	10,808,494	2,377,124	456,067
34,522,723	12,233,018	5,492,809	2,955,034
2,946,081	1,354,260	622,463	101,274
64,169,108	22,254,896	11,044,786	7,624,301
4,448,349	3,338,548	175,647	164,707
\$140,017,511	\$58,379,531	\$22,388,847	\$12,777,128
\$15,469,160	\$7,835,065	\$2,113,361	\$732,860
857,191	254,696	117,844	-
22,734,254	5,843,206	4,777,146	2,649,411
6,315,839	11,482,758	734,463	115,135
\$45,376,444	\$25,415,725	\$7,742,814	\$3,497,406
\$94,641,067	\$32,963,806	\$14,646,033	\$9,279,722

[^] In 2007, the Chickasaw Housing Authority received guidance from the Department of Housing and Urban Development regarding the treatment of Mutual Help housing units. This guidance states that such units should be recorded as other assets, rather than as capital assets on the balance sheet until the property is ultimately conveyed.

IMPORTANT NUMBERS

Area Offices:	
Ada Area Office	(580) 436-7256
Ardmore Area Office	(580) 226-4821
Duncan Area Office	(580) 470-2131
Office of Career Services	(580) 436-7294
Oklahoma City Area Office	(405) 767-8971
Pauls Valley Satellite Office	(405) 207-9883
Purcell Area Office	(405) 527-4973
Sulphur Area Office	(580) 622-2888
Tishomingo Area Office	(580) 371-9512
Health Clinics:	
Ada	(800) 851-9136
Ardmore	(877) 242-4347
Purcell	(877) 584-3289
Tishomingo	(877) 240-2720
Other Important Numbers:	
Bureau of Indian Affairs Chickasaw Agency	, ,
${\bf Chickas aw\ Lighthorse\ Police\ Department\ }.$	
Chickasaw Nation Medical Center	(580) 436-3980
Tribal Government & Administrative (
Chickasaw Nation Headquarters	(580) 436-2603
Chickasaw Tribal Legislature	(580) 436-1460
Chickasaw Nation Supreme Court	(580) 235-0281
Chickasaw Nation District Court	(580) 235-0279



BILL ANOATUBBY, GOVERNOR

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