

THE CHICKASAW NATION
PROGRESS REPORT
2012

2012 PROGRESS REPORT

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CHUKMA!

Greetings from the Chickasaw Nation! We are proud to report on another successful year.

The following report is a glimpse of progress for the Chickasaw Nation in 2012. Great strides were made throughout our programs, services and businesses. We continue to look for ways that enhance the lives of Chickasaws and their families.

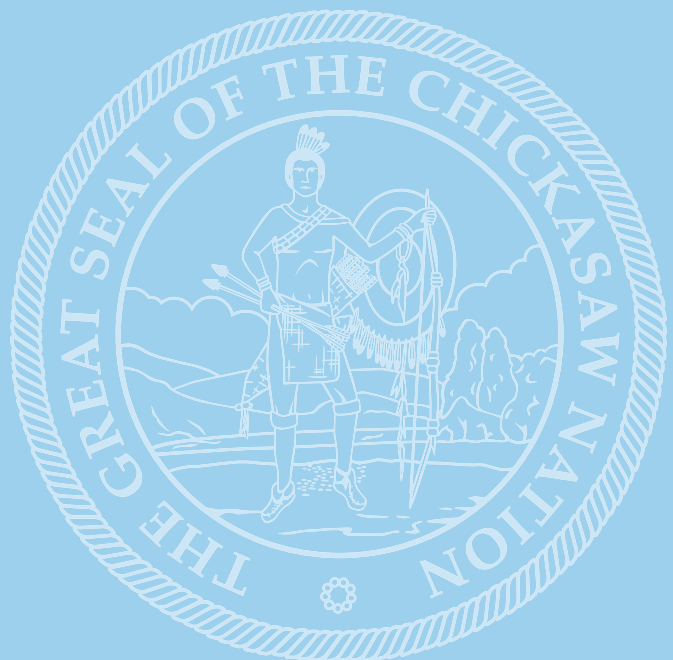
The Chickasaw Nation continues to grow and expand services and economic opportunities. The tribe's business successes enable the Chickasaw Nation to meet goals of providing employment opportunities and funding for quality programs and services. Through strategic management, diversification efforts and creative and innovative thinking, the tribe continues to move forward.

In the following pages, you will see the spirit of the Chickasaw Nation and the Chickasaw people is alive and well. As we continue to focus on our mission of enhancing the overall quality of life of the Chickasaw people, we look forward to continued progress.

Sincerely,

Bill Anoatubby

Bill Anoatubby, Governor
The Chickasaw Nation





EXECUTIVE LEADERSHIP

1 BILL ANOATUBBY | Governor

2 NEAL MCCALED | Neal McCaleb serves as an economic development consultant for the tribe. He provides guidance and direction on beneficial economic opportunities.

3 KAREN COOK | Division on aging administrator Karen Cook implements programs that enhance the lives of Chickasaw elders and is responsible for the senior nutrition centers.

4 LONA BARRICK | Division of arts and humanities administrator Lona Barrick oversees opportunities for Chickasaws to develop their artistic abilities through arts education, performing, literary and visual art programs.

5 KIRK PERRY | Division of policies and standards administrator Kirk Perry oversees the implementation of the policies and procedures that ensure the internal organization of the tribe operates effectively.

6 HOLLY EASTERLING | Secretary of treasury, Holly Easterling, provides pertinent and vital information to managers and leaders to assist in key financial decisions, long-term strategic planning and management of assets and investments across the Chickasaw Nation.

7 ROBYN ELLIOTT | Division of communications, media and community development administrator Robyn Elliott strives to promote cultural pride among Chickasaw people by sharing timely and important information with the world through various media outlets.

8 TOM JOHN | Division of self-governance administrator Tom John is in charge of the Lighthorse Police Department and assesses the impact of federal legislation, regulation and policies that affect the Chickasaw Nation.

9 DANNY WELLS | Division of education administrator Danny Wells implements educational programs and services for the Chickasaw Nation, ranging from child care to higher education.

10 DR. JUDY GOFORTH-PARKER | Division of health administrator Dr. Judy Goforth-Parker oversees the Chickasaw Nation Medical Center and is responsible for all health programs and services offered to Chickasaw people.

11 BILL LANCE | Bill Lance is the chief executive officer for the division of commerce. He oversees the many diverse businesses that are operated by the Chickasaw Nation. These businesses provide funding for the programs and services available to the Chickasaw people.

12 LETA BURWELL | Division of social services administrator Leta Burwell oversees seven area offices located throughout the Chickasaw Nation. She also ensures that appropriate resources and programs are available in order to improve the overall quality of life for the Chickasaw people.

13 WAYNE SCRIBNER | Division of housing and tribal development administrator Wayne Scribner oversees tribal housing programs to ensure quality housing for Chickasaw people. He is also responsible for the construction of tribal facilities.

14 JALINDA KELLEY | Division of administrative services administrator Jalinda Kelley is responsible for many of the internal operations of the Chickasaw Nation. These services include human resources, information technology, training and career development and tribal government services.

15 JAY KEEL | Division of youth and family services administrator Jay Keel oversees programs and opportunities that strengthen Chickasaw families and encourage development in Chickasaw youth.

16 KEN ROSS | Ken Ross is the chief executive officer and founder of Solara Healthcare. He oversees the operation of this tribal business venture, which operates ambulatory surgical centers.

17 DEANNA HARTLEY-KELSO | Division of justice administrator Deanna Hartley-Kelso provides legal services and guidance to all divisions of the Chickasaw Nation. This division also offers juvenile justice programs and legal resources for Chickasaw citizens.

18 LISA JOHN | Division of history and culture administrator Lisa John is responsible for the Chickasaw Cultural Center and the development of programs to encourage cultural education and historical preservation.

19 ROSS HILL | Ross Hill is the founder of Bank2 and also serves as the chief executive officer. Bank2 is a subsidiary of the Chickasaw Nation owned by Chickasaw Banc Holding Company.

20 PAT WOODS | Special Assistant

21 DAVID NIMMO | David Nimmo is the president and chief executive officer of Chickasaw Nation Industries (CNI). CNI develops economic opportunities for the Chickasaw Nation to ensure long-term financial capability.

22 JENNY TRETT | Division of treasury administrator Jenny Trett oversees the financial affairs of the Chickasaw Nation. She is responsible for internal audit, property and supply, procurement and the office of management and budget.

23 JEFFERSON KEEL | Lieutenant Governor

Not pictured: Tammy Gray, Special Assistant



CHILDREN & YOUTH

THE CHICKASAW NATION OFFERS NUMEROUS PROGRAMS AND SERVICES TO FOSTER THE GROWTH AND DEVELOPMENT OF THE TRIBE'S CHILDREN AND YOUTH.

The Chickasaw Nation Child Development Center focuses on the total growth and development of children. The center provides year-round care to children between six weeks and four years of age. In FY 2012, the center provided care for more than 200 children.

The child care assistance program served 440 Native American children in FY 2012, including 294 Chickasaws. This program provides financial assistance for child care services to Native

The sick child care center is used to protect the health, safety and well-being of well and mildly-ill children. The center houses children with mild health issues to help contain the spread of illness. In FY 2012, the sick child care center provided care more than 1,170 times to 190 children.

In FY 2012, the division of education focused on implementing a new early intervention program. This program helps teachers and parents learn to recognize the signs and symptoms



The camps and recreation program provides Chickasaw youth fun, educational and instructional opportunities while promoting physical fitness and teamwork.

American families who are working or going to school. Additionally, 44 grants were awarded to child care providers for improvements to be made at their facilities.

of mental health problems in early childhood. The program provides social skills courses for preschool children, behavior strategies for parents and teachers, testing materials

and one-on-one interaction for children enrolled in the Chickasaw Nation Child Development Center, Head Start or child care assistance. The program serviced more than 100 children.

The martial arts program began in 1993 to provide Chickasaw youth a healthy recreational activity and to help build self-esteem and character. The program offers a variety of martial art forms while incorporating the Chickasaw language into each lesson. Hundreds of individuals participate in the martial arts program each year in locations across the Chickasaw Nation.

The camps and recreation program provides Chickasaw youth fun, educational and instructional opportunities while promoting physical fitness and teamwork. The program provides sports and cultural camps, after-school activity programs, volleyball and basketball leagues, weekly Gymboree classes and more. In FY 2012, more than 700 children participated in camps and clinics, including basketball, golf, Chikasha Saya, Hayaka Unta, baseball, softball and more.

