



Progress 2005

Chukma!

Greetings from the “great unconquered and unconquerable Chickasaw Nation.” This 2005 progress report is intended to update you on the successes experienced by Chickasaw government, programs, services and enterprises in the past year. We have maintained a disciplined focus on long-term strategies while pushing forward in the development of tribal programs and services. Because of this, we are pleased to report that 2005 was a record year for the Chickasaw Nation.

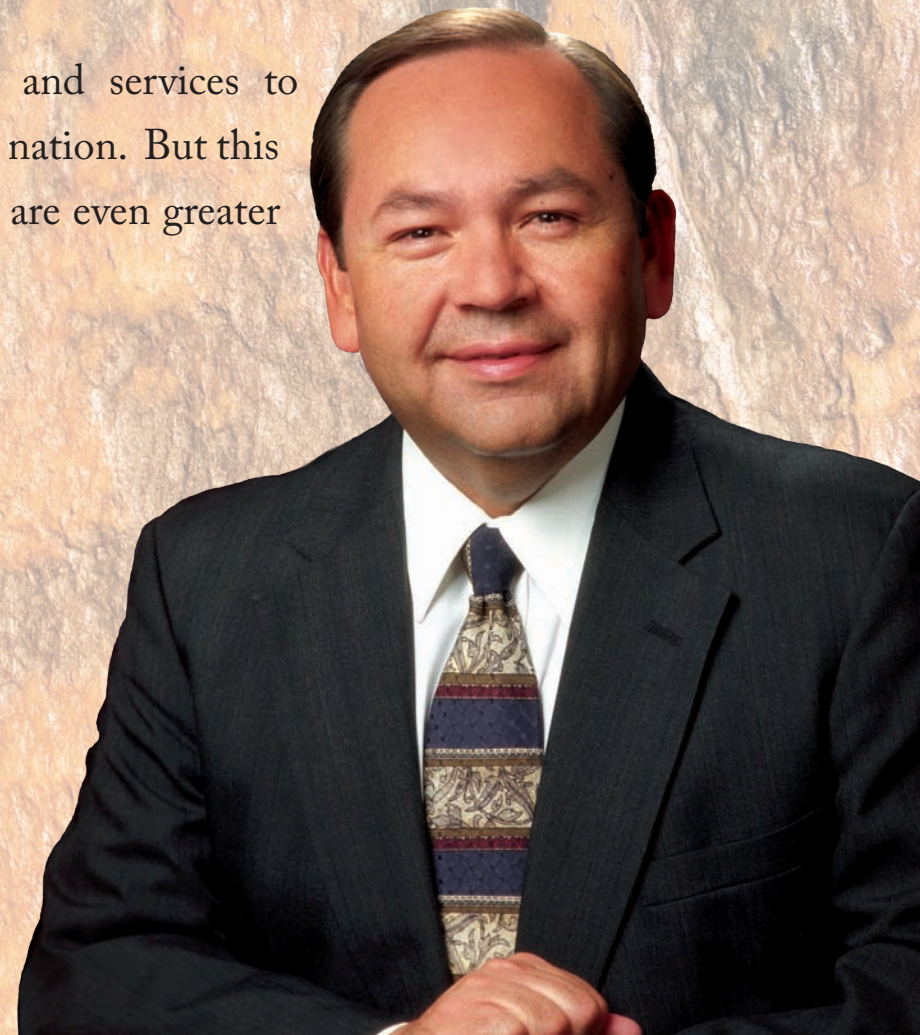
There were more than 7,000 employees working in the various divisions of the Chickasaw Nation at the end of fiscal year 2005. Values such as reliability, responsibility and integrity govern as they go about their daily duties in service to Indian people. Because of their hard work and dedication many goals were realized in 2005. Over 90 new homes were under construction this past year. The community health representatives served over 31,000 individuals. Nearly \$3 million was expended for educational scholarships and grants. These are but a few of the remarkable achievements of 2005. Many more accomplishments are detailed in the following pages.

As we work toward providing ever-increasing programs and services to Chickasaw people we are reminded of how far we have come as a nation. But this is not the time to rest. So much more needs to be done. There are even greater triumphs to be accomplished in 2006.

