



THE CHICKASAW NATION
2011 PROGRESS REPORT

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CHUKMA!

GREETINGS FROM THE CHICKASAW NATION

It gives us great pride to report that 2011 has been another great year of success. You will find in the following pages a report of the progress and strides the Chickasaw Nation has made in our many programs and services.

The Chickasaw Nation remains strong and continues to grow and prosper. Our business and economic success allow us to provide more and more opportunities for you each year. We look to improve upon our current programs and services to create new opportunities to help meet the needs of all Chickasaws.

As you read through this report, we hope you see the unconquered and unconquerable Chickasaw spirit alive in all we do. We hope you take pride in the success of our great tribe and look forward to our forever thriving nation.

United We Thrive!

For additional information and a complete list of services, visit WWW.CHICKASAW.NET.

Bill Anoatubby

Bill Anoatubby, Governor
The Chickasaw Nation

EXECUTIVE LEADERSHIP



1. Bill Anoatubby | Governor

2. Neal McCaleb | Neal McCaleb serves as an economic development consultant for the tribe. He provides guidance and direction on beneficial economic opportunities.

3. Lona Barrick | Lona Barrick serves as the administrator for the division of arts and humanities. This division provides opportunities for Chickasaws to develop their artistic abilities through arts education, performance, literary and visual art programs.

4. Kirk Perry | Kirk Perry serves as the administrator for the division of policies and standards. This division implements the policies and procedures that ensure the internal organization of the tribe operates effectively.

5. Robyn Elliott | As the administrator for the division of communications, media and community development, Robyn Elliott strives to promote cultural pride among Chickasaw people by sharing timely and important information with the world through various media outlets.

6. Ross Hill | Ross Hill is the founder of Bank2 and also serves as the chief executive officer. Bank2 is a subsidiary of the Chickasaw Nation owned by Chickasaw Banc Holding Company.

7. Bill Lance | Bill Lance is the chief executive officer for the division of commerce. He oversees the many diverse businesses that are operated by the Chickasaw Nation. These businesses provide funding for the programs and services available to the Chickasaw people.

8. Wayne Scribner | As the administrator for the division of housing and tribal development, Wayne Scribner oversees tribal housing programs to ensure quality housing for Chickasaw people. He is also responsible for the construction of tribal facilities.

9. Dr. Amanda Cobb-Greetham | As the administrator for the division of history and culture, Dr. Amanda Cobb-Greetham is responsible for the Chickasaw Cultural Center and the development of programs to encourage cultural education and preservation.

10. Tom John | Tom John serves as the administrator for the division of self-governance. He is in charge of the Lighthorse Police Department and assesses the impact of federal legislation, regulation and policies that affect the Chickasaw Nation.

11. Karen Cook | Karen Cook is the administrator for the division on aging. She implements programs that enhance the lives of Chickasaw elders and is responsible for the senior centers.

12. David Nimmo | David Nimmo is the president and chief executive officer of Chickasaw Nation Industries (CNI). CNI develops economic opportunities for the Chickasaw Nation to ensure long-term financial capability.

13. Deanna Hartley-Kelso | Deanna Hartley-Kelso serves as the administrator for the division of justice. She provides legal services and guidance to all divisions of the Chickasaw Nation. This division also offers juvenile justice programs and legal resources for Chickasaw citizens.

14. Jay Keel | Jay Keel is the administrator for the division of youth and family services. This division provides programs and opportunities that strengthen Chickasaw families and encourage development in Chickasaw youth.

15. Ken Ross | Ken Ross is the chief executive officer and founder of Solara Healthcare. He oversees the operation of this tribal business venture, which operates ambulatory surgical centers.

16. Jefferson Keel | Lieutenant Governor

17. Leta Burwell | Leta Burwell, administrator for the division of social services, oversees seven area offices located throughout the Chickasaw Nation. She also ensures that appropriate resources and programs are available in order to improve the overall quality of life of the Chickasaw people.

18. Holly Easterling | Holly Easterling, administrator for the division of planning and organizational development, oversees financial decision making and long-term planning. The division is responsible for tribal budgeting, forecasting and the financial planning needs of the Chickasaw Nation.

19. Dr. Judy Goforth Parker | As the administrator for the division of health, Dr. Judy Goforth Parker oversees the Chickasaw Nation Medical Center and is responsible for all health programs and services offered to Chickasaw people.

20. Jalinda Kelley | As the administrator for the division of administrative services, Jalinda Kelley is responsible for many of the internal operations of the Chickasaw Nation. These services include human resources, information technology, training and career development and tribal government services.

21. Jenny Trett | Jenny Trett, administrator for the division of treasury, oversees the financial affairs of the Chickasaw Nation. She is responsible for internal audit, property and supply, procurement and the office of management and budget.

22. Lisa John | Serving as the administrator for the division of education, Lisa John implements educational programs and services for the Chickasaw Nation, ranging from child care to higher education.

CHILDREN & YOUTH

THE CHICKASAW NATION PROVIDED NEARLY 2,300 CHILDREN WITH CHILD CARE SERVICES IN FY 2011.

The Chickasaw Nation focuses tremendous efforts on fulfilling the potential of Chickasaw children and youth, who are one of the tribe's most valuable resources. Many programs and services are offered to give students opportunities to develop healthy and balanced lives.

The Chickasaw Nation Child Development Center is a year-round center that serves children between 6 weeks to 4 years of age, focusing on the physical, intellectual, emotional and social development of children. In FY 2011, the program served 242 children, providing long-term positive differences in their lives.

The youth services clothing grant provides Chickasaw children ages 3 to 18 with a \$200 Visa gift card for the

In FY 2011, more than 8,000 camperships were awarded to Native American youth, free of charge, in a variety of camps and academies.

purchase of clothing and shoes for the school year. In FY 2011, approximately 10,800 Chickasaw students received funding through this program.

Implemented in 1993 within the department of youth services, the camps and recreation program provides Chickasaw youth and their families the opportunity to participate in recreation services in areas such as sports camps, cultural camps, gymboree-type classes for pre-school children, after-school activity programs, volleyball league and many



more. In FY 2011, more than 8,000 camperships were awarded to Native American youth, free of charge, in a variety of camps and academies.

The Chickasaw Nation Martial Arts Program provides Chickasaw children and their families a healthy recreation activity while incorporating Chickasaw language into each class. The martial arts program helps to build confidence



and character while promoting physical fitness. In FY 2011, the program served approximately 5,000 individuals in eight locations.

A new program began through the Chickasaw Nation Boys and Girls Club in FY 2011. The "Junior Staff" program provides teen members with age-appropriate, skill-building opportunities and hands-on club work experience. The two clubs, located in Sulphur and Tishomingo, Okla., serve a total of 474 Native and non-Native American students.

The Chickasaw Princesses serve as ambassadors for the tribe. The princesses participated in 36 events in FY 2011. The princesses were official greeters at the Creativity World Forum in Oklahoma City, they participated in the Gathering of Nations in Albuquerque, N.M., and the Red Earth Festival in Oklahoma City. The princesses also participated in classes on etiquette, Chickasaw history and Chickasaw cultural identity.

Focusing on building youth leadership, the Chikasha Apihchi Ikbi (Creating

Chickasaw Leaders) program is designed to involve Chickasaw youth in leadership, cultural, business, character and life-skill education while emphasizing a dedication to community service. In FY 2011, the program served more than 2,400 Chickasaw students.