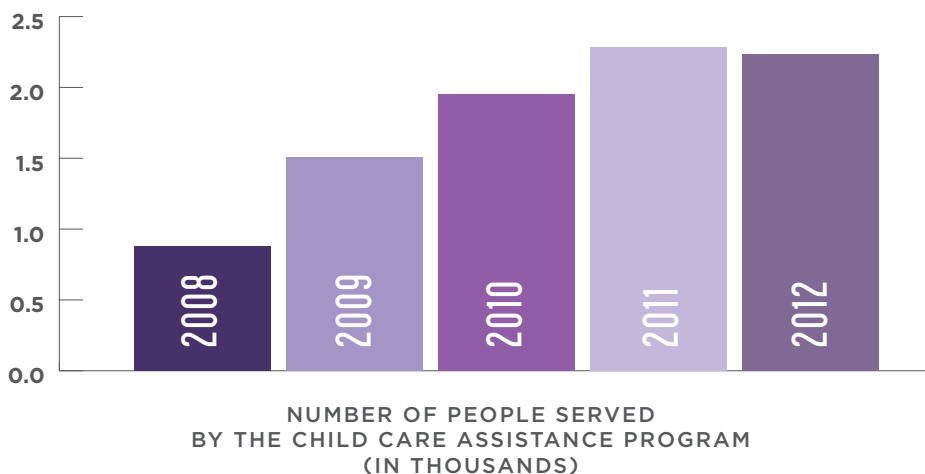
The Chickasaw Nation Aviation and Space Academy offers Chickasaw

youth the opportunity to participate in various science experiments, fly in an airplane and build and launch rockets. In FY 2012, more than 40 youth from across the country attended the camp. Additionally, 36 Chickasaw youth took part in a one-week space academy at the U.S. Rocket and Space Center in Huntsville, Ala.

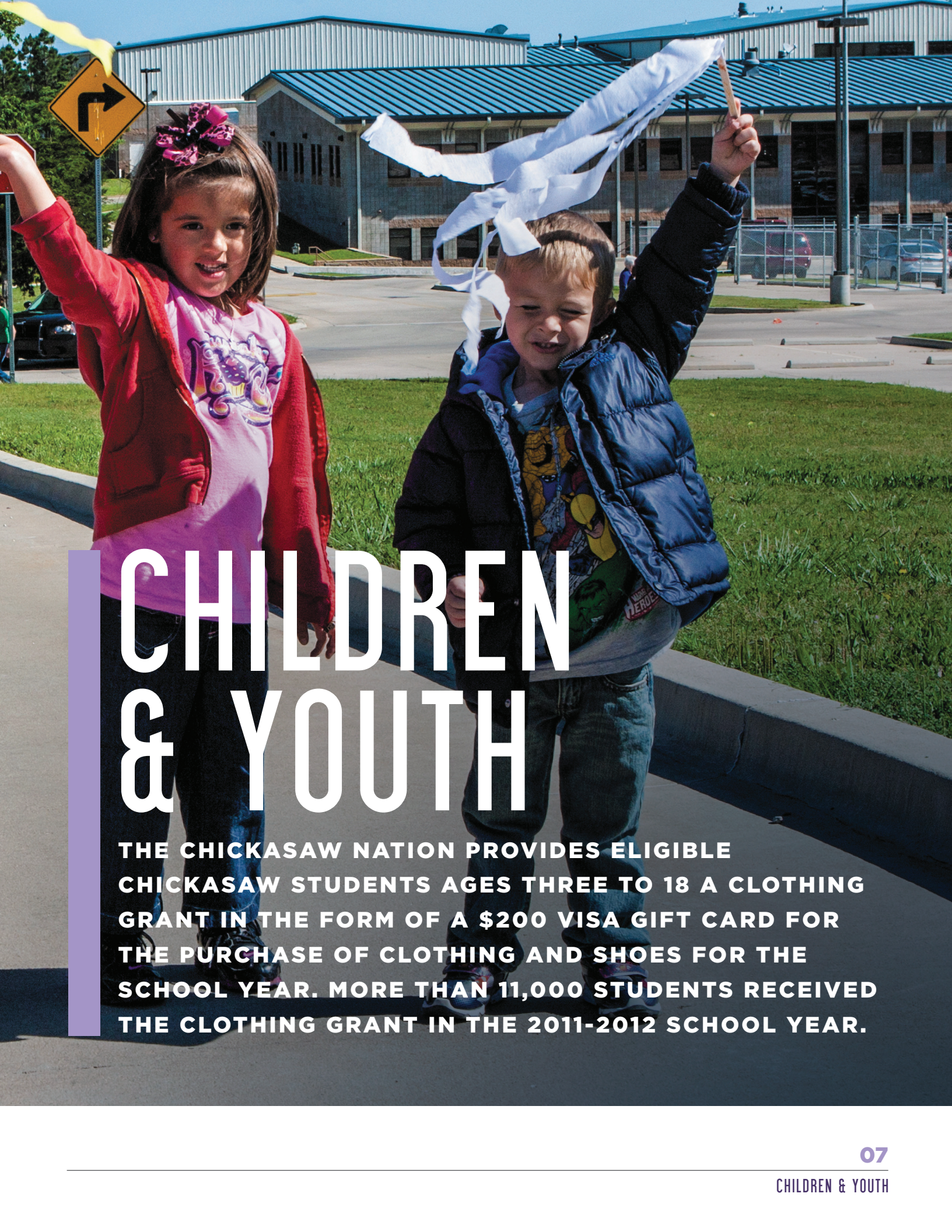
The tribe operates two Boys and Girls Clubs located in Tishomingo and Sulphur, Okla., where children can participate in programs such as character and leadership development, education and career development, health and life skills, arts, sports, fitness and recreation. In FY 2012, combined, the two clubs served nearly 300 children each month.

The Chikasha Apihchi Ikbi (Creating Chickasaw Leaders) program is designed to provide Chickasaw youth with leadership opportunities and involve them in cultural, business, character and life-skill education while emphasizing a dedication to community service. An average of 28 Chickasaw students participated in the monthly program in FY 2012.

- **The Chickasaw Nation provided more than 1,500 Chickasaw youth with assistance for extracurricular activities in FY 2012.**
- **Five Chickasaw youth entered the 2012 Red Earth Youth Art Competition resulting in two winning entries. This marked the eighth straight year a Chickasaw youth has placed first in one of the competition categories.**
- **In FY 2012, the Chickasaw Nation Division of Education performed more than 200 car seat checks and provided more than 100 car seats to parents that either did not have a seat or were not in compliance with safety regulations.**
- **More than 50 Chickasaws participated in the 2012 Youth Arts Month Celebration.**
- **In FY 2012, more than 500 Chickasaw youth participated in two Oklahoma City Redhawks events, OU Kids Day and a Nike/ Kevin Durant Basketball Clinic.**





A photograph of two young children, a girl on the left and a boy on the right, standing on a paved path in front of a large school building with a blue roof. The girl is wearing a red jacket over a pink shirt and has a pink flower in her hair. The boy is wearing a blue puffer jacket over a graphic t-shirt. Both children are holding long, white streamers that are flying in the air. A yellow diamond-shaped road sign with a black arrow pointing right is visible in the background on the left.

CHILDREN & YOUTH

THE CHICKASAW NATION PROVIDES ELIGIBLE CHICKASAW STUDENTS AGES THREE TO 18 A CLOTHING GRANT IN THE FORM OF A \$200 VISA GIFT CARD FOR THE PURCHASE OF CLOTHING AND SHOES FOR THE SCHOOL YEAR. MORE THAN 11,000 STUDENTS RECEIVED THE CLOTHING GRANT IN THE 2011-2012 SCHOOL YEAR.



COMMERCE

CONTINUED INVESTMENT IN CORE BUSINESSES COMBINED WITH TARGETED DIVERSIFICATION EFFORTS ALLOWED THE CHICKASAW NATION'S BUSINESSES TO PERFORM EXTREMELY WELL IN FY 2012.



The Chickasaw Nation's gaming businesses experienced significant growth in FY 2012. The division of commerce made substantial investments in technology to increase operational efficiency in the tribe's gaming facilities. The three largest

boards were installed to promote casino offerings and upcoming events.

The first phase of the north face expansion of WinStar World Casino was completed in FY 2012. The 62,000 square-foot expansion moved the casino to the second largest casino in

Remington Park is on pace to increase its bottom line performance by nearly 100% since acquisition.

gaming facilities implemented a new state-of-the-art electronic gaming dispatch system, which has dramatically reduced gaming machine downtime and improved overall customer service.

WinStar World Casino, located in Thackerville, Okla., experienced major growth in FY 2012 including a new 1,400-space parking garage. As part of this project, the exterior façade wall was extended to cover the garage and two large LED media mesh reader

the world based on size and the largest casino in the world based on number of electronic games, according to Casino City Press.

The Chickasaw Nation's retail facilities continued to perform well in FY 2012 with the addition of new retail outlets, systems and facility upgrades.

The Chickasaw Travel Stop at Paoli, Okla., opened in FY 2012, incorporating the new CTS brand. The facility has more than 3,400 square-feet of retail space and includes convenient

features such as a drive-thru window.