Sincerely,

Bill Anoatubby

Bill Anoatubby, Governor
The Chickasaw Nation



A Unique System that is working for the Chickasaw People

In ancient times the Chickasaws took care of their own people. No one went hungry. Everyone had a place to live. Individuals were educated from a young age in skills needed to survive and prosper. Work was performed and the fruits of that labor were shared. All members felt a responsibility to protect and nurture all others belonging to the Chickasaw Nation.

Today, tribal leaders have taken these traditional principles and applied them to our current society. The belief that we as a sovereign are responsible for our fellow citizens is the vision that drives our current government and is the foundation for all of the programs and services provided to Indian people through the Chickasaw Nation. Every employee, working in any of the numerous departments in our tribal structure, understands our mission: "To enhance the overall quality of life of the Chickasaw people." This is accomplished through a unique system by which the success of Chickasaw business ventures directly impact many of the programs and services the tribe is able to offer its people.

As most tribal governments have come to realize in the last 20 years, federal dollars supplementing certain government programs have continued to dwindle away in Indian country. Chickasaw leaders began to investigate ways of making up for the shortfall. The solution was to build a strong

economic base through tribal enterprise. Monies generated in business were divided between investments for more business outlets, supporting tribal government operations, programs and services. Eventually, profits allowed the tribe to create new programs and services to help Chickasaw people. This unique system put the Chickasaw Nation on the road to self-sufficiency and self-determination.

Over the same 20-year time span the tribe has experienced a population explosion. As the number of CDIB recipients increases, so does the need for services in health care, housing, education and social programs. Our elected officials must think of not only what is best for the current population, but also the generations of Chickasaws coming. As in times past, vision and imagination are assets possessed by current Chickasaw officials. The history of the tribe and past experiences have taught us that to ensure adequate and equitable care for Indian people we should support positive business ventures and fund programs with the revenue generated.

Chickasaws have always believed that we can provide for ourselves. We as a tribal community today possess hardworking and industrious individuals who still believe in that honest way of life.



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Executive Leadership

As the Chickasaw Nation continues to prosper and grow it becomes ever more essential to have strong reliable leadership at the helm of each of its divisions. As a sovereign entity with its own government and constitution, the Chickasaw Nation moves forward with a three-branch system of government—executive, legislative and judicial. The executive department is charged with the day-to-day operations of the tribe. The tribal administrators chosen for the awesome responsibility for oversight of each division are seasoned professionals dedicated to the well-being of Native Americans.

1. Bill Anoatubby – Governor

2. Robyn Elliott – The administrator for the communications division is responsible for issuing timely and important information to the public about various issues facing the tribe.

3. Wayne Scribner – The administrator for the division of housing and tribal development must possess a strong knowledge of federal building

codes and have a strong desire to provide Chickasaw people with the best housing available. In addition, this administrator also oversees the planning and construction of tribal facilities.

4. Jay Keel – The administrator for the division of youth and family services is responsible for administering programs designed to benefit and contribute to the overall well-being of Chickasaw youth and families.

5. Bill Lance – The administrator for the Chickasaw Nation Health System is responsible for the many health services operated by the tribe including: Carl Albert Indian Health Facility, food distribution centers, wellness centers and area clinics in Ada, Ardmore, Durant, Tishomingo and Purcell.

6. Brian Campbell – The administrator for the division of commerce oversees the growing business operations of the tribe. The revenue generated by tribal business supplements many programs and services within the Chickasaw Nation.



7. Tom John – The administrator for the division of self governance is responsible for negotiating the tribal operation of federal programs for American Indians. In addition, the administrator oversees evaluating federal legislation, regulation and policy that impact the tribe.

8. Stanley Foster – The administrator for the division of facilities and support is charged with the responsibility of monitoring all tribal properties, the maintenance department, tribal motor pool, tribal realty, property and supply, insurance and security.

9. Ken Ross – This administrator works with the newly established Solara Health Care organization. The tribal business venture provides quality care for acute long-term hospital patients.

10. Kirk Perry – The administrator of the division of heritage preservation is responsible for the preservation of Chickasaw culture, including the Chickasaw language program, genealogy research, museums, archives and the tribal library.

11. Karen Cook – The administrator of the division on aging is responsible for the senior nutrition sites and the many programs and services geared toward the betterment of the lives of tribal seniors.

12. Jefferson Keel – Lieutenant governor

13. Jenny Trett – The chief financial administrator is responsible for the oversight of the financial affairs of the Chickasaw Nation.