- The Chickasaw Nation Sick Child Care Center provided more than 1,000 services to children and their families in FY 2011.
- In FY 2011, the Chikasha Apihchi Ikbi program partnered with Oklahoma City Habitat for Humanity to assist with construction of a family home for a Habitat for Humanity participant.
- In FY 2011, the Head Start program was awarded the Ride Safe grant to fund the installation of car seats in the vehicles of 100 Chickasaw families.
- More than 50 Chickasaws participated in the 2011 Youth Arts Month Celebration.

COMMERCE

IN FY 2011, THE 5,000-SQUARE-FOOT WINSTAR GOLF ACADEMY OPENED TO THE PUBLIC TO ENSURE A QUALITY GOLFING EXPERIENCE FOR ALL VISITORS.

The Chickasaw Nation's businesses continued to perform remarkably well in FY 2011. Through a number of key initiatives, the division of commerce has formed cross-departmental teams to develop new opportunities to drive additional revenue.

WinStar World Casino continues to grow and offer new entertainment elements. The new WinStar Golf Academy offers private memberships, instruction curriculum, a club fitting center, indoor and outdoor hitting bays, personal trainers, physical therapy and golf simulating studios.

Riverwind Casino, the Chickasaw Nation's second largest gaming facility, implemented a new strategy in FY 2011 to maximize hotel occupancy, which has increased by 30 percent. The poker room and off-track betting areas were relocated to better utilize space and create additional room for electronic game machine expansion. The relocation of these areas allowed for the placement of an additional 208 electronic games.

The Newcastle Gaming Center received a significant improvement in FY 2011. The facility underwent a 16,000-square-foot expansion, which included 500 additional electronic gaming machines, a new gift shop and expanded parking. This expansion brought the number of machines at the Newcastle Gaming Center to more than 2,500.

The entire line of Bedré Fine Chocolates was revised in FY 2011, focusing on more profitable product options. The new line features high-end, gift-oriented products with higher profit margins.

Global Gaming Solutions continued to improve the quality and performance of Remington Park, Oklahoma's largest horse racing track and casino. The addition of Henry Hudson's Sports Bar, new electronic games and systems as well as the renovation of nearly every aspect of the property contributed to the overall success of the facility

Bank2 is again the number one source of Native American home loans in Oklahoma and one of the top lenders nationally.

in FY 2011. Remington Park has been nationally recognized for its performance in the racing industry and has received widespread support from Oklahoma City. Global Gaming Solutions was also awarded a license to operate Lone Star Park in Grand Prairie, Texas, after purchasing the park in the





last fiscal year. Improvements have been made to the park to enhance both appearance and profitability.

Solara Surgical Partners invests in and manages surgical facilities and ambulatory surgery centers. In FY 2011, Solara Surgical Partners added three facilities to bring the total number of facilities under its management to four. The three additions were ambulatory surgery centers in Oklahoma City and Norfolk, Neb., and a surgical hospital in Edmond, Okla.

The Chickasaw Nation's Bank2 strives to set the standard for corporate

citizenship by meeting the needs of the local community, Native Americans and Chickasaw citizens. Valuing its minority heritage, Bank2 understands the importance of committed relationships and takes pride in providing superior service and high-quality financial products. Although Bank2 is based in Oklahoma, its work has impacted Native Americans throughout the United States. Bank2 is again the number one source of Native American home loans in Oklahoma and one of the top lenders nationally. Also, Bank2 received the "Access to Capital" award in 2011, presented by the Oklahoma Native American Business Center and the U.S. Department of Commerce Minority Business Development Agency.

Sovereign Medical Solutions, a tribally operated health program, was formed in FY 2011 to provide health care solutions to many complex and diverse issues. Sovereign Medical Solutions focuses on both tribal and commercial health care opportunities to increase revenue and decrease costs. This new addition to the tribe is dedicated to finding health care solutions for the Chickasaw Nation. The Sovereign Family Practice Clinic was created

through Sovereign Medical Solutions to provide access to primary and acute care needs for Chickasaw employees and their family members.

Lazer Zone, located in Ada, Okla., completed a major improvement in FY 2011. As a result of the remodel, Lazer Zone now includes 24 new bowling lanes, a new kid's zone play area and an improved lazer tag and arcade room.

- The WinStar Golf Course opened an additional nine holes in FY 2011.
- Treasure Valley Casino added the Main Street Diner in FY 2011. The new restaurant is open seven days a week offering a lunch and dinner buffet, menu items and a catering service.
- Bedré Fine Chocolates introduced four new products to Neiman Marcus in FY 2011. Among these is the new chocolate-covered wasabi peas.

COMMUNITY

EACH YEAR, THE CHICKASAW NATION CREATES AND MAINTAINS COMMITTED PARTNERSHIPS WITH LOCAL, STATE AND NATIONAL ENTITIES TO ENSURE THE BETTERMENT OF CHICKASAW CITIZENS AND THEIR COMMUNITIES.

The Chickasaw Nation endeavors to provide programs and services that meet the needs of community members and tribal citizens residing within the Chickasaw Nation.

In FY 2011, the Chickasaw Nation Lighthorse Police Department received both the Indian Alcohol and Substance Abuse grant and a Community Oriented Policing Services (COPS) Meth grant focusing on creating and sustaining alcohol and drug initiatives within Chickasaw Nation communities. As a result of these two grants, Lighthorse launched the prescription take-back program aimed at collecting

unused or expired medications which are frequently the target of theft and abuse. More than 300 pounds of prescriptions were collected.

In FY 2011, the Chickasaw Nation established several websites making it easier for citizens to communicate and learn about happenings within the Chickasaw Nation.

The community health representatives program was designed to advocate for community resources and referrals, promote preventative health and

injury prevention, provide on-going social services and serve as outreach for various departments. In FY 2011, health representatives served more than 20,000 Native Americans with assorted health care needs as well as providing transportation to appointments. Also, nearly 1,000 Native American families and their pets participated in scheduled rabies clinics hosted by the health representatives.

The Chickasaw Nation Transportation Services program, established in 2001, is designed to provide clients with employment transportation and transportation to and from medical





clinics for non-emergency needs. Transportation services also provide the delivery of medical refill prescriptions. In FY 2011, more than 13,400 transports were made.

The emergency energy assistance program, established in 2002, is designed to provide assistance to qualified Chickasaw citizens with an urgent, unmet need for assistance with utility bills and deposits. In FY 2011, the program assisted more than 1,100 Chickasaw citizens.

In FY 2011, the Chickasaw Nation established several websites making it easier for citizens to communicate and learn about happenings within the Chickasaw Nation. The Chickasaw Times, the official newspaper of the

Chickasaw Nation, introduced a new version of its website featuring turn-by-turn pages and an easy-to-navigate toolbar at the top of each page. The toolbar offers many new facets, such as a convenient search tab, the ability to access archived editions and cut, paste and email options. In addition to the website, the Chickasaw Times is now available on all Apple devices. Chickasaw Times online and the app are available at www.ChickasawTimes.net.

In January 2011, the Chickasaw Nation launched Chickasaw.tv, a high-definition online video network focusing on Chickasaw people, history, traditions, art and culture services. Chickasaw.tv provides an outlet for

sharing the Chickasaw story with the world. The website consists of nine channels featuring hundreds of short videos covering government, commerce, news, history and culture, arts and humanities, destinations, people and Chickasaw online. In addition, Chickasaw.tv also has links to other Chickasaw websites, including Chickasaw.net, Chickasaw Times, Bedré Fine Chocolates, Chickasaw Cultural Center and many more.