The Chickasaw Nation's South Central Oklahoma Radio Enterprises received the "Media of the Year" award from the Oklahoma Child Support Enforcement Association (OCSEA). This is a state award for creating and voicing effective radio public service campaigns for OCSEA. To help raise awareness, KADA and KXFC expanded listeners' ability to listen by streaming content online at www.kadaradio.com and www.kxfcradio.com. In addition, KXFC developed an iPhone app, which is available in the Apple app store.

In July 2012, Oklahoma Optical opened a new store within the new Chickasaw Nation Ardmore Clinic. In FY 2012, Oklahoma Optical averaged 330 customers each month.

Chickasaw Nation Industries (CNI) was listed in the “Top 100 Federal Contractors” by Washington Technologies. The list is based on an analysis of data from the Federal Procurement Data System. CNI and its subsidiaries have hundreds of employees across the United States in a wide-range of occupations, including manufacturing and information technology. CNI is the largest tribally owned federal contractor in the lower 38 states.

Over the past year, Global Gaming Solutions, LLC (GGS), continued to improve the quality and performance of Remington Park in Oklahoma

City. As a result, Remington Park has executed well above expectations. The remodeling of the gaming floor was a major improvement to the property that contributed to the overall success of the facility in FY 2012. Remington Park continues to be recognized nationally for its performance in the racing industry and has received widespread support from Oklahoma City. Remington Park is on pace to increase its bottom line performance by nearly 100 percent since acquisition.

Since acquiring Lone Star Park in Grand Prairie, Texas, in May 2011, GGS has built a strong reputation with the Texas Horsemen, official representative association for owners and trainers of racehorses in Texas, and has completed improvements of the racing facility.

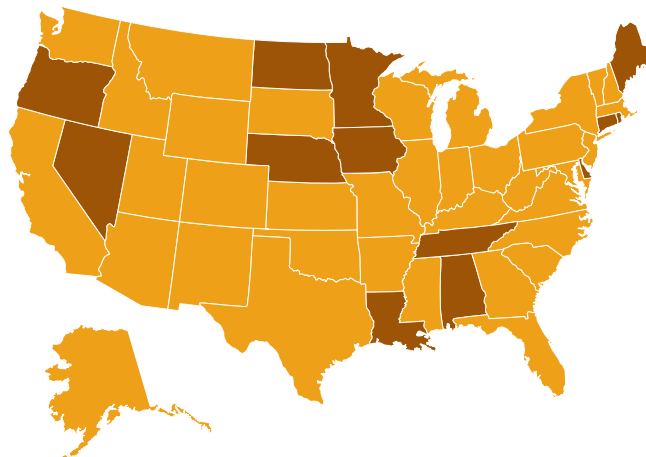
Bank2's mission is to "Build better lives." To that end, Bank2 has made homeownership a reality for thousands of Native Americans. It has financed nearly 4,000 housing units and has developed or rehabbed more than 750 single-family homes. Although Bank2 is based in Oklahoma City, its work has impacted Chickasaws in nearly every state. In FY 2012, 81 percent of loans were made to Chickasaw citizens or Native Americans.

The Chickasaw Nation was among a handful of international companies to receive awards from IBM Corporation in FY 2012. The division of

- **The Texoma Travel Stop was remodeled to incorporate the Chickasaw Travel Stop brand in FY 2012.**
- **Black Gold Casino, located in Wilson, Okla., completed an interior remodel in FY 2012 which enhanced revenue opportunities.**
- **The Washita Gaming Center, located in Paoli, Okla., also opened a newly expanded gaming facility in FY 2012. The new facility is more than 16,000 square-feet.**
- **Bank2 is a top source of Native American home loans in the state of Oklahoma and one of the top lenders nationally.**
- **Bedré Fine Chocolate added a number of new customers in FY 2012, including Dylan's Candy Company and Homeland Grocery Stores.**

commerce was awarded the IBM Business Analytics Excellence Award. The award was one of five given to IBM customers that have achieved significant business benefits from their implementation of IBM Business Analytics Software and IBM solutions. The division of commerce deployed a range of IBM Business Analytics solutions for financial analysis, planning and forecasting. It also harnessed an application that provides specific insight into hospitality and gaming-related revenue areas.

CNI HAS
EMPLOYEES
IN 38 STATES
ACROSS THE
UNITED STATES





COMMERCE

THE CHICKASAW NATION'S BANK2 CELEBRATED ITS 10TH ANNIVERSARY IN JANUARY 2012. BANK2 IS A COMMUNITY BANK SPECIALIZING IN MEETING THE NEEDS OF NATIVE AMERICANS. SINCE OPENING, BANK2 HAS LENT MORE THAN \$1 BILLION IN HOME LOANS.





COMMUNITY

THE CHICKASAW NATION IS PROUD TO OFFER COMMUNITY-CENTERED PROGRAMS AND SERVICES THAT SHARE A COMMON COMMITMENT TO POSITIVELY IMPACT THE LIVES OF THE CHICKASAW PEOPLE AND THE COMMUNITIES IN WHICH THEY LIVE.



The Chickasaw Nation Lighthorse Police Department (LPD) continues to develop positive working relationships within its communities with the goal of crime prevention. LPD signed five new cross-deputation agreements in the past year for a total of 46 such agreements

room, evidence room, K-9 unit offices, interrogation rooms and additional office and conference space.

The Chickasaw Nation received a Sleep Safe grant to install smoke detectors in the homes of Chickasaw families. More than 50 smoke alarms were installed in FY 2012, and 640

In FY 2012, the community health representatives served more than 22,300 Native Americans with health care needs and transportation to appointments.

with local, state, tribal and federal law enforcement agencies. In FY 2012, LPD officers conducted more than 12,000 community, prevention and premise inspections.

LPD opened a newly-renovated headquarters, in 2012, which includes a large training room, tactical training

smoke alarms have been installed since the first grant was received.

As ambassadors for the Chickasaw Nation, the Chickasaw Princesses bring honor and pride to the tribe at events across the country. In FY 2012, the princesses participated and attended more than 50 events including the

Gathering of Nations in Albuquerque, New Mexico, and the Jim Thorpe Native American Games and the Red Earth Festival in Oklahoma City.

The community health representative program promotes the highest possible health of Native Americans by advocating for community resources, promoting preventative health and injury prevention, providing ongoing social services and serving as outreach for various Chickasaw Nation Departments. In FY 2012, the community health representatives served more than 22,300 Native Americans with health care needs and transportation to appointments. In addition, nearly 850 Native American families and their pets took part in scheduled rabies clinics hosted by the program.

In FY 2011, the Chickasaw Nation Community Radio Station, KCNP, began a weekly talk show where listeners can share ideas and learn about what is going on throughout the Chickasaw Nation. Listeners can have questions answered on-air by the experts on a weekly call-in show called Connections. The talk show features a weekly guest who discusses a variety of topics and issues of interest. The program airs live at 11 a.m. (CST) every Wednesday. Listeners are invited to call the show's toll-free line at 1-TLK-895-KCNP (1-855-895-5267) to talk to each week's expert. Connections and other KCNP programming can be heard on 89.5 FM within the Ada, Okla., area or streaming online at www.kcnpradio.org. In FY 2012, Connections covered 52 different topics, including health and fitness, disaster awareness and community service.

The Chickasaw Nation Transportation Services program provides non-emergency medical transportation as well as pick-up and delivery of prescriptions to Native Americans living within the

tribe's boundaries. The program also provides employment transportation to Chickasaw Nation employees. In FY 2012, more than 12,700 transports were made.

Tourism efforts throughout the Chickasaw Nation have increased over the past few years. The south-central Oklahoma tourism region that was once Arbuckle Country was rebranded in FY 2012 as Chickasaw Country. Chickasaw Country is a partnership between the Chickasaw Nation and the formerly named Arbuckle Country Marketing Association.

Chickasaw Country includes all 13 counties in the Chickasaw Nation jurisdiction and represents the tourism destinations of south-central Oklahoma. Launched in March 2012, www.ChickasawCountry.com features lodging facilities, dining options, entertainment venues and a calendar of events to assist travelers throughout the region.

12,000

COMMUNITY, PREVENTION AND
PREMISE INSPECTIONS CONDUCTED
BY LPD OFFICERS

246

CHICKASAW FAMILIES RECEIVED GIFTS
FROM THE ANGEL TREE PROGRAM

12,700

TRANSPORTS MADE BY THE
TRANSPORTATION SERVICES PROGRAM

- **The angel tree program is designed to supplement a family's ability to celebrate the holidays by providing a gift to a child in need. In FY 2012, the program provided gifts for 246 Chickasaw families.**
- **The Chickasaw Nation Honor Guard represented the tribe at more than 360 events and ceremonies in FY 2012.**





COMMUNITY

IN ORDER TO KEEP THE ROADWAYS SAFE FOR ALL TRAVELERS, THE CHICKASAW NATION CONTINUES TO WORK WITH LOCAL GOVERNMENTS TO BUILD AND IMPROVE ROADS AND BRIDGES THROUGHOUT SOUTH-CENTRAL OKLAHOMA. IN FY 2012, THE ROADS PROGRAM MADE IMPROVEMENTS TO MORE THAN 47 MILES OF ROADS AND BRIDGES.