14. Pat Woods – The administrator for the division of program operations strives to provide resources that make a difference in the lives of Chickasaw people.

15. Jalinda Kelley – The administrator for the division of administrative services oversees the operations of internal support for the organization. The departments in this division include human resources, information technology and tribal citizenship services.

16. Lona Barrick – The administrator of the division of arts and humanities strives to provide opportunities for individual artistic development through arts education, performing arts, visual arts and literary arts programs.

17. Deanna Hartley-Kelso – The administrator of the division of justice endeavors to make available needed legal services to tribal government and all its many departments.

18. Lisa John – The administrator for the division of education works to provide educational opportunities whenever possible to Chickasaws of all ages.

Division of Administrative Services

“To provide the Chickasaw Nation tribal government with quality and effective management support.”

With a government the size of the Chickasaw Nation, a great many forms, documents, policies and procedures must be put into place and filed for an efficient and smooth running organization. The policy and development department accomplishes this enormous task on a daily basis. In the last year alone this department helped to revise over 383 program/departmental documents providing updated information and increased effectiveness. Performance improved by 11 percent. They also provided an overall policy design and codification through standardization across the tribe.

The dedicated group of individuals at the administrative service center provides mail service within the tribal organization and outside its boundaries as well. Over 1,781,325 pages were printed at the print shop and 1,846 boxes of documents were received and processed. The enormous task of providing a data base and archival space for aged documents falls within this department's responsibilities.

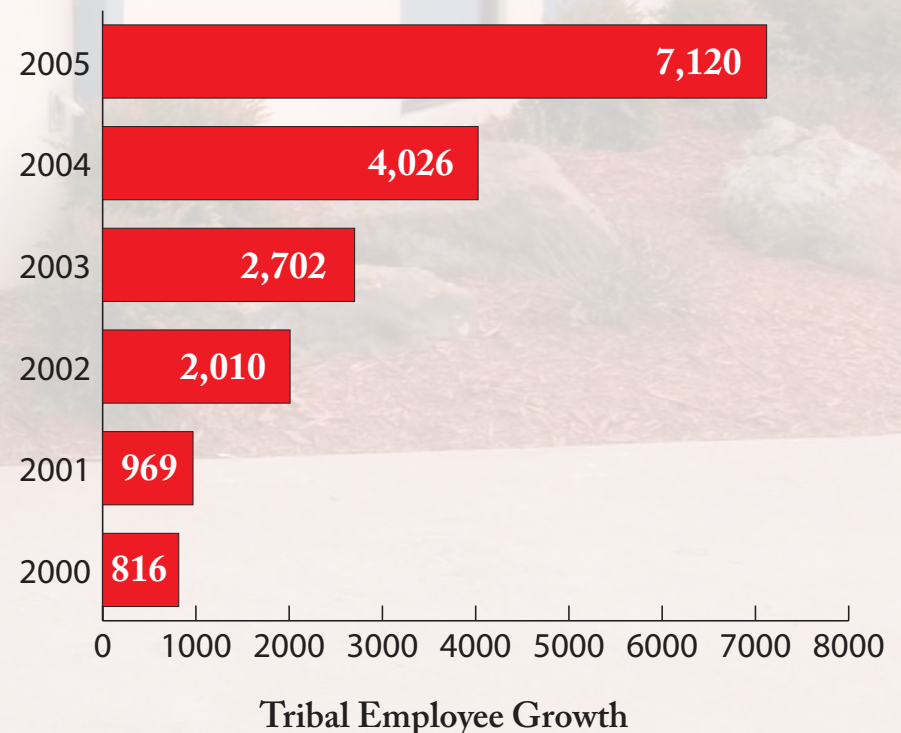
The human resources department handles not only the needs of the Chickasaw Nation internally, but also the needs of external clients.