Preserving the culture and history of the Chickasaw people is a growing need within the Chickasaw Nation. In FY 2011, the Chickasaw Nation established a children's website – ChickasawKids.com – an interactive site where children can learn about



Chickasaw history, people and culture. The website offers a wide variety of games and activities, recipes and learning tools that can be used by parents and teachers.

In FY 2011, the Chickasaw Nation Community Radio Station, KCNP, began a weekly talk show, called Connections, where listeners can share ideas and learn about what is going on throughout the Chickasaw Nation. The talk show features a guest who discusses a variety of topics and issues of interest. Listeners can have questions answered live, on-air at 11 a.m. (CST) every Wednesday by calling the show's toll-free line at 1-TLK-895-KCNP (1-855-895-5267) to talk to each week's expert. Connections and other KCNP programming can be heard on 89.5 FM within the Ada, Okla., area or streaming online at www.KCNPRadio.org.

- The Chickasaw Nation Division of Social Services provided holiday baskets consisting of nutritional food to more than 2,000 Chickasaw citizens at Thanksgiving and Christmas in FY 2011.
- The angel tree program is designed to supplement a family's ability to celebrate the holidays by providing a gift to a child in need. In FY 2011, social services provided gifts for 118 Chickasaw families.
- The Chickasaw Nation hosted two "Heartwarming" events in February 2011 to collect gently used clothing, coats and shoes. As a result of these collections, 72 families were provided the collected items.
- In FY 2011, the Chickasaw Nation received a two-year Community Service Block Grant to assist families in a crisis situation with utilities, food and rent. The tribe assisted 170 families through this grant.
- In FY 2011, the Chickasaw ReUse Center saved more than 231,600 pounds of unused or unwanted materials from reaching Oklahoma landfills.

COMMUNITY

CHICKASAW FARMS

Chickasaw Farms, located in Davis, Okla., serves the needs of Chickasaw citizens in many ways. Providing trees, shrubs, ornamental grasses and flowers to Chickasaw homeowners to beautify, enhance and increase the value of their homes is just one of the services Chickasaw Farms provides. The farm also provides ricks of wood for elders and distribute sod and hay to many of the Chickasaw Nation business ventures.

During FY 2011, Chickasaw Farms distributed landscaping packages to many Chickasaw homeowners. For first-time customers, these packages

include trees, shrubs, ornamental grasses and flowers. The client can choose from a variety of foliage that is grown on the farm. Chickasaw homeowners are eligible for supplemental packages every other year which include a tree, more shrubs, ornamental grasses and flowers, as well as a one-time distribution of top-quality sod.

Chickasaw Farms is continually improving its operations. The farm has developed 120 acres for the production and harvesting of sod, established a tree nursery, farmed fallow grounds to make them more productive for

growing hay and improved the overall appearance of the facility. The two-bay, state-of-the-art greenhouse and tree nursery are fulfilling the current needs of the programs.

With the current growth of Chickasaw Nation facilities and programs, Chickasaw Farms continues to keep pace with the Chickasaw Nation's landscaping needs. Chickasaw Farms provides not only a considerable savings to the tribe and its citizens, but also ensures stewardship of the land.



COMMUNITY

IN FY 2011, THE CHICKASAW LIGHTHORSE POLICE DEPARTMENT COLLECTED 304 POUNDS OF UNUSED OR EXPIRED PRESCRIPTIONS THROUGH THE PRESCRIPTION TAKE-BACK PROGRAM FOR PROPER DISPOSAL.



L P D P R E S C R I P T I O N T A K E B A C K P R O G R A M



CULTURE

DEDICATION TO THE CONTINUATION OF CHICKASAW CULTURE IS A TOP PRIORITY OF THE CHICKASAW NATION.

The Chickasaw Nation strives to maintain and preserve its history, language and culture by continuing to offer and enhance a variety of cultural programs.

The Holisso Center for the Research of Chickasaw History and Culture, located at the Chickasaw Cultural Center, is a research library specializing in the study of the Chickasaw Nation and other Southeastern tribes. The genealogy department, tribal archives, Chickasaw Press offices and rare book collections have all been consolidated into one location at the Holisso Center. In FY 2011, the Chickasaw Cultural Center hosted more than 60,000 visitors.

The Chickasaw Nation takes great pride in honoring those who have come before us. Repatriation is one of the many important tasks assigned to the division of policies and standards. Case

by case, the division works to ensure the remains of Chickasaw ancestors are buried in place or brought from storage in museums, universities and military installations to a final resting place close

In FY 2011, a record number of 156 students attended the Chickasaw Summer Arts Academy.

to the site where they were unearthed. In FY 2011, more than 250 cases of repatriation were completed.

The Chickasaw Nation Division of Arts and Humanities focuses on fine arts, cultural arts, humanities and arts in education; as well as seeks to enrich Chickasaws and others by creating an awareness, understanding and enjoyment of each discipline of the arts. In FY 2011, a new 21,000-square-foot arts and humanities building was





completed in Ada, Okla. The new facility features a fine arts gallery, two formal classrooms, a blackbox theater, fiber arts and textile design studios, pottery room, media resource room and shop areas suitable for scene and costume design, classes and storage.

In FY 2011, the Chickasaw Nation Division of Arts and Humanities

implemented numerous projects designed to showcase Chickasaw art forms. The New Identities in Art event featured 10 renowned Chickasaw artists during a three-week exhibit at the Chickasaw Nation Tourism Office in Oklahoma City. This event focused on Chickasaw art and design including garments by Margaret Roach



Wheeler, jewelry by Kristen Dorsey and handbags by Maya Stewart.

The Chickasaw Nation hosted the inaugural Chickasaw Chamber Music Festival in FY 2011. This was the first festival of its caliber to be hosted by a tribe. The chamber music festival presented performances by Native American guitarist Gabriel Ayala, Julliard-trained string quartet ETHEL, southwest's leading modern chamber music ensemble Voices of Change and the opera stylings of Barbara McAlister. The festival not only hosted concerts but also featured master classes for future musical professionals. Chickasaw artist Brent Greenwood was commissioned to create a commemorative painting for the event.

The Chickasaw Nation Language Department focuses on the revitalization and preservation of the Chickasaw language. This important task is accomplished through classes, camps, special language projects and the use of technology. In FY 2011, the language department reached 870 people at various sites throughout the year. Along with hosting the classes and camps, two culturally-related books were released by the Chickasaw Press – "Chikasha Stories: Volume One: Shared Spirit," a Chickasaw storybook, and "Ilimpa'chi': Let's Eat!," a Chickasaw cookbook.

The Chickasaw Summer Arts Academy is a two-week, academy for youth

ages 8 to 19. During the academy, youth are provided the opportunity to gain experience in the artistic fields of acting, creative writing, dance, music composition, video production, photography, and visual and vocal arts. In FY 2011, a record number of 156 students attended the Chickasaw Summer Arts academy.

New to the Chickasaw Nation is the Chickasaw School of Guitar. The school selected 12 Chickasaw students for its first class. The students worked with two guitar teachers for 12 weeks and at the end of the course all students performed a concert open to the public.

- The Chickasaw Nation assumed management of Boggy Depot State Park near Atoka, Okla., a culturally significant location to the Chickasaw Nation. The division of history and culture has been assigned responsibility for the park and revitalization planning is underway.
- The Chickasaw Nation served more than 17,000 people in FY 2011 through art shows, exhibits, retreats and other cultural events.
- The Chickasaw Clemente Humanities Studies Programs served 60 students in two different universities.