CULTURE & ARTS

PRESERVING AND SHARING CHICKASAW HISTORY AND CULTURE IS ONE OF THE TOP PRIORITIES OF THE CHICKASAW NATION.

FY 2012 marked the second full year of operation of the Chickasaw Cultural Center. The cultural center increased attendance by 17 percent and earned a RedBud Award as "Outstanding New Attraction" in Oklahoma. More than 100 Redbud entries in 16 categories were evaluated by a slate of tourism industry and marketing professionals.

Ellis was awarded the Oklahoma Book Award for Best Design and Dynamic Chickasaw Women by Phillip Carroll Morgan and Judy Goforth-Parker won the Independent Publishers Book Award Gold Medal for Regional Non-Fiction.

In FY 2012, the Chickasaw Nation opened the new division of arts and

In FY 2012, the arts in education department served 192 Chickasaw students.

The Chickasaw Press received multiple awards in FY 2012 for books written by Chickasaw authors. Traditional Chikasha Stories, written by Glenda Galvan and illustrated by Jeannie Barbour, won the Oklahoma Book Award for Best Children's/Young Adult Book. Ilimpachi: A Chickasaw Cookbook by Vicki Penner and JoAnn

humanities building in Ada, Okla. The 21,000 square-foot facility is designed to assist Chickasaw and other Native American artists and support their work. The division regularly conducts special art exhibits for Chickasaw artists, including the Mike Larsen Exhibit at the Chickasaw Cultural Center, New and Emerging Chickasaw



Artists Exhibit and the Chikasha Poya Exhibit at the Oklahoma State Capitol, among others. In FY 2012, these exhibits served more than 18,700 individuals including approximately 3,700 Chickasaws.

In FY 2012, two Chickasaw Summer Arts Academy students were awarded the special opportunity to attend the prestigious Fashion Institute of Technology in New York City. Ryanne Jordon and Michaela Milligan were selected based on their dynamic and contemporary works of art created through the traditional forms of weaving and sewing. Their works, along with that of other young Chickasaw artists, were displayed at the Arts and Humanities Gallery in August and September 2012.

The Chickasaw Nation Language Department provides a broad range of language services which focus on the revitalization and preservation of the Chickasaw language. The department offers classes, study groups, trainings, camps and a children's language club. In FY 2012, the language department had nearly 1,300 participants at various classes, camps and clubs.

The arts in education department serves area schools and communities with cultural mini-festivals, art clubs, exhibits and teacher workshops. In FY 2012, the department served 683 students, including 192 Chickasaws.

The Chickasaw Summer Arts Academy completed its eighth year. The intensive summer fine arts academy for youth ages eight to 19 is held in

July at East Central University in Ada, Okla. Of the 148 students completing the academy, 87 were Chickasaw. The academy provides youth the opportunity to gain experience in the artistic fields of acting, creative writing, dance, music composition, video production, photography, and visual and vocal arts. The academy continues to be nationally recognized for its quality of instruction, overall organization and operation.

The 2012 Chickasaw Chamber Music Festival, a three-day event held at the McSwain Theatre in Ada, Okla, was a success. The festival's featured talent was SO Percussion, an innovative and experimental musical quartet. Gabriel Ayala, NAMMY artist of the year, returned to give a brilliant performance as well. Voices of Change, musicians from the Dallas Symphony, performed selected compositions of Native American composers. The featured visual artist was Chickasaw artist Brenda Kingery, whose painting "Kullihoma Lights" was a beautiful abstract, rich in cultural elements.

Te Ata, a play written by Chickasaw Playwright Dr. Judy Lee Olivia about the great Chickasaw storyteller Te Ata Fisher, was performed at Oklahoma City University and the National Museum of the American Indian in Washington, D.C. during FY 2012. The production featured a stellar cast, including Nancy McDoniel, professional Chickasaw actress, working in stage and film, and Tana Takes Horse as elder and young Te Ata, respectively.

- **The Chickasaw School of Guitar served 11 Chickasaw students in FY 2012, eight of which performed a spring concert at the McSwain Theatre.**
- **The Chickasaw Children's Choir completed a CD recording in FY 2012.**
- **In FY 2012, the Chickasaw Council House Museum, Capitol Museum and White House Museum attracted more than 14,000 visitors.**

135,000

VISITORS TO THE CHICKASAW CULTURAL CENTER SINCE OPENING IN 2010

1,300

STUDENTS IN THE LANGUAGE CLUB

18,700

INDIVIDUALS SERVED BY ARTS AND HUMANITIES EXHIBITS IN FY 2012





CULTURE & ARTS

THE LARGEST TRIBAL CULTURAL CENTER IN THE COUNTRY, THE CHICKASAW CULTURAL CENTER WAS SELECTED AS THE BEST CULTURAL HERITAGE EXPERIENCE BY THE AMERICAN INDIAN AND ALASKAN NATIVE TOURISM ASSOCIATION.





DEVELOPMENT

TRIBAL DEVELOPMENT PROJECTS CONTINUE TO INCREASE TO BETTER MEET THE NEEDS OF CHICKASAW CITIZENS AND THE COMMUNITIES IN WHICH THEY LIVE.



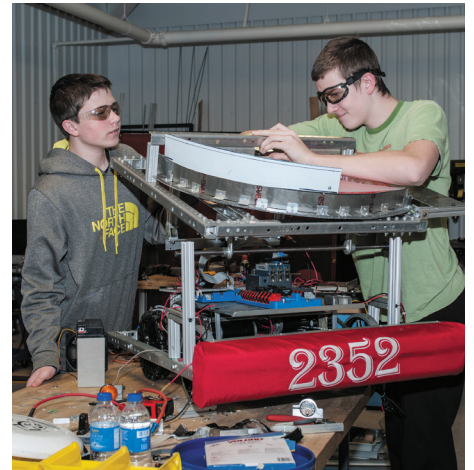
COMPLETED PROJECTS IN FY 2012:

- Ardmore Senior Nutrition Center and Community Center – Ardmore, Okla.
- Connerville Senior Nutrition Center and Community Center – Connerville, Okla.
- Division of Arts and Humanities building – Ada, Okla.
- Head Start expansion – Ardmore, Okla.
- Health Clinic – Ardmore, Okla.
- Kullihoma stickball fields and pavilion – Kullihoma grounds
- Lighthorse Police Department renovation – Ada, Okla.
- Panola Senior Nutrition Center and Community Center – Colbert, Okla.
- Roads Administration – Ada, Okla.
- Sovereign Pharmacy and Fine Gifts – Ada, Okla.
- Washita Gaming Center expansion – Paoli, Okla.
- WinStar Golf Course nine-hole expansion – Thackerville, Okla.
- WinStar RV Park swimming pool addition – Thackerville, Okla.
- WinStar World Casino parking garage and north face expansion – Thackerville, Okla.

PROJECTS IN DESIGN STAGES OR UNDER CONSTRUCTION IN FY 2012:

- Adolescent Transitional Living Center remodel – Pauls Valley, Okla.
- ARTesian Art Gallery – Sulphur, Okla.
- Artesian Casino – Sulphur, Okla.
- Artesian Hotel and Spa – Sulphur, Okla.
- Bedré Fine Chocolate Factory – Davis, Okla.
- Chickasaw Nation Welcome Center – Davis, Okla.
- Chickasaw Nation Softball Complex – Ada, Okla.
- Chikasha House – Ada, Okla.
- Gateway Park – Sulphur, Okla.
- Health Clinic – Tishomingo, Okla.
- Oak Hills Travel Stop – Davis, Okla.
- SaltCreek Casino – Pocasset, Okla.
- Sovereign Medical Family Clinic – Norman, Okla.
- Travel Stop remodel – Ada, Okla.
- Visitor Center – Sulphur, Okla.
- WinStar World Casino gaming expansion – Thackerville, Okla.





EDUCATION

THE CHICKASAW NATION IS COMMITTED TO THE SUCCESS OF ITS PEOPLE.



The tribe offers numerous educational programs and services to expand and continue the educational development of Chickasaw citizens. In FY 2012, all four of the Chickasaw Nation's Head Start Centers, located in Ada, Ardmore, Sulphur and Tishomingo, were awarded the title of "Certified Healthy School" by the Oklahoma State Department of Health. Criteria for the award

and a large kitchen and cafeteria that can also be used as a safe room.

The Chickasaw Nation operates several programs to encourage children to begin reading at an early age. Through the Dolly Parton Imagination Library, 329 Chickasaw children up to five years of age received free age-appropriate books in the mail to promote childhood literacy.

In FY 2012, the honor club distributed 7,481 awards for good grades and perfect attendance.

included the availability of health and physical education, health and nutrition services, counseling and community involvement, among others.