Their services include:

- Problem solving
- Interpreting policies
- Tracking employee action notices

- Employee vacancies
- Receiving and distribution of employment applications
- Job description implementation
- Tracking and updating employee files
- Scheduling employment interviews
- Drug screenings
- Employee identification badges
- New employee orientations
- New employee training sessions

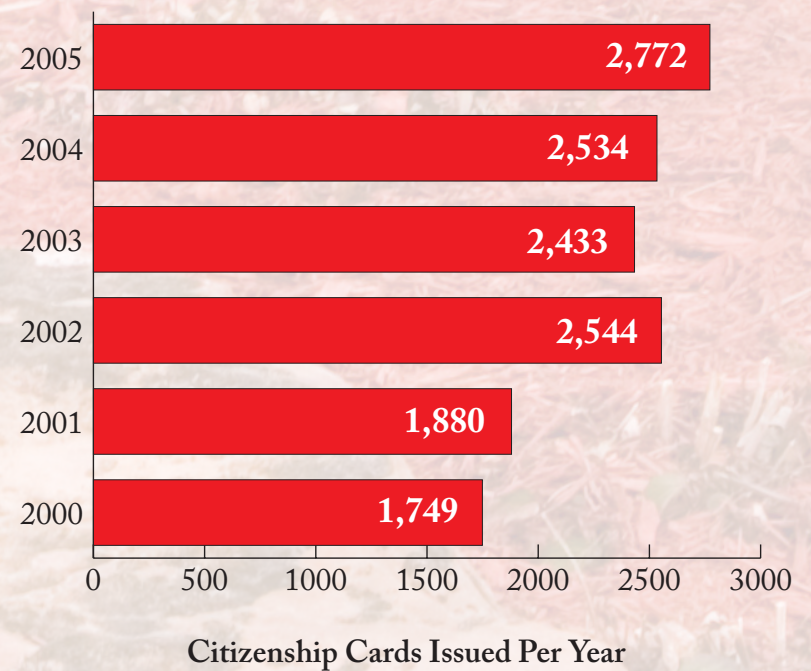
Human resources maintains a job vacancy listing and employment applications on the tribal website: www.chickasaw.net or www.cnjobsearch.com.



Our changing world is constantly demanding updated technology. The information technology department (IT) began 2005 by connecting 53 new sites to the Chickasaw Nation network through the “Connect the Nation” project. Through this process all offices of the Chickasaw Nation were connected. IT also worked on a partnership with the Chickasaw Nation Health System to bring electronic health records to its facilities. Installation of this new technology provided:

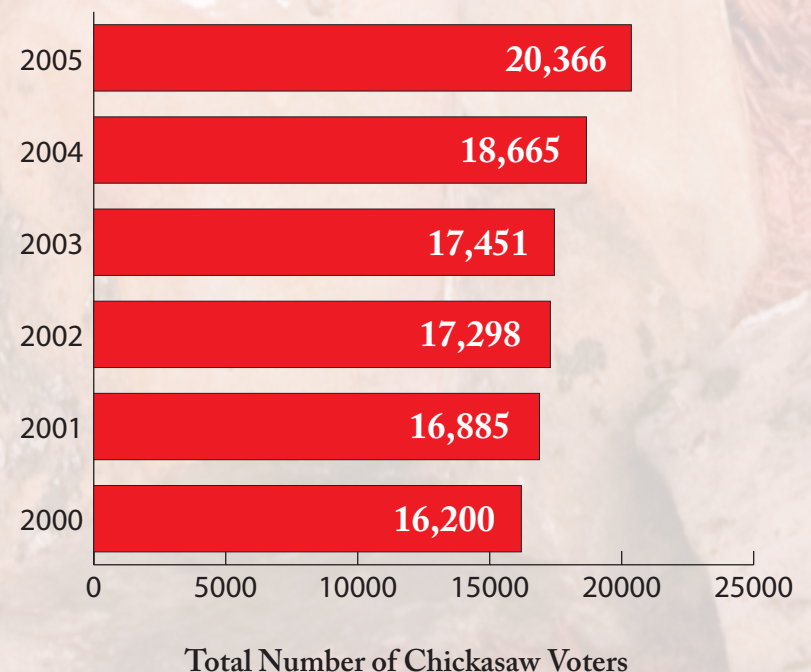
- Quicker results of patient diagnosis
- Easier visits for patients to multiple clinics
- More efficient disbursement of prescription medications

Another project accomplished with the health care system this year was the implementation of the Patient Accounting Management System (PAMS). IT is now an “Alpha” test site and provides technology leadership to the Indian Health Service community. PAMS delivers an accounts payable package that allows the tribe to be much more efficient in its billing process. The nutrition services program also benefited from the IT department’s expertise. Software development dubbed “Successful Partners in Reaching Innovative Technology” (SPIRIT) had its start in 2005. The \$3.4 million project, due to complete in 2007, is aimed at providing a state-of-the-art technological system for the Women, Infants & Children (WIC) program. The Chickasaw Nation has taken a leadership role in the design, development and deployment of this project to 13 tribes in Oklahoma and New Mexico.