CHICKASAW LANGUAGE BASICS

The Chickasaw Nation continues to express the importance of revitalizing and incorporating the Chickasaw language across the tribe, among Chickasaw families and to the general public.

In 2011, learning the Chickasaw language became more easily accessible with the launch of the Chickasaw Language Basics app for iPhone, iPod touch and iPad. Now, Chickasaws across the world have access to language on a daily basis and can learn from anywhere, at any time.

Currently, there are less than 150 fluent Chickasaw speakers and a recent study shows the language will be lost in 30 years if nothing is in place to bring about positive change. This year, the

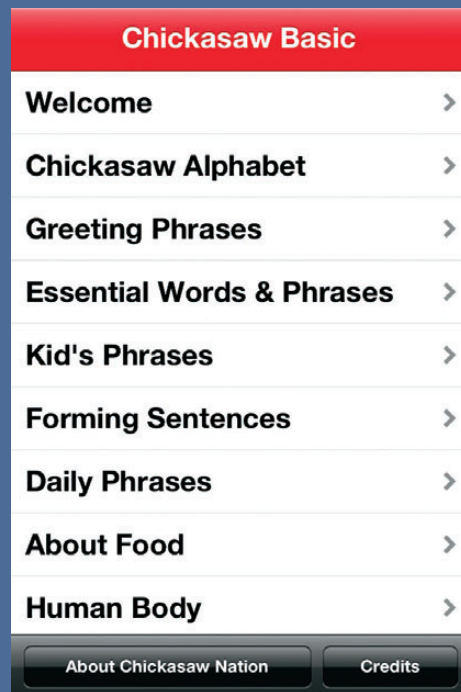
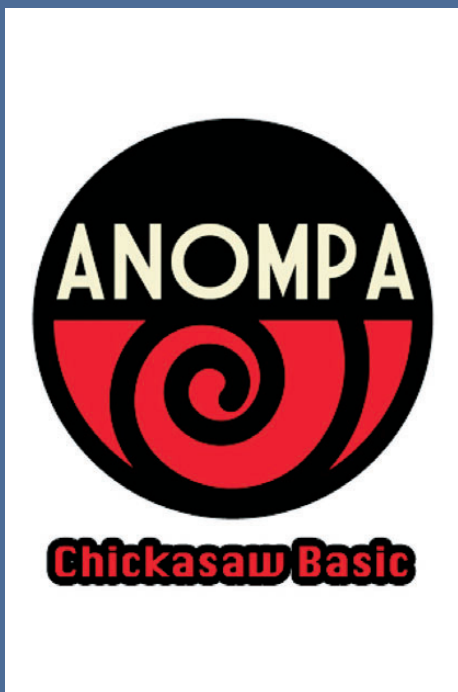
Chickasaw Language Revitalization Department took Chickasaw language one step further and developed the Chickasaw Language Basics app.

The app features hundreds of Chickasaw words, phrases, songs and videos. Chickasaw speakers Jerry Imotichey, Rose Shields Jefferson, JoAnn Ellis and Joshua Hinson are featured along with members of the Boiling Springs Methodist Church in, Lula, Okla., and the Chipota Chikashshanompoli (Children Speaking Chickasaw club).

In 2011, Chickasaw Language Basics reached more than 1,000 downloads since creation. Chickasaw Language Basics can be downloaded for free at www.Apple.com/iTunes.

For years, several departments within the Chickasaw Nation have offered opportunities to learn the Chickasaw language. The language revitalization department is key in offering language classes, language clubs and immersion camps to families. The department works to incorporate Chickasaw language on a daily basis. Many education, culture and youth programs also incorporate the Chickasaw language in classrooms, camps and homes.

Through these services and many more, the tribe strives to keep Chickasaw language practices active among Chickasaw families for generations to come.



CULTURE

IN FY 2011, THE CHICKASAW CULTURAL CENTER OPENED ITS 20,000-SQUARE-FOOT HOLISSO CENTER AS A NEW ADDITION FOR VISITORS ON THE CHICKASAW CULTURAL CENTER CAMPUS.





DEVELOPMENT

TRIBAL DEVELOPMENT PROJECTS CONTINUE TO ENHANCE DELIVERY OF TRIBAL PROGRAMS AND SERVICES AS THE TRIBE CONTINUES TO PROSPER.

In FY 2011, seven major projects were completed, including the Search and Rescue Firehouse and the Science, Technology and Math Academy.

Completed projects in FY 2011:

- Search and Rescue Firehouse
- Science, Technology and Math Academy
- IT Administration and Data Center – new roof
- Gaming Commission
- Elder Independent Living Apartments
- Sulphur Facilities and Support Offices
- White House Caretakers Residence

Projects in design stages or under construction:

- Artesian Hotel and Spa
- Bedré Fine Chocolate Factory and Chickasaw Nation Welcome Center
- Connerville Senior Center and Community Center
- Ardmore Senior Center and Community Center
- Lighthorse Building – interior remodel
- Roads Administration
- Ardmore Head Start – expansion
- Ardmore Health Clinic
- Tishomingo Health Clinic





EDUCATION

THE CHICKASAW NATION CONTINUES TO SUSTAIN ITS MISSION OF INVESTING IN THE FUTURE OF THE TRIBE BY STRESSING THE IMPORTANCE OF EDUCATION TO ITS CITIZENS.

The Chickasaw Nation takes pride in providing quality educational programs for Chickasaw families. From infants to elders, education resources are designed for students of all ages.

Education within the Chickasaw Nation begins at an early age. Each year, hundreds of Chickasaw children up to 5 years of age participate in educational resources such as the Reading is Fundamental Program, the Dolly Parton Imagination Library, the Chickasaw Nation Flashcard Program, the Chickasaw Nation

During FY 2011, more than 7,500 incentives and awards were provided to Chickasaw students living around the world.

Reading Program and more. During FY 2011, more than 1,300 books were distributed to the 261 Head Start students through the Reading is Fundamental Program.

Head Start Centers located in Ada, Ardmore, Sulphur and Tishomingo, Okla., support educational growth activities for children ages 3 to 5 years of age. Approximately 260 children are impacted by the Head Start program each year.

Focusing on public school education assistance, the Chickasaw Nation's Johnson O'Malley Program (JOM) serves nearly 7,800 students throughout 52 participating schools within the Chickasaw Nation tribal boundaries. Chickasaw and Native American students are offered tutoring resources,





school supplies and educational equipment needed for academic success through the JOM program.

The Chickasaw Honor Club continues to be a successful program for Chickasaw students. The honor club recognizes second through 12th grade students with incentives and awards for academic excellence. During FY 2011, more than 7,500 incentives and

awards were provided to Chickasaw students living around the world.

The science, technology and math program increases the number and scope of services each year. With the goal of educating students about the importance of science and technology in the world today, more and more students become involved in this program. During the 2010-



2011 school year, more than 55 students ranging in ages from 6 to 18 participated in robotic competitions, scientific research, community service projects and more to better themselves personally and academically.

The Chickasaw Young Artist Studio serves students in grades seven through 12. The program assists young artists with art portfolios, contest preparation and provides one-on-one studio time with a qualified instructor. In FY 2011, the program served 10 students. Of the five students who entered the Red Earth Youth Competition, two won titles. Also, one student's photograph was entered into the Congressional Youth Art Competition and was chosen by an Oklahoma congressman for his office.