Additionally, the Ardmore Head Start Center received a significant upgrade in FY 2012. To better accommodate students and teachers, renovations to the Ardmore facility included two additional classrooms

Through the Reading is Fundamental Program, nearly 1,200 books were distributed to more than 260 Head Start students and children in the Chepota Himmita (Healthy Families) program. During the "Twice Upon a Time" two-week reading challenge, more than 2,000 books were read to students by 243 volunteer readers.

In FY 2012, the Chickasaw Honor

Club distributed 7,481 awards for good grades and perfect attendance. Also, 84 students were recognized for their outstanding achievement in extracurricular activities. These students, selected monthly, are chosen for going “above and beyond.”

The office of supportive services is contracted with 52 public schools within the Chickasaw Nation to provide Johnson O’Malley services to Native American students. Students are able to receive school supplies, tutoring materials and education incentives through the program. In FY 2012, the JOM program served nearly 8,200 students.

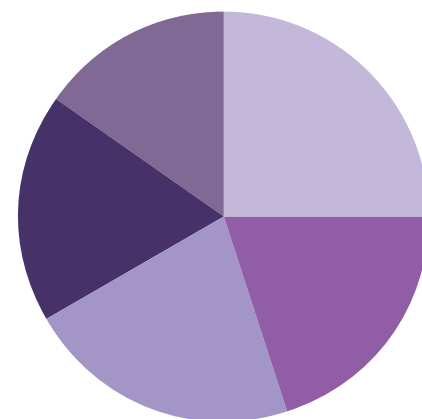
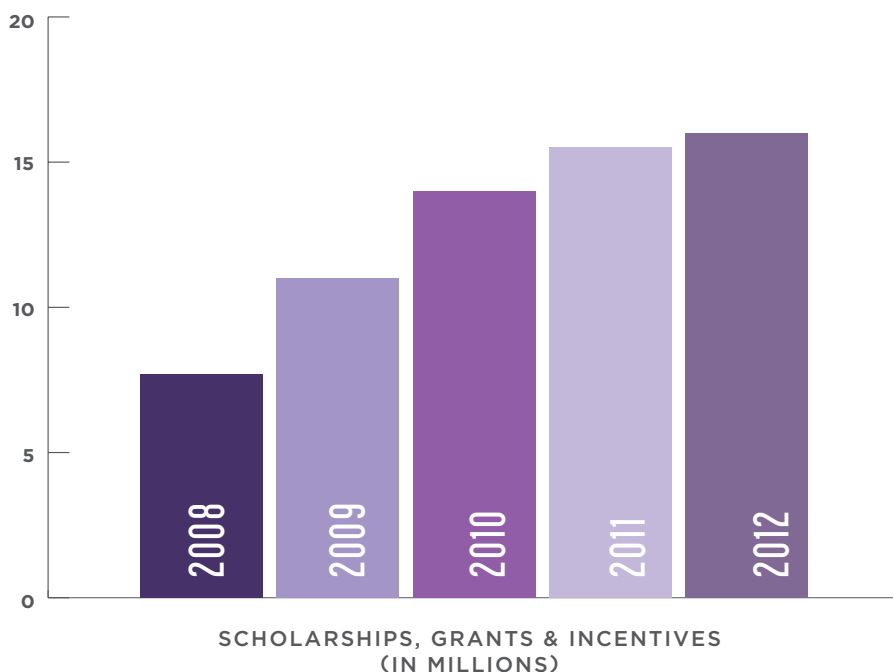
The Chickasaw Nation awarded nearly \$16 million in grants and scholarships to Chickasaw students wishing to pursue higher education. Assistance is given to provide funding for tuition, books, laptops, clothing and more.

The Chickasaw Nation’s Science, Technology and Math program aims to educate students about the opportunities available in each of these growing fields. Students have the opportunity to join one of many

FIRST (For Inspiration and Recognition of Science and Technology) teams, including Robotics, Tech Challenge, LEGO League and Junior LEGO League. Participants gain engineering and technology skills by competing in various robotics competitions across the country. In FY 2012, more than 55 students ranging in ages from six to 18 participated in the program.

Recognizing the need for continued education at all age levels, the Chickasaw Nation Adult Learning Program provides academic assistance to adults wishing to obtain their General Equivalency Development (GED) certification. In FY 2012, the program provided assistance to 196 individuals. Fifty-four participants completed their GED.

- **The Happy Smiles, Happy Teach dental program distributes toothbrushes and toothpaste to children enrolled in the Head Start program.**
- **More than 100 Chickasaw students received tutoring assistance through the at-large tutoring reimbursement program.**
- **Through the JOM school supply assistance program, 255 students received a variety of supplies and equipment.**



SCIENCE, TECHNOLOGY & MATH STUDENTS EACH YEAR	2008 - 143
	2009 - 173
	2010 - 207
	2011 - 191
	2012 - 238





EDUCATION

THE CHICKASAW NATION AFTERSCHOOL PROGRAM WAS EXPANDED IN FY 2012 TO SERVE CHICKASAW YOUTH AND FAMILIES IN THE ADA, ARDMORE AND TISHOMINGO AREAS. MORE THAN 80 CHICKASAW YOUTH WERE ADDED TO THE PROGRAM.



ELDERS

THE CHICKASAW NATION IS DEVOTED TO PROVIDING PROGRAMS AND SERVICES TO ENHANCE THE HEALTH AND WELL-BEING OF ITS ELDERS.



The Chickasaw Nation opened three new senior centers in FY 2012. The Panola Senior Center opened in January 2012 in Colbert, Okla., the Connerville Senior Center opened in April 2012 and the Ardmore Senior Center opened in July 2012.

The Chickasaw Nation has 12 senior centers throughout south-central Oklahoma located in Achille,

Opened in 2011, the Chickasaw Elder Independent Living Apartments (CEILA) provide safe living quarters for Native American elders. CEILA includes eight apartments conveniently located on the Ardmore campus, in walking distance to the Ardmore Health Clinic, nutrition services, wellness center and senior center. The apartments are handicap

The senior nutrition program offers congregate meals at senior centers and homebound meals to seniors unable to travel.

Ada, Ardmore, Colbert, Connerville, Duncan, Kullihoma, Madill, Pauls Valley, Purcell, Sulphur and Tishomingo, and one senior nutrition program in Oklahoma City. Through the centers, elders take part in trips, health screenings and exercise classes. Meals and education, in a variety of subjects, are also provided.

accessible and include a stove, refrigerator, dishwasher, dryer and utility room.

Knowing that both exercise and nutrition are key to a fruitful life, the tribe offers balanced meals to Native American elders age 60 and over through its senior nutrition program. The senior nutrition

program offers congregate meals at all senior centers and homebound meals to seniors unable to travel. In FY 2012, the program served more than 124,400 lunches and nearly 24,000 breakfasts.

The Winter Farmers' Market Nutrition Program for Chickasaw Elders bridges the gap between farmers' market seasons. The winter fruit and vegetable program was designed to provide Chickasaw elders with nutrient-dense fresh and frozen fruits and vegetables November through March. During the winter months in FY 2012, the fruits and vegetables were issued from three nutrition centers located in Ada, Ardmore and Purcell to more than 1,800 Chickasaw elders.

The Wisdom Walkers elder fitness program has been credited with lowering blood sugar levels, weight-loss, improving balance skills and increasing the overall physical fitness of participants. Established in 2009, the program includes standard exercise classes, Nintendo Wii tournaments, Tai Chi, water aerobics and several other physical activities. The program had more than 320 participants in FY 2012.

Each November, the division on aging escorts Chickasaw veterans to Washington, D.C. The trip includes a visit to the World War II National Monument, Arlington National Cemetery, National Museum of the American Indian, United States Capitol and a White House tour. This year, 16 Chickasaw veterans from Oklahoma, Arkansas, California, Illinois, Oregon and Texas took part in the trip. Also, three veterans participated in a "laying of the wreath" ceremony at the Tomb of the Unknown Soldier to honor all Chickasaw veterans.

In addition to the trip, the division on aging offers a nation-wide program for Chickasaw veterans to receive a jacket for their service in the military. In FY 2012, the program provided 65 jackets to Chickasaw elder veterans throughout the U.S.

The Assisted Living Supplement program, developed to keep Chickasaw elders in a home-like setting, provides up to \$2,500 a month for elders to live in a state-licensed assisted living facility. During FY 2012, the program supported 22 Chickasaw elders by providing more than \$375,000 in assistance.