The Chickasaw Nation’s population is growing. The Chickasaw Nation tribal governmental services office:

- Issued 2270 new Certificate of Degree of Indian Blood (CDIB) documents in 2005.
- 2772 Citizenship certificates were issued in 2005.



Division of Communications

“To communicate the message
and the mission of the Chickasaw Nation.”

The media relations department delivers important information to the Chickasaw people about issues and knowledge pertaining to programs, services, events and activities provided by the tribe. Information and expertise was provided by media relations for the following projects:

- “Oklahoma Progress Magazine” article about the Chickasaw Nation
- “United We Thrive” brochure
- Ada Newcomers’ Guide
- “Chickasaw Warrior” sculpture
- Elders’ portrait project by Mike Larsen
- “Extreme Makeover: Home Edition”
- Youth Task Force
- Chickasaw veterans
- Chickasaw Nation Hall of Fame biographies
- “Chickasaw Adventures” comic book series
- Chickasaw language retention and preservation initiative
- History presentations

The multimedia department accomplished a great deal in 2005. Its state-of-the-art video and print facility worked on the following projects:

- Tribal elders video project

- Video workshop for school children
- Public service announcements for television
- 2006 calendar
- Programs and services directory
- Progress Report 2004
- Photography of rare Chickasaw artifacts at the Smithsonian in Washington, D.C.
- Archival photography for heritage preservation purposes

The Chickasaw Times is the official newspaper of the Chickasaw Nation. It is published monthly and mailed to all registered Chickasaw voters. The voter circulation number topped 20,000 in 2005. Non-voter circulation to libraries, schools and other organizations topped 2,000. Projects completed by *Times* staff include:

- Articles published on the Chickasaw Nation web site
- Special election edition
- Chickasaw princess pageant edition
- Reporting of human interest stories
- Implementation of state-of-the-art layout software
- Refining the process for publishing undeliverable voter addresses

The special events department is involved in many tribal activities throughout the year. In 2005 the staff organized, sponsored or hosted the following:

- 50 receptions, luncheons, ribbon cuttings and groundbreakings
- Inter-Tribal Council meetings
- Chickasaw Nation Annual Meeting and Festival
- Remodeling efforts of the McSwain Theatre
- Chickasaw community council meetings

The web development department spent a great deal of time and thought in the redesign of the chickasaw.net web site. Their work includes the following features:

- Search engine
- Photo gallery designed for citizens to download event photos
- Updated page content to provide accurate and needed information
- Cultural games in the Kids Corner
- Chickasaw quick facts and information
- E-mail newsletter
- Contact for inquires
- Redesigned and implemented new tribal intranet
- Lazer Zone Family Fun Center site
- Division of education site
- Installation of a Lo-and Hi-bandwidth copy of the tribe's programs and services guide on chickasaw.net



Division of Justice

“To provide quality and timely legal services
to the executive branch of the Chickasaw Nation.”



The Chickasaw Nation Division of Justice has grown tremendously in the last two years. Every contract or agreement between the tribe and other entities must be reviewed to ensure sovereignty and that the best interest of the tribe is upheld. The highly trained staff reviewed and processed 763 such documents in fiscal year 2005. This number reflects an increase of 157 documents above last year's total. The department was awarded a three-year grant from the Office of Juvenile Justice and Delinquency Prevention, U.S. Department of Justice, to establish a tribal juvenile justice program. This program was successful in assisting with the testing and hiring process for prospective police officer candidates. A tribal advisory board was developed and juvenile probation officer hired. In addition there was a councilor contracted and a set of proposed graduated sanctions for both non-violent offenders were put into place. Rules of probation were established and in-office drug and alcohol assessments and drug/alcohol testing were made. A relationship was established with the Osage Adolescent Treatment Center to allow male clients to be admitted for substance abuse/alcohol treatment.

The division worked closely with the Chickasaw Nation Lighthorse Police to accomplish the following in 2005:

- Testing and hiring of prospective officer candidates
- Providing guidance in the administrative infrastructure of the Lighthorse Police department
- Reviewing documents for tribal-state cross deputization agreements
- 46 criminal cases prosecuted
- 99 juvenile cases prosecuted

Division of Facilities and Support

“To maintain, protect, secure and contribute to the growth and development of the physical environment and real properties of the Chickasaw Nation.”