Adult education is also important

within the Chickasaw Nation. The adult learning program provides academic instruction to Chickasaw adults and assists with General Equivalency Development certification. In January 2011, the Chickasaw Nation Adult Learning Program became a certified GED testing site to serve citizens throughout tribal boundaries. More than 250 individuals were assisted with GED testing.

Through the vocational rehabilitation department, the special needs assistance program reimburses citizens up to \$500 per year to assist with extra-curricular activities such as Special Olympics. In FY 2011, the program provided services to nearly 40 individuals providing more than \$10,000 in assistance.

- During a two-week reading challenge called Twice Upon a Time, 257 Head Start students read nearly 2,000 books.
- The school-age summer program provided after-school care, activities and field trips to 132 children between the ages of 4 and 10.
- Since 2004, nearly 600 smoke detectors have been installed in homes of children attending Head Start and child care centers through the Sleep Safe grant.
- The vocational rehabilitation department serves more than 200 Native Americans with disabilities each year.



EDUCATION

SCIENCE-TECHNOLOGY-MATH ACADEMY

The Chickasaw Nation continues to recognize the importance of education for its youth to ensure positive growth. In April 2011, the Chickasaw Nation Science-Technology-Math Academy opened its doors as a place to provide the tools and instruction to inspire students to make the connection between education and a meaningful career in the world of science and technology.

The 7,000-square-foot building is the home of the Chickasaw Nation Aviation and Space Academy, the tribal robotics

teams and the science, technology and math programs. The Chickasaw Nation Science-Technology-Math Academy offers dedicated space to house the tools, classrooms and office space for faculty as they advise students in these educational programs.

The state-of-the-art classrooms engage and educate students with the help of various multimedia tools, including SmartBoard technology and a flight simulator. The building has a functional kitchen to be used when

hosting the numerous day-long camps which take place throughout the year.

The Chickasaw Nation Science-Technology-Math Academy continues to grow with more than 100 students currently utilizing the facility. This academy will continue to introduce elementary through high school students to science, math and technology and educate them about the abundance of opportunities available in these fields.



EDUCATION

THE CHICKASAW NATION AWARDED MORE THAN \$15.5 MILLION IN GRANTS, SCHOLARSHIPS, INCENTIVES AND OTHER EDUCATIONAL ASSISTANCE TO CHICKASAW STUDENTS DURING FY 2011.





ELDERS

CHICKASAW ELDERS ARE CHERISHED TREASURES WITHIN THE CHICKASAW NATION WHO PROVIDE A LINK TO TRIBAL PAST AND SERVE THEIR TRIBE WITH WISDOM AND GUIDANCE.



Elders have always been valued tremendously within the Chickasaw Nation. Honoring this longstanding tradition, the Chickasaw Nation provides numerous quality services to enhance the everyday life of its elders. The Chickasaw Nation Elders Chore Program provides cleaning services and visitation to long-term care facilities for Chickasaw elders. In FY 2011, the program averaged 218 elders per month, providing more than 3,700 services.

The home maintenance program completes small home repairs for Chickasaw elders including the installation of handicap rails. The program made

more than 1,300 repairs and alterations to Chickasaw homes, serving 637 Chickasaw elders in FY 2011.

Along with the many services offered to Chickasaw citizens, the tribe continually honors its military veterans for their service to our country. The veterans program provides outreach services to all tribal veterans and assists with the acquisition of veteran's benefits and services from various organizations, including the Veterans Administration. In FY 2011, the veteran jacket program provided 77 jackets to Chickasaw elder veterans throughout the United States.

Each year, the Chickasaw Nation hosts an elders conference to address

specific issues that affect Native American elders. Along with featured speakers, the conference provides cultural activities and nutrition and health information. In FY 2011, the event hosted 203 attendees.

Established in 2009, the Wisdom Walkers program is a fitness program that includes exercise classes, Tai Chi, water aerobics and many other physical activities for Chickasaw elders. Wisdom Walkers aims to assist elders by helping to lower blood sugar levels, lose weight, increase balance skill and improve the overall physical fitness of its participants. In FY 2011, 239 elders participated in the program.



The supplement lawn mowing program provides lawn mowing service for Chickasaw elders during the summer months, reducing the risk of illness and injury. In FY 2011, the program mowed more than 4,500 lawns.

The assisted living supplement program was developed to keep

Chickasaw elders in a home-like setting. This program provides up to

Through the home maintenance program, more than 1,300 repairs and alterations were made to Chickasaw homes, serving 637 Chickasaw elders.

\$2,500 a month for Chickasaw elders to live in a state-licensed assisted-living facility. Chickasaw elders utilizing the program currently reside in Oklahoma, California, Arizona, Texas, Colorado, Oregon and Louisiana.

-
- The supplemental wood program provides ricks of wood for Chickasaw elders to use for winter heating. Nearly 800 ricks of wood were provided to 164 elders.
 - The elderly specialists program provides staff to assist elders with locating resources, completing applications and gathering required documents to obtain services. More than 1,200 referrals were completed in FY 2011.
 - The elderly energy assistance program provided utility assistance to nearly 3,100 Chickasaw elders during the summer and winter months.
 - The burial supplement program provides up to \$2,500 toward funeral expenses for Chickasaw elders. More than 100 Chickasaw families received assistance through the program.
 - The Iti Apela program provides 24-hour medical alert services for qualified Chickasaw elders, serving dozens of elders in FY 2011.
 - The Chickasaw Nation Division on Aging dispersed nearly 11,000 over-the-counter medications to Chickasaw elders at no cost.
-



ELDERS

CHICKASAW ELDER INDEPENDENT LIVING APARTMENTS

In FY 2011, the Chickasaw Nation celebrated the opening of the Chickasaw Elder Independent Living Apartments in Ardmore, Okla. These apartments are conveniently located within walking distance of many tribal facilities in the area. The eight-unit complex is another way the Chickasaw Nation honors and cherishes its elders.

Each one-bedroom, one-bath apartment has an inviting and traditional home-like feel and features a fully functional kitchen. Modern appliances are included within each unit including a refrigerator, stove, washer and dryer. The bedroom features a large bay window, and the front door has decorative beveled glass inserts. A multipurpose utility room is provided for additional space to be used as an office, craft area or additional storage. The flooring is non-skid and has a

warm, wood grain finish. The floor plan is friendly for older adults, being compact and handicap accessible.

The quiet surroundings of the Chickasaw Elder Independent Living Apartments offer residents a home in which to enjoy a peaceful lifestyle and are located close to amenities that provide an active social life. The Ardmore Senior Center is adjacent to the complex and provides an extraordinary environment for residents to enjoy each other's company.

As with all elders, healthy living is important and plays a key role in the decision for the location of this community. The location provides convenient access to both the Chickasaw Nation Ardmore Health Clinic and the Ardmore Wellness Center. The wellness center offers physical therapy, nutrition education

and programs such as "Healthy Heart" that are dedicated to improving the overall health of seniors.

The completion of the Chickasaw Elder Independent Living Apartments paves the way for continued projects focused on the enrichment of the lives of Chickasaw elders. These continued efforts ensure they are safe, healthy and happy as they pass their wisdom to the next generation of Chickasaws.