- **The supplemental lawn mowing program provides lawn mowing services for eligible Chickasaw elders during the summer months. In FY 2012, nearly 4,500 lawns were mowed.**
- **The supplemental wood program offers ricks of wood for Chickasaw elders to use for winter heating. In FY 2012, more than 600 ricks of wood were provided to 180 elders.**
- **The Iti Apela program offers 24-hour medical alert services for qualified Chickasaw elders.**
- **The Chickasaw Nation provides eligible Chickasaw elders with small home repairs and various maintenance services through its home maintenance program. In FY 2012, the home maintenance program made 1,300 repairs or alterations while serving more than 900 Chickasaw elders.**
- **The elders' chore program provides home cleaning services and staff visitation to long-term care facilities for Chickasaw elders. The program provided services for an average of 227 elders per month, providing more than 4,000 services in FY 2012.**







ELDERS

**THE CHICKASAW NATION PROVIDED MORE THAN 12,200
OVER-THE-COUNTER MEDICATIONS AT NO COST TO
ELIGIBLE CHICKASAW ELDERS IN FY 2012.**



FAMILY

THE TRIBE UNDERSTANDS THE VALUE OF HEALTHY FAMILIES AND THEIR IMPACT ON THE COMMUNITIES IN WHICH THEY LIVE.



The Chickasaw Nation has devoted numerous resources to nurturing and encouraging strong Chickasaw families and instilling family values. The Chickasaw Nation Office of Strong Family Development was established in 2006 to provide therapeutic services,

learning community partnerships with East Central University in Ada, the University of Science and Arts of Oklahoma in Chickasha and Oklahoma State University in Stillwater and continued to partner with the University of Oklahoma in Norman. The learning

Services are offered using a “circle of care” approach, which embraces providing services to the whole family unit.

classes and specialized training to individuals, couples and families. The program also provides employee training and abstinence education for adolescents in area schools. In FY 2012, the program conducted an average of 180 counseling and therapy sessions per month.

The Chokká Kilimpí (Strong Home) Family Resource Center provides cultural and therapeutic services for Chickasaw families and students. In FY 2012, the center established new

communities provide Chickasaw students with resources for academic studies and cultural development.

The Chickasaw Nation Community Based Services program offers in-home and in-office therapy sessions in Ada, Ardmore and Purcell. Services are offered using a “circle of care” approach which embraces providing services to the whole family unit. The program provides more than 100 counseling sessions each month.

The violence prevention program

assists clients with employment, training and educational assistance through career development focus to promote self-sufficiency. In FY 2012, the program provided more than \$75,000 in direct services to clients to assist them with establishing new residency.

The Chepota Himmita (Young Child) program provides education services for families at risk including child development education and support group services. The program completed more than 660 home visits in FY 2012.

The Sexual Assault Services program works in collaboration with the Chickasaw Nation Division of Health to establish a Sexual Assault Response Team to better serve Native American men and women. This collaboration includes the purchase of medical equipment necessary to conduct a proper sexual assault examination. In FY 2012, the program hosted the annual Sexual Assault Walk in conjunction with Sexual Assault Awareness Month in April. This year's walk had more than 215 attendees.

- **Counseling services were provided for more than 200 Chickasaws through weekly domestic violence education classes at Healthy Lifestyles.**
- **The Chickasaw Children's Village served 58 students in FY 2012.**





FAMILY

SINCE 2007, THE HOLIDAY BASKET PROGRAM HAS COMPLEMENTED THOUSANDS OF CHICKASAW FAMILIES DURING HOLIDAY TIMES BY PROVIDING BASKETS OF NUTRITIONAL HOLIDAY FOOD. IN FY 2012, THE DIVISION OF SOCIAL SERVICES PROVIDED MORE THAN 2,800 FOOD BASKETS TO MORE THAN 1,500 CHICKASAW FAMILIES DURING THANKSGIVING AND CHRISTMAS.





GOVERNMENT

IN FY 2012, THE CHICKASAW NATION WAS AGAIN LISTED AS ONE OF OKLAHOMA'S LARGEST EMPLOYERS WITH NEARLY 12,000 EMPLOYEES.

The Chickasaw Nation offers employment programs and services to its citizens. The tribe also provides Chickasaw youth the opportunity to gain work experience through internships and various work programs.

Through the internship program, young Chickasaw leaders are encouraged to build lasting relationships with government and business leaders across the country.

in the workplace. This program impacts both the students involved and employers in south-central Oklahoma. In FY 2012, the program had 679 Native American participants, including 531 Chickasaws.

The school-to-work program allows eligible Chickasaw students the opportunity to receive full-time pay and benefits while pursuing their degree. In FY 2012, the program

The Career Services program assisted more than 1,100 Chickasaw citizens in FY 2012 with résumés, mock interviews, job clubs and job skills.

Participants are given exclusive educational opportunities in a variety of fields. In FY 2012, 32 students participated in the program.

The summer youth program provides students with real-world work experience, where they learn the skills and attitudes needed to succeed

served 103 Chickasaw students, with 24 graduating from higher education institutions and 18 students obtaining full-time employment.

The tribe's career development initiative supports Chickasaw citizens who have employment barriers by offering employment training. In FY



2012, more than 220 Chickasaws participated in the program. Through this initiative, 49 Chickasaws gained full-time employment, 20 Chickasaws received their driver's license and 10 Chickasaws received GED certification. Participants completed 118 projects including the renovation and construction of tribal properties.

The Chickasaw Nation Career Services program was established in 2000 to provide training and career counseling to enhance employment skills of Native Americans. The program assisted more than 1,100 Chickasaw citizens in FY 2012 with résumés, mock interviews, job clubs and job skills.

The goal of the vocational rehabilitation program is to enhance the lives of Native Americans living with disabilities through successful employment outcomes. Services of the program include counseling, guidance, vocational evaluations, assistive technology and more. In FY 2012, the program served 350 Native Americans.



2,700

CHICKASAWS RECEIVED
CITIZENSHIP IN FY 2012

32

COLLEGE-AGE STUDENTS PARTICIPATED
IN THE INTERNSHIP PROGRAM

1,100

CHICKASAW CITIZENS ASSISTED BY
THE CAREER SERVICES PROGRAM

2,400

CDIB CARDS ISSUED TO
ELIGIBLE CITIZENS

350

NATIVE AMERICANS SERVED BY THE
VOCATIONAL REHABILITATION PROGRAM

- **The Chickasaw Nation Certificate of Degree of Indian Blood (CDIB) office issued more than 2,400 CDIB cards to eligible citizens in FY 2012.**
- **The re-entry program reduces the amount of repeat offenses among Chickasaws with felony backgrounds. In FY 2012, 20 Chickasaws were successfully placed with gainful employment.**
- **The job development program helps participants gain the skills and abilities needed to find and secure successful employment. The program served 83 individuals in FY 2012.**





HEALTH & WELLNESS

THE CHICKASAW NATION CONTINUES TO FULFILL ITS GOAL OF PROVIDING CHICKASAWS AND NATIVE AMERICANS WITH QUALITY SERVICES THAT PROMOTE HEALTH AND WELLNESS.

The Chickasaw Nation was pleased to announce the opening of the new Ardmore clinic in FY 2012. The tribe completed construction on the replacement facility through an Indian Health Services Joint Venture project. Completed in July, the new 66,000 square-foot facility offers expanded services.

The Chickasaw Nation Pharmacy Department works closely with doctors to dispense medication and see that patients receive the proper

Center and outlying clinics as well as a pharmacy refill center which handles mailed prescriptions. In FY 2012, the pharmacy department dispensed more than one million prescriptions and mailed nearly 350,000 prescriptions to patients. In FY 2012, the division of health had more than 500,000 patient visits throughout its clinics and medical center.

Sovereign Medical Solutions (SMS) partnered with the Chickasaw Nation Refill Center to implement an Indian



The Summer Food Program distributes free, nutritious meals to children between the ages of one and 18 at 17 locations throughout south-central Oklahoma.

drug treatments as prescribed by their providers. This department operates inpatient and outpatient pharmacies at the Chickasaw Nation Medical

and non-Indian spouse prescription service to patients of the Sovereign Family Practice Clinic. SMS and the refill center also implemented a mail-

order service to non-Indian spouses of Chickasaw citizens.

As part of SMS, Sovereign Pharmacy and Fine Gifts opened in July 2012. The pharmacy and gift store is situated inside Sovereign Family Practice Clinic in Ada, Okla. Whether to fill a prescription or to do some shopping, the pharmacy's convenient location and the many lines of upscale, popular gifts and merchandise are available for anyone to utilize.

In FY 2012, the Chickasaw Nation Nutrition Services Department's Farmers' Market program provided 9,000 individuals the opportunity to purchase fruits and vegetables.