The division of facilities and support provides a variety of vital functions to the Chickasaw Nation on a daily basis. The facilities and maintenance department works throughout the year to maintain tribal facilities in and around Ada.

A landscaping department has been added to help care for the beautiful grounds and gardens. The department provides skilled jobs and continuous training in horticulture to its employees. One of the largest projects for the year was the installation of a new roof on the traditional mountain house located at Kullihoma.

The Chickasaw Nation's realty department helped to acquire 18 parcels of property in FY 04-05. The total amount of fee land obtained was 345.37 acres. The total amount of land placed in trust was 130.47 acres.

With this new land, the need for adequate insurance safety becomes paramount. The insurance and safety department has undergone a great many changes and growth in 2005. Two new employees were hired to keep up with the demand.

The security department continues to serve tribal employees and visitors who require assistance. They are primarily responsible for the protection of the headquarters campus and area administrative offices in Ada. They make proactive patrols and deal with any and all challenges that may be presented to the daily operations of the tribe.

The motor pool currently oversees the care and maintenance of 162 GSA vehicles that are distributed throughout the Chickasaw Nation. This fleet of automobiles is essential in providing various transportation needs for employees and citizens.

A new department has been added to the division of facilities and support this year. The general rangers department has proven to be an asset with watches, patrols and policing of designated Chickasaw Nation lands subject to tribal code, Title 11, fish, game and animals. These dedicated officers inspect conditions of tribal lands and act as stewards for the safe, reasonable conservation of flora and fauna. They inspect permits or licenses of persons who enter or have entered designated restricted hunting

and fishing areas. The rangers are well equipped to handle all situations pertaining to the protection of wildlife.



Division of Treasury

“The division of treasury will support the vision and mission of the Chickasaw Nation by providing timely and accurate financial information to management, grantors and the Chickasaw people; to manage financial resources to maximize funds available to support programs of the tribe and to safeguard the assets of the tribe.”

The division of treasury has continued to utilize technology to improve efficiency and effectiveness of operations. Some of the most significant accomplishments for 2005 include:

- An upgrade to the financial system
- Increased participation in e-banking
- Testing of GE Net report to automate the purchase card report
- Implementation of electronic pay stubs
- A new requisition management system through Business Portal
- Bar coding of fixed assets for improved tracking

The division is responsible for safeguarding assets, monitoring internal controls and preparation of financial statements and reports. Accomplishments include:

- Conducting an organization-wide physical inventory
- Conducting internal audits of programs and gaming activity

- Conducting ethics training for all division of treasury staff
- Refining the budgeting process
- Completion of Indirect Cost proposal
- Preparation of annual audited financial statements

More than \$13 million in grant applications were submitted during 2005.

Financial Resources for Tribal Operations and Development (Fiscal Year 2005)

Cash received from Customers:

Gaming	\$ 6.0 Billion
Other	\$ 172 Million
Total	\$ 6.172 Billion

Cash paid out:

Cash winnings paid to customers (\$5.706 Billion)