ELDERS

THE CHICKASAW NATION SENIOR NUTRITION PROGRAM PROVIDES CONGREGATE AND HOMEBOUND MEALS TO QUALIFIED NATIVE AMERICAN ELDERS, AGES 60 AND OVER. IN FY 2011, THE SENIOR CENTERS SERVED MORE THAN 127,000 CONGREGATE AND HOMEBOUND LUNCHES AND MORE THAN 19,600 CONGREGATE BREAKFASTS.



SENIOR NUTRITION PROGRAM



FAMILY

THE CHICKASAW NATION OFFICE OF STRONG FAMILY DEVELOPMENT PROVIDED NEARLY 1,600 SERVICES THROUGH THERAPEUTIC SESSIONS, EDUCATION CLASSES AND SPECIALIZED TRAININGS TO INDIVIDUALS, COUPLES, FAMILIES AND EMPLOYEES DURING FY 2011.

The Chickasaw Nation provides a wide variety of family support services to Chickasaw families and individuals of all ages. Services include programs in the areas of family preservation, violence prevention, sexual assault, child support, drug and alcohol abuse, foster care and adoption. Each year, thousands of lives are positively influenced by these services.

The Chokká Kilimpí (Strong Home) Family Resource Center continues to expand and provide services for Chickasaw families and students and partners with the University of

Oklahoma. The center offers families and students opportunities to maintain healthy homes and lifestyles. Programs

Since its inception, the tribal enforcement payment project has proved cost effective by saving the tribe more than \$5.5 million in incarceration fees.

have grown to include bow making, beading, stomp dancing and language and pottery classes.

The center provides a Chickasaw Learning Community Program

that consists of 60 OU students and continues to grow. With more Chickasaws attending East Central University than any major university in Oklahoma, this youth and family program expanded to partner with ECU to provide this service in the Ada, Okla., area. This learning community provides students with resources for academic and cultural development.

The Chickasaw Nation Child Support Services Department handles more than 2,100 child support cases and actively promotes parental financial responsibilities. Through the tribal





enforcement payment project, the department has collected more than \$192,000 from non-custodial parents in FY 2011. Since its inception, this project has proved cost effective by saving the tribe more than \$5.5 million in incarceration fees.

Through the Chickasaw Nation's Indian Child Welfare Program, two new units were developed – the Permanency Planning Unit and the Child Protective Services Unit. These units were created to better serve children and families by specializing in screening reports, assessing and investigating alleged child abuse reports and streamlining family reunification processes. The Indian child welfare program processed more than 100 cases each month during FY 2011.

- The Chepota Himmita (Young Child) program completed nearly 900 home visits, providing families with child development education and support group services.
- Through the foster care and adoption program, more than 230 home visits were conducted and 100 court hearings were attended on behalf of child custody cases.
- The family preservation program provided services to more than 120 Native American families.

GOVERNMENT

THE CHICKASAW NATION IS COMMITTED TO PROVIDING A VARIETY OF EMPLOYMENT OPPORTUNITIES TO ITS CITIZENS, COMMUNITY MEMBERS AND ALL NATIVE AMERICANS.

In FY 2011, the Chickasaw Nation employed more than 10,900 people and was again listed as one of Oklahoma's largest employers. The tribe also continued to provide a variety of excellent employment opportunities.

Established in 2000, the career services program provides training and career counseling to enhance employment skills to Chickasaws and Native Americans. In FY 2011, career services assisted nearly 900 Chickasaw citizens with résumés, mock interviews, job clubs and job skills.

The Chickasaw Nation Career Development Initiative (CDI) supports Chickasaws with employment difficulties. Through this initiative, 49 Chickasaws gained full-time employment, 15 Chickasaws received their driver's license and 14 Chickasaws received General Equivalency Development certification. In FY 2011, a total of



In FY 2011, school-to-work served 95 Chickasaw students and 22 students obtained full-time employment with the tribe upon graduation.

85 projects were completed by CDI participants including the renovation of tribal properties and various homes and assisting with an assortment of tribal and community projects.

The school-to-work program provides eligible Chickasaws the opportunity to pursue higher education goals full time while receiving full-time pay and benefits. Through the program, participants also fulfill all requirements





and responsibilities of the on-the-job training. In FY 2011, school-to-work served 95 Chickasaw students and 22 students obtained full-time employment with the tribe upon graduation. Since the program began in 2008, 80 Chickasaw students have graduated from college or vocational schools and more than 93 percent have gained full-time employment with the Chickasaw Nation or positions outside the tribe.

- The Chickasaw Nation Certificate of Degree of Indian Blood (CDIB) office issued more than 1,800 CDIB cards to eligible members.
- More than 1,700 Chickasaws received their Chickasaw citizenship in FY 2011.
- The re-entry program reduces amount of repeat offenses among Chickasaws with felony backgrounds. In FY 2011, 34 Chickasaws were successfully placed with gainful employment both outside and within the tribe.



HEALTH & WELLNESS

THE CHICKASAW NATION FARMERS' MARKET NUTRITION PROGRAM SERVED MORE THAN 7,000 INDIVIDUALS, DISTRIBUTING MORE THAN \$414,000 FOR THE PURCHASE OF FRUITS AND VEGETABLES FROM 180 CONTRACTED LOCAL FARMERS.

The Chickasaw Nation Division of Health provides health services to promote the health and well-being of Chickasaws and Native Americans. The division of health continues to expand and enhance services to better serve its clients and patients. In FY 2011, the Chickasaw Nation Medical Center celebrated its one-year anniversary on August 1, 2011.

The pharmacy department works hand-in-hand with doctors to ensure patients receive the best possible drug treatments. This department operates inpatient and outpatient pharmacies at the medical center and outlying clinics as well as a pharmacy refill center which handles mailed prescriptions. In FY 2011, the pharmacy department dispensed more than one million prescriptions at the medical center and outlying clinics and nearly 300,000 mailed prescriptions in the pharmacy refill center.

The Chickasaw Nation Medical Center is home to the 256 slice iCT Brilliance CAT SCAN, the only one of its type in Oklahoma. This CT is capable of handling cardiac work as well as many other studies. CT scan services are provided at the medical center 24-hours a day with a trained technician on site.

The Chickasaw Nation Behavioral Health Department provides outpatient mental health, social work and

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Through the food distribution program, approximately 3,800 individuals were served each month with a nutritious food package in FY 2011.
.....

substance abuse services to all age groups. The department facilitates the Beginning Addictions Basic Education Series (BABES) to local schools within the Chickasaw Nation boundaries. In FY 2011, BABES served more than

530 first through third grade students in 28 classrooms in 11 schools. Puppets, videos, animations and coloring books are used to teach about substance abuse, feelings, emotions and what to do in certain situations.

The behavioral health department's meth/suicide prevention initiative reached close to 33,000 individuals in FY 2011 for the prevention of meth abuse and suicide. Behavioral health educated individuals through community education presentations, health fairs, informational booths, awareness walks and suicide intervention trainings.

In FY 2011, the division of health implemented a new mammography department complete with state-of-the-art digital equipment to offer early detection of breast cancer. Since the implementation of the department, more than 1,600 patients have been served.

The Chickasaw Nation Nutrition





Services' Eagle Adventure Program was one of only four programs in the country to be selected as a demonstration project by the U.S. Department of Agriculture Food and Nutrition Services. Recognized for its effective, replicable and evaluable qualities, the Eagle Adventure Program strives to prevent Type 2 diabetes among grade-school children by helping them develop a desire to eat more fruits and vegetables and be more physically active. In FY 2011, the Eagle Adventure Program reached nearly 1,000 students.