Many children and families benefit greatly from the tribe's summer food program. The summer food program, operated by the Chickasaw Nation Nutrition Services Department, distributes free, nutritious meals to children between the ages of one and 18 at locations in Ada, Ardmore, Davis, Sulphur, Tishomingo and Thackerville. These sites include the Chickasaw Nation youth camps and clinics, summer youth programs, Chickasaw Foundation Upward Bound Program, area churches and the Chickasaw Nation Boys and Girls

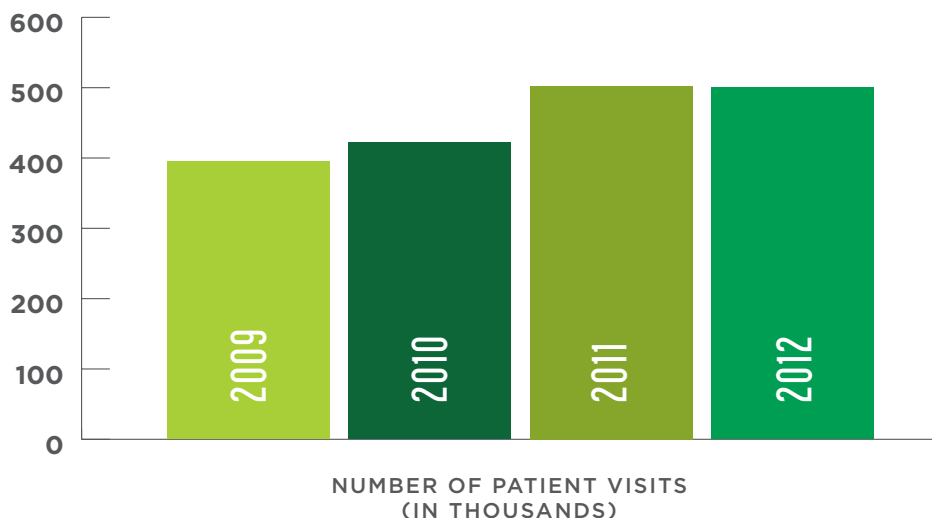
Club. More than 20,000 meals were provided in FY 2012.

The Chickasaw Nation Medical Center Women's Care Unit participates in the statewide collaborative "Every Week Counts," sponsored by the March of Dimes and the Oklahoma State Health Department to eliminate deliveries prior to 39 weeks of pregnancy. The medical center is one of only two birthing facilities in the state to maintain a zero level, or no elective births before 39 weeks, in this program.

The Chickasaw Nation Eagle Adventure program aims to fight the increasing numbers of Native American children who are at risk for type-2 diabetes. In FY 2012, Eagle Adventure was named the recipient of the Dr. Rodney Huey Memorial Champion of Oklahoma Health award for its effective, replicable and evaluable qualities.

The program teaches children in grades first through third by using storytelling and lessons to show the joys of physical activity, eating healthy foods and learning traditional healthy habits from their elders. Since 2010, more than 2,000 children have participated in the eagle adventure program.

- **The Chickasaw Nation Wellness Centers had more than 140,000 participant visits in FY 2012.**
- **The Chickasaw Nation Division of Health provided nearly 14,000 immunizations to Native American children in FY 2012.**
- **The Chickasaw Nation Medical Center oversaw more than 650 births in FY 2012.**
- **In FY 2012, the medical center averaged more than 2,500 patients each month in the convenient pharmacy drive-thru services.**







HEALTH & WELLNESS

THE MOCCASIN TRAIL FITNESS PROGRAM OFFERS ASSESSMENTS, HEALTH EDUCATION, HEALTHY COOKBOOKS, EXERCISE DEMONSTRATIONS AND INCENTIVES TO ENCOURAGE INCREASED PHYSICAL ACTIVITY AND OVERALL WELLNESS IN PROGRAM PARTICIPANTS. MORE THAN 4,000 INDIVIDUALS HAVE PARTICIPATED IN THE PROGRAM SINCE ITS LAUNCH. IN FY 2012, MOCCASIN TRAIL SERVED MORE THAN 400 PEOPLE.



HOUSING

TO CONTINUE ITS MISSION OF ENHANCING THE OVERALL QUALITY OF LIFE OF THE CHICKASAW PEOPLE, THE CHICKASAW NATION IS COMMITTED TO PROVIDING QUALITY HOUSING PROGRAMS AND SERVICES TO ITS CITIZENS.

The Chickasaw Nation operates a variety of programs to assist Chickasaw citizens, including two rental programs and a homeowners program. In FY 2012, the department provided rental assistance to nearly 400 Chickasaw families. In

program, more than 875 grants have been awarded.

The home loan program provides loans for the purchase or refinance of a home. This program includes Chuka Chukmasi, Federal Housing Administration, Veteran Affairs and

In FY 2012, the private driveway program assisted 26 Chickasaw families and more than 260 families since inception in 2005.

addition, more than 800 Chickasaw families were assisted through the homeowners program.

The Chickasaw Housing Improvement Program (CHIP) Minor program provides grants and repairs of privately-owned homes. In FY 2012, CHIP Minor assisted 45 Chickasaw families with a grant of up to \$5,000 with the repair or rehabilitation of their home. Since inception of the

HUD 184 loans to Chickasaw Nation citizens and employees. In FY 2012, the program granted 62 loans, totaling more than \$7.7 million.

The division of housing and tribal development provides assistance to Chickasaw elders and families with special needs living within the Chickasaw Nation boundaries with the repair or construction of private driveways. In FY 2012, the



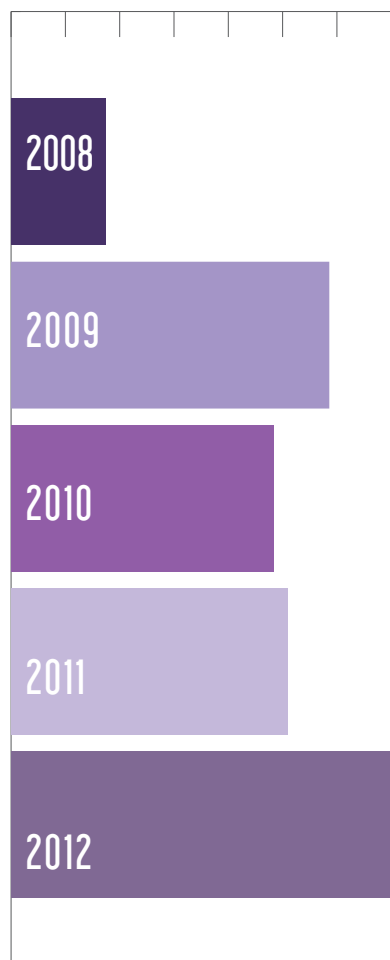
private driveway program assisted 26 Chickasaw families and more than 260 families since inception in 2005.

Through housing counseling and loan services, tribal grants as well as counseling on a variety of homeownership topics such as housing maintenance, family budgeting, fire and home safety, early delinquency intervention and pre-purchase and post-purchase counseling is provided. In FY 2012, the tribal grant program provided grants of up to \$3,000 to 236 Chickasaw families, totaling nearly \$700,000.



- Since operations of the landscaping products program began in 2009, Chickasaw Farms has provided 765 landscaping packages consisting of trees, shrubs, grasses and flowers.
- Chickasaw Farms has also installed nearly 850,000 square-feet of sod for 107 Chickasaw homeowners with newly constructed homes and 288 Chickasaw homeowners received a total of more than one million square-feet of sod since 2009.
- The Chickasaw Nation GeoSpatial Information Department received the People's Choice Award in 2012 for its map titled "The Historic Map of the Unconquered and Unconquerable Chickasaw People" at the Environmental Systems Research Institute International Conference.

0 50 100 150 200 250 300 350



STORM SHELTERS
INSTALLED EACH YEAR

234

PERCENT INCREASE OF LANDSCAPING
PACKAGES DISTRIBUTED

875

GRANTS AWARDED SINCE
INCEPTION OF 'CHIP'

\$700,000

DOWN PAYMENT AND/OR CLOSING
COST ASSISTANCE IN FY 2012

1,000,000

SQUARE FEET OF SOD PROVIDED TO 288
CHICKASAW HOMEOWNERS SINCE 2009

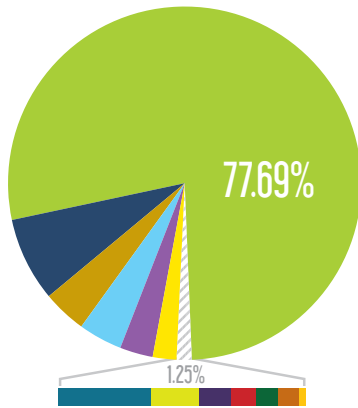






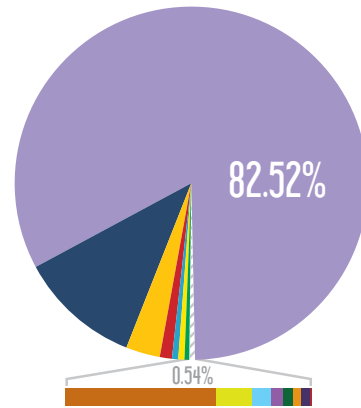
HOUSING

SINCE INCEPTION IN 2003, THE STORM SHELTER PROGRAM HAS INSTALLED MORE THAN 2,800 SHELTERS FOR CHICKASAW CITIZENS, INCLUDING MORE THAN 350 IN FY 2012.