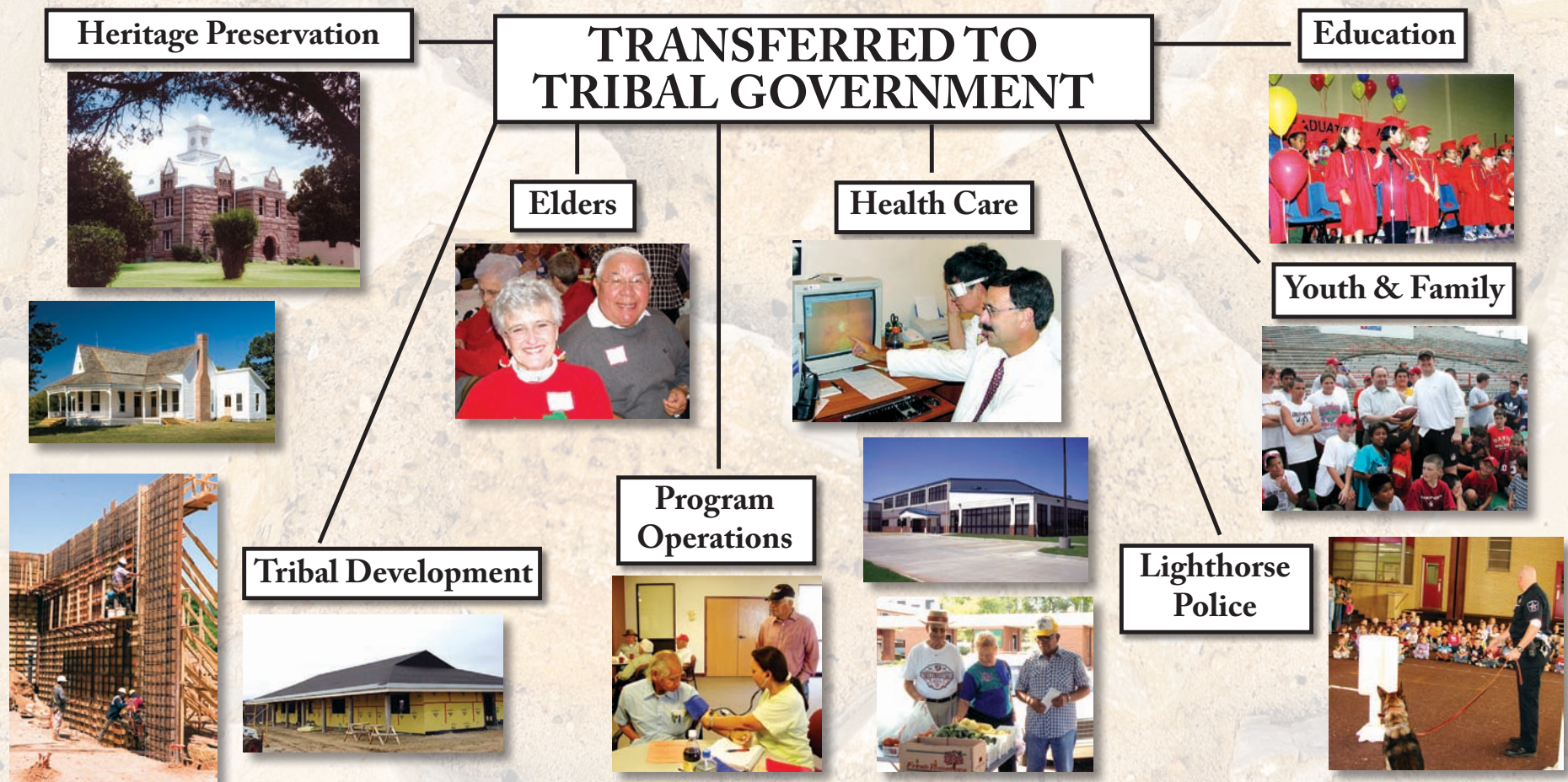
Operating costs of businesses
(Salaries, Utilities, Supplies, etc.) (\$279 Million)

Cash remaining for use by the businesses
and the Chickasaw Nation \$187 Million

Cash invested back in businesses
*Business expansion, new business and
development, infrastructure* \$71 Million

**Cash transferred to the
Chickasaw Nation for provision
of Services, New Buildings
(Health, Education, etc.)**

\$116 Million



Division of Housing and Tribal Development

“To create, develop and administer comprehensive quality housing services in accordance with NAHASDA and to ensure the efficient and effective management of tribal development.”

One of the most important missions within the Chickasaw Nation is to ensure that safe and quality housing and roads are made available for all its citizens. Its two main goals are to determine the needs of citizens and to take the services to the people. These services include:

- Rental programs
- Assisted living
- New construction
- Home loans
- Maintenance
- New roads programs

Homeowners program:

- 48 new homes were constructed
- 44 homes are under construction
- 51 families became homeowners
- 470 storm shelters were installed

Homeowner maintenance program:

- 221 homes received needed maintenance
- Five homes received handicap accessibility work

Chuka Chukmasi program:

- 55 mortgage home loans closed in 2005 for a total of \$4,710,569
- 26 families were assisted with down payment and closing assistance for a total of \$81,511

Buying a new home can be intimidating and confusing. Many citizens have taken advantage of the counseling programs made available through the Chickasaw Nation to learn about the many aspects of homeownership.

- There were 21 pre-homeownership seminars conducted in 2005.
- 463 counseling certificates were issued

With homeownership goes the responsibility of upkeep and maintenance. The Chickasaw Nation takes an active role in helping with this vital activity. In 2005:

- 27 low rent units were remodeled
- 6 older mutual help homes received remodeling work
- 21 mutual help homes were remodeled for reassignment
- 68 privately owned homes received repairs
- 39 homes were repaired through the emergency repair program

Rental properties:

- 4,201 work orders were performed
- 190 “move-outs” were completed

The “Pride in Homeownership” yard contest has become a popular competition in recent years. Chickasaw homeowners who exhibit additional

care in the landscape management of their homes receive special recognition and cash prizes for their work. Billy Duckworth, this year's recipient of the Governor's Award, from Cartwright, Oklahoma, said, "In the past I remember Chickasaw leaders instilling in each person to take pride in whatever tasks they might undertake. I am still applying the rule our forefathers exemplified of being proud of what you have and what you can do; so it would be most fitting to apply this idea as a homeowner."

- Governor's Award- \$250.00 Wal-Mart gift certificate
- 4 Lt. Governor's Awards- \$50.00 Wal-Mart gift certificates
- 24 Legislator Awards- one month's free rent

Rental programs:

- 889 families were assisted in finding a place to live

The Chickasaw Nation Roads Program works with county, state and municipal governments to build or repair roads and bridges throughout the Chickasaw Nation. It is impossible to overstate the importance of infrastructure presented by roads and bridges. They physically connect us. They deliver public services such as education, affordable housing and health. Roads and bridges are an important magnet for economic growth that in turn builds strong, healthy communities. In 2005 the program worked on:

- The cultural center access road in Sulphur
- An access road for the Child Development Center phase II in Ada

- Reconstruction of five city blocks of roadway at the historic Chickasaw Capitol Building in Tishomingo
- The design, reconstruction and signalization at US 62 and 24th Street in Newcastle, Oklahoma in partnership with Oklahoma Department of Transportation (ODOT)
- Development of frontage road along I-35 to serve WinStar
- Development of north access road leading to WinStar
- Submission of three PS&E bridge packages to replace bridges across I-35 in Love County
- One PS&E package to replace a bridge over Mill Creek in Fittstown
- Inspection services provided for housing road construction in Whispering Cedars addition in Ada
- Renovation of the Wynnewood Street bridge in Sulphur
- Replacement of two condemned wooden bridges in Purcell
- Repairs and resurfacing of Legate Road in Love County
- Resurfacing of Burnside Road in Murray County

Housing supportive services employees work hard to keep tribal citizens, neighbors and interested persons informed. Community service initiatives in 2005 included:

- 36 visits to Chickasaw Nation regional offices
- 62 senior site visits
- 11 visits to community council meetings

The Drug Elimination Program's primary goal is to provide protection and support to Chickasaw youth and their families. In 2005 the program:

- Held the 7th annual Halloween carnival at Woodbrook Estates
- Conducted graffiti paint-out projects in the Ada area
- Provided community clean-up projects at Woodbrook Estates and Campbell Acres in the Ada area
- Assisted the local chapter of the Red Cross with delivery of mattresses and appliances to needy families within the Ada area

Tribal development completed several major projects in 2005:

- Ardmore Wellness Center
- Housing annex (upstairs) in Ada
- Purcell health clinic
- Family Life Center parking lot in Ada
- Pauls Valley senior site
- Renovations to the WIC center in Ada
- Renovations to the Chickasaw Capitol Building in Tishomingo
- Renovations to Carl Albert Indian Health Facility

- Renovations to the Chickasaw White House in Emet
- Renovations to the McSwain Theatre in Ada
- Construction of the Ardmore Nutrition Center
- Demolition of the Johnston County jail
- Removal of asphalt and placement of sod at the Chickasaw Capitol Building, Tishomingo

Additionally, two new custom homes are under construction through the Chickasaw builders program. Five projects are in the planning stages with proposals to architects and engineering firms.

They are:

- Pharmacy refill facility
- BIA office
- Sick child daycare
- Division of housing and tribal development administration office
- Ada community center



Personal Reflection - Joseph “J.D.” Underwood

Joseph “J.D.” Underwood has much to be thankful for as a Chickasaw. He comes from a large and loving family. He has a wonderful wife, Gina, and two great kids, Jalen and Jacee. J.D. also appreciates a tribal government that has put the best interests of Indian people first and foremost.

J.D. won the world championship in fighting and forms sponsored by the Native American Martial Arts Association. He credits this success to the many hours of work, discipline and instruction