The Chickasaw Nation's Women, Infants and Children Program is a USDA funded food and nutrition education program that provides supplemental

food benefits for women, infants and children, up to 5 years of age. The Chickasaw Nation's Influence Project was adopted by the Southwest Region of USDA Food and Nutrition Services as its nutrition priority. The WIC team trained all Oklahoma tribes and the Dallas County WIC staff in the application of the Influence Project principles. In FY 2011, WIC served approximately 3,650 cases each month, including nearly 950 Chickasaw women and children.

In FY 2011, the Chickasaw Nation's Summer Food Program distributed more than 22,000 meals to youth who participated in Chickasaw youth camps, the horticulture program, the Chickasaw Foundation Upward Bound Program and local Boys & Girls Clubs.

The food distribution program serves Native American families through three nutrition centers and two tailgate sites each month. In FY 2011, the program served approximately 3,800 individuals each month with a nutritious food package. The food distribution program also developed and distributed "Recipes Wrapped with Love" cookbooks in FY 2011. The cookbook is designed to

assist families in achieving maximum benefit from their food package as they prepare healthy and delicious dishes.

- In FY 2011, the medical center averaged more than 2,500 patients each month in the convenient pharmacy drive-thru services.
- The Chickasaw Nation Division of Health welcomed nearly 600 births in FY 2011.
- The women's care unit participates in the statewide collaborative "Every Week Counts," sponsored by the March of Dimes and the Oklahoma State Health Department to eliminate deliveries prior to 39 weeks of gestation. The medical center is one of 55 hospitals participating statewide.
- The respiratory therapy department served more than 3,800 patients in FY 2011.

HOUSING

THROUGH CHICKASAW NATION HOUSING MANAGEMENT SERVICES, NEARLY 900 CHICKASAW FAMILIES PARTICIPATED IN THE HOMEOWNERS PROGRAM IN FY 2011.

The Chickasaw Nation continually strives to develop and administer comprehensive quality programs and services for Chickasaw citizens, including providing quality housing and housing assistance.

Implemented in 1998, the home loan program is an integral part of the division of housing and tribal development and provides loans for the purchase or refinance of a home. The program includes Chuka Chukmasi, or conventional home loans, Federal Housing Administration, Veteran Affairs and HUD 184 loans. In FY 2011, this program granted 67 loans to Chickasaw citizens and employees, totaling more than \$7.9 million.

The Chickasaw Nation Housing Counseling and Loan Services provides a tribal grant program and down payment or closing cost assistance in the form of a subordinated second mortgage to Chickasaw citizens. The

More than 300 Chickasaw families received assistance from the two rental programs in FY 2011 and 255 storm shelters were installed for Chickasaw citizens.

program also provides counseling on topics including housing maintenance, family budgeting, fire and home safety, early delinquency intervention and pre-purchase and post-purchase counseling.



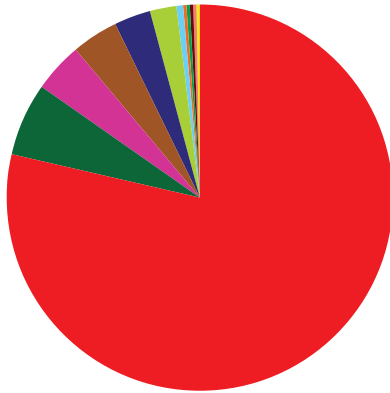


In FY 2011, 214 Chickasaw citizens received grants of up to \$3,000 each, totaling nearly \$535,000.

The Chickasaw Nation Housing Management Services operates rental, homeowner and storm shelter programs for Chickasaw citizens. Three hundred six Chickasaw families received assistance from the two rental programs in FY 2011 and 255 storm shelters were installed for Chickasaw citizens. Furthermore, 15 new homes were constructed under the homeowners program and five homes were purchased for Chickasaw families.

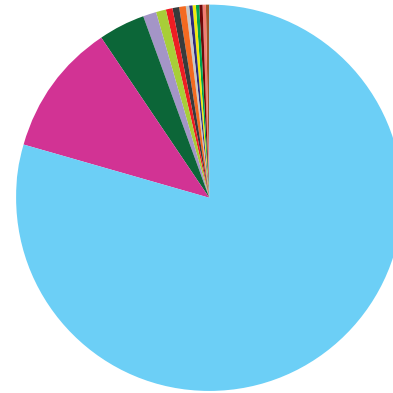
The private driveway program, implemented in 2005, provides assistance with the repair or construction of private driveways to Chickasaw elders and families with special needs living within the Chickasaw Nation boundaries. In FY 2011, the program served more than 65 Chickasaws.

- In FY 2011, 10 Chickasaw families were served through the home improvement and construction loan programs.
- The Chickasaw Nation awarded 231 Chickasaw citizens with grants for home improvements in FY 2011.
- Twenty-six Chickasaw citizens received grants to be used for handicap accessibility work on homes.
- A total of 15 homes were built under the Native American Housing Assistance and Self Determination Act in FY 2011.



PROGRAM REVENUES

General government . . .	\$4,327,866	2.19%
Legal	\$539,776	0.27%
Judiciary	\$239,169	0.12%
Education	\$8,007,070	4.05%
Museums	\$1,043,359	0.53%
Health	\$155,043,246	78.41%
Social services	\$6,043,850	3.06%
Public safety and defense . .	\$277,404	0.14%
Transportation	\$8,007,366	4.05%
Regulatory services	\$245,505	0.12%
Natural resources	\$79,868	0.04%
Housing	\$13,536,780	6.85%
Aging services	\$349,285	0.18%
Total Revenues	\$197,740,544	100.00%



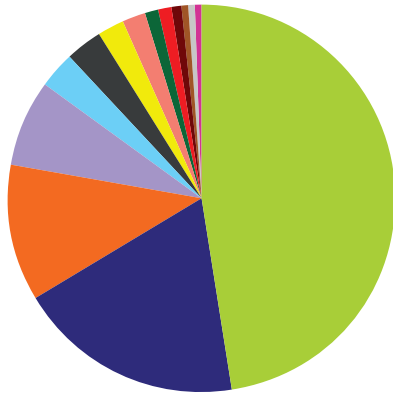
TOTAL REVENUES

General government	\$4,327,866	0.32%
Legal	\$539,776	0.04%
Judiciary	\$239,169	0.02%
Education	\$8,007,070	0.60%
Museums	\$1,043,359	0.08%
Health	\$155,043,246	11.53%
Social services	\$6,043,850	0.45%
Public safety and defense . .	\$277,404	0.02%
Transportation	\$8,007,366	0.59%
Regulatory services	\$245,505	0.02%
Natural resources	\$79,868	0.02%
Housing	\$13,536,780	1.01%
Aging services	\$349,285	0.03%
Business-type activities . .	\$1,097,338,154	81.60%
General revenues	\$49,723,459	3.70%
Total Revenues	\$1,344,802,157	100.00%