PROGRAM REVENUES

Health	\$155,043,246	77.69%
Housing	\$15,362,666	7.70%
Transportation	\$8,007,366	4.01%
Education	\$8,007,070	4.01%
Social services	\$6,043,850	3.03%
General government	\$4,327,866	2.17%
Museums	\$1,043,359	0.52%
Legal	\$539,776	0.27%
Aging Services	\$349,285	0.18%
Public safety and defense	\$277,404	0.14%
Regulatory services	\$245,505	0.12%
Judiciary	\$239,169	0.12%
Natural resources	\$79,868	0.04%
Total Revenues	\$199,566,430	100.00%



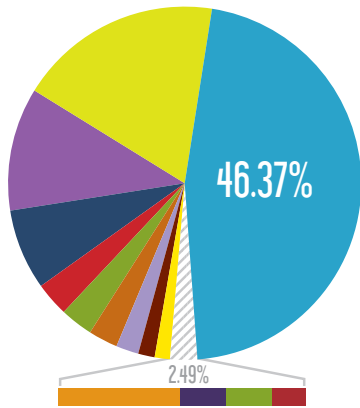
TOTAL REVENUES

Business-type activities	\$1,147,140,279	82.52%
Health	\$155,043,246	11.15%
General revenues	\$43,488,293	3.13%
Housing	\$15,362,666	1.11%
Transportation	\$8,007,366	0.58%
Education	\$8,007,070	0.57%
Social services	\$6,043,850	0.43%
General government	\$4,327,866	0.31%
Museums	\$1,043,359	0.08%
Legal	\$539,776	0.04%
Aging Services	\$349,285	0.03%
Public safety and defense	\$277,404	0.02%
Regulatory services	\$245,505	0.02%
Judiciary	\$239,169	0.02%
Natural resources	\$79,868	0.02%
Total Revenues	\$1,390,195,002	100.00%

CHICKASAW NATION COMPARATIVE STATEMENT OF NET ASSETS

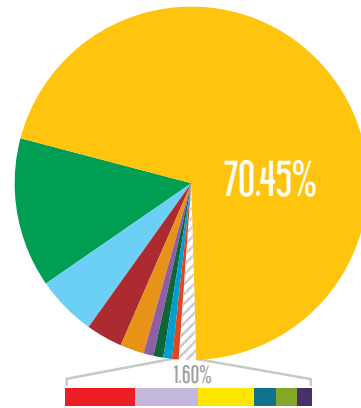
ASSETS	2011*	2010*	2009*	2008*	2007*^
Cash and cash equivalents	\$445,077,066	\$370,738,346	\$313,176,987	\$383,239,412	\$261,142,708
Investments	153,485,182	141,403,385	172,679,526	133,679,430	114,413,731
Investment in joint venture	7,237,577	42,439,450	46,865,231	17,423,005	21,078,907
Accounts & notes receivable	97,487,773	95,750,326	61,269,345	36,387,785	33,410,225
Inventory	9,599,307	8,016,377	7,639,264	7,540,721	5,756,908
Capital assets	941,736,948	832,630,420	754,383,896	646,002,851	491,909,941
Other assets	96,479,554	84,698,037	80,133,171	80,845,703	82,438,273
Total Assets	\$1,751,103,407	\$1,575,676,341	\$1,436,147,420	\$1,305,118,907	\$1,010,150,693
LIABILITIES					
Accounts payable and accrued expenses	\$92,939,480	\$86,001,697	\$78,741,641	\$72,353,524	\$42,598,705
Trust and deposit liabilities	10,728,386	10,542,484	10,110,706	9,040,367	8,462,583
Other current liabilities	274,132	325,727	288,911	293,629	248,217
Deferred revenue	39,170,874	39,505,360	63,786,947	64,866,826	56,727,826
Long-term liabilities	183,299,155	205,632,645	205,902,021	250,600,440	117,621,901
Total Liabilities	\$326,412,027	\$342,007,913	\$358,830,226	\$397,154,786	\$225,659,232
NET ASSETS	\$1,424,691,380	\$1,233,668,428	\$1,077,317,194	\$907,964,121	\$784,491,461

* The Chickasaw Nation has implemented Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments. Statement 34 changes our method of recording and reporting our fixed assets. In the past, when the nation purchased a fixed asset it was shown as a expenditure in the current year. Now the purchase is shown in the balance sheet as a capital assets and depreciated over its useful life.



PROGRAM EXPENDITURES

Health	\$164,527,781	46.37%
General government	\$66,266,576	18.68%
Education	\$40,022,198	11.28%
Housing	\$26,233,958	7.39%
Social services	\$11,054,482	3.12%
Museums	\$10,679,129	3.01%
Transportation	\$9,529,427	2.69%
Legal	\$7,351,372	2.07%
Other	\$5,366,639	1.51%
Aging Services	\$4,921,310	1.39%
Regulatory services	\$4,339,291	1.22%
Natural resources	\$1,657,555	0.47%
Public safety and defense	\$1,645,389	0.46%
Judiciary	\$1,202,302	0.34%
Total Expenditures	\$354,797,409	100.00%



TOTAL EXPENDITURES

Business-type activities	\$845,770,705	70.45%
Health	\$164,527,781	13.70%
General government	\$66,266,576	5.52%
Education	\$40,022,198	3.33%
Housing	\$26,233,958	2.19%
Social services	\$11,054,482	0.92%
Museums	\$10,679,129	0.89%
Transportation	\$9,529,427	0.79%
Legal	\$7,351,372	0.61%
Other	\$5,366,639	0.45%
Aging Services	\$4,921,310	0.41%
Regulatory services	\$4,339,291	0.36%
Natural resources	\$1,657,555	0.14%
Public safety and defense	\$1,645,389	0.14%
Judiciary	\$1,202,302	0.10%
Total Expenditures	\$1,200,568,114	100.00%

CHICKASAW NATION COMPARATIVE STATEMENT OF NET ASSETS (continued)

ASSETS	2006*	2003*	1999	1995	1991	1987
Cash and cash equivalents	\$179,895,722	\$44,110,100	\$21,382,840	\$8,390,315	\$2,676,018	\$1,475,745
Investments	113,919,657	72,551,961	12,548,410	10,808,494	2,377,124	456,067
Investment in joint venture	16,587,080	10,500,000	-	-	-	-
Accounts & notes receivable	22,838,028	10,866,857	34,522,723	12,268,129	5,492,809	2,955,034
Inventory	5,416,451	4,423,512	2,946,081	1,354,260	622,463	101,274
Capital assets	478,880,759	160,551,121	64,169,108	22,254,896	7,778,753	7,624,301
Other assets	5,034,038	3,533,497	4,448,349	3,303,437	3,441,680	164,707
Total Assets	\$822,571,735	\$306,537,048	\$140,017,511	\$58,379,531	\$22,388,847	\$12,777,128
LIABILITIES						
Accounts payable and accrued expenses	\$56,968,025	\$30,340,503	\$15,469,160	\$7,844,107	\$2,113,361	\$732,860
Trust and deposit liabilities	7,724,867	6,233,612	-	-	-	-
Other current liabilities	229,144	195,938	857,191	245,654	117,844	-
Deferred revenue	66,459,850	23,157,248	22,734,254	5,843,206	4,777,146	2,649,411
Long-term liabilities	74,720,646	3,726,733	6,315,839	11,482,758	734,463	115,135
Total Liabilities	\$206,102,532	\$63,654,034	\$45,376,444	\$25,415,725	\$7,742,814	\$3,497,406
NET ASSETS	\$616,469,203	\$242,883,014	\$94,641,067	\$32,963,806	\$14,646,033	\$9,279,722

* In 2007, the Chickasaw Housing Authority received guidance from the Department of Housing and Urban Development regarding the treatment of Mutual Help housing units. This guidance states that such units should be recorded as other assets, rather than as capital assets on the balance sheet until the property is ultimately conveyed. This restatement resulted in a decrease to capital assets and an increase to other assets of \$67,566,147.



IMPORTANT NUMBERS

AREA OFFICES

Ada Area Office	580.436.7256
Ardmore Area Office	580.226.4821
Duncan Area Office	580.470.2131
Office of Career Services	580.436.7294
Oklahoma City Area Office	405.767.8971
Pauls Valley Satellite Office	405.207.9883
Purcell Area Office	405.527.4973
Sulphur Area Office	580.622.2888
Tishomingo Area Office	580.371.9512

OTHER IMPORTANT NUMBERS

Bureau of Indian Affairs Chickasaw Agency	580.436.0784
Chickasaw Lighthorse Police Department	580.436.7213
Chickasaw Nation Medical Center	580.436.3980

HEALTH CLINICS

Ada	800.851.9136
Ardmore	877.242.4347
Durant	877.240.2725
Purcell	405.527.4700
Tishomingo	877.240.2720

TRIBAL GOVERNMENT & ADMINISTRATIVE OFFICES

Chickasaw Nation Headquarters	580.436.2603
Chickasaw Tribal Legislature	580.436.1460
Chickasaw Nation Supreme Court	580.235.0281
Chickasaw Nation District Court	580.235.0279