CHICKASAW NATION COMPARATIVE

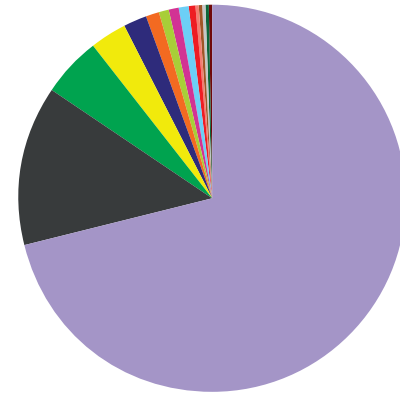
ASSETS	2011*	2010*	2009*	2008*	2007*^
Cash and Cash Equivalents	\$447,797,363	\$370,738,346	\$313,176,987	\$383,239,412	\$261,142,708
Investments	194,200,863	183,842,835	219,544,757	151,102,435	135,492,638
Accounts and Notes Receivable	100,745,762	95,750,326	61,269,345	36,387,785	33,410,225
Inventory	9,572,308	8,016,377	7,639,264	7,540,721	5,756,908
Capital Assets	924,203,073	832,630,420	754,383,896	646,002,851	491,909,941
Other Assets	114,752,828	84,698,037	80,133,171	80,845,703	82,438,273
Total Assets	\$1,791,272,197	\$1,575,676,341	\$1,436,147,420	\$1,305,118,907	\$1,010,150,693
LIABILITIES					
Accounts Payable & Accrued Expenses	\$93,256,978	\$86,001,697	\$78,741,641	\$72,353,524	\$42,598,705
Trust and Deposit Liabilities	10,728,386	10,542,484	10,110,706	9,040,367	8,462,583
Other Current Liabilities	274,132	325,727	288,911	293,629	248,217
Deferred Revenue	39,170,874	39,505,360	63,786,947	64,866,826	56,727,826
Long-Term Liabilities	205,483,045	205,632,645	205,902,021	250,600,440	117,621,901
Total Liabilities	\$348,913,415	\$342,007,913	\$358,830,226	\$397,154,786	\$225,659,232
NET ASSETS	\$1,442,358,782	\$1,233,668,428	\$1,077,317,194	\$907,964,121	\$784,491,461

* The Chickasaw Nation has implemented Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis for State and Local Governments. Statement 34 changes our method of recording and reporting our fixed assets. In the past, when the nation purchased a fixed asset it was shown as an expenditure in the current year. Now the purchase is shown in the balance sheet as a capital asset and depreciated over its useful life.



PROGRAM EXPENDITURES

General government . . .	\$66,266,576	18.78%
Legal	\$7,351,372	2.08%
Judiciary	\$1,202,302	0.34%
Education	\$40,022,198	11.34%
Museums	\$10,679,129	3.03%
Health	\$164,527,781	46.62%
Social services	\$11,054,482	3.13%
Public safety and defense .	\$1,645,389	0.47%
Transportation	\$9,529,427	2.70%
Regulatory services	\$4,339,291	1.23%
Natural resources	\$1,657,555	0.47%
Housing	\$26,233,958	7.43%
Aging services	\$4,921,310	1.39%
Other	\$3,510,589	0.99%
Total Expenditures . .	\$352,941,359	100.00%



TOTAL EXPENDITURES

General government . . .	\$66,266,576	5.46%
Legal	\$7,351,372	0.61%
Judiciary	\$1,202,302	0.10%
Education	\$40,022,302	3.30%
Museums	\$10,679,129	0.88%
Health	\$164,527,781	13.56%
Social services	\$11,054,482	0.91%
Public safety and defense .	\$1,645,389	0.14%
Transportation	\$9,529,427	0.79%
Regulatory services	\$4,339,291	0.36%
Natural resources	\$1,657,555	0.14%
Housing	\$26,233,958	2.16%
Aging services	\$4,921,310	0.41%
Other	\$3,510,589	0.29%
Business-type activities .	\$860,323,503	70.91%
Total Expenditures .	\$1,213,264,862	100.00%

STATEMENT OF NET ASSETS

ASSETS	2006*	2003*	1999	1995	1991	1987
Cash and Cash Equivalents	\$179,895,722	\$44,110,100	\$21,382,840	\$8,390,315	\$2,676,018	\$1,475,745
Investments	130,506,737	83,051,961	12,548,410	10,808,494	2,377,124	456,067
Accounts and Notes Receivable	22,838,028	10,866,857	34,522,723	12,268,129	5,492,809	2,955,034
Inventory	5,416,451	4,423,512	2,946,081	1,354,260	622,463	101,274
Capital Assets	478,880,759	160,551,121	64,169,108	22,254,896	7,778,753	7,624,301
Other Assets	5,034,038	3,533,497	4,448,349	3,303,437	3,441,680	164,707
Total Assets	\$822,571,735	\$306,537,048	\$140,017,511	\$58,379,531	\$22,388,847	\$12,777,128
LIABILITIES						
Accounts Payable & Accrued Expenses	\$56,968,025	\$30,340,503	\$15,469,160	\$7,844,107	\$2,113,361	\$732,860
Trust and Deposit Liabilities	7,724,867	6,233,612	-	-	-	-
Other Current Liabilities	229,144	195,938	857,191	245,654	117,844	-
Deferred Revenue	66,459,850	23,157,248	22,734,254	5,843,206	4,777,146	2,649,411
Long-Term Liabilities	74,720,646	3,726,733	6,315,839	11,482,758	734,463	115,135
Total Liabilities	\$206,102,532	\$63,654,034	\$45,376,444	\$25,415,725	\$7,742,814	\$3,497,406
NET ASSETS	\$616,469,203	\$242,883,014	\$94,641,067	\$32,963,806	\$14,646,033	\$9,279,722

^ In 2007, the Chickasaw Housing Authority received guidance from the Department of Housing and Urban Development regarding the treatment of Mutual Help housing units. This guidance states that such units should be recorded as other assets, rather than as capital assets on the balance sheet until the property is ultimately conveyed. This restatement resulted in a decrease to capital assets and an increase to other assets of \$67,566,147.

IMPORTANT NUMBERS

DIVISION CONTACTS

Division of Administrative Services	580.436.7259
Division on Aging	580.795.9790
Division of Arts & Humanities	580.272.5520
Division of Commerce	580.421.9500
Division of Communications, Media & Community Development	580.310.6451
Division of Education	580.421.7711
Division of Health	580.436.3980
Division of History & Culture	580.622.7154
Division of Housing & Tribal Development	580.421.8800
Division of Justice	580.436.7233
Division of Policies & Standards	580.272.5325
Division of Self-Governance	580.436.7214
Division of Social Services	580.436.7256
Division of Treasury	580.436.7274
Division of Youth & Family Services	580.310.6620

TRIBAL GOVERNMENT & ADMINISTRATIVE OFFICES

Chickasaw Nation Headquarters	580.436.2603
Chickasaw Tribal Legislature	580.436.1460
Chickasaw Nation Supreme Court	580.235.0281
Chickasaw Nation District Court	580.235.0279

AREA OFFICES

Ada Area Office	580.436.7256
Ardmore Area Office	580.226.4821
Duncan Area Office	580.470.2131
Office of Career Services	580.436.7294
Oklahoma City Area Office	405.767.8971
Pauls Valley Satellite Office	405.207.9883
Purcell Area Office	405.527.4973
Sulphur Area Office	580.622.2888
Tishomingo Area Office	580.371.9512

HEALTH CLINICS

Ada	800.851.9136
Ardmore	877.242.4347
Durant	877.240.2725
Purcell	405.527.4700
Tishomingo	877.240.2720

OTHER IMPORTANT NUMBERS

Bureau of Indian Affairs Chickasaw Agency	580.436.0784
Chickasaw Lighthouse Police Department	580.436.7213
Chickasaw Nation Medical Center	580.436.3980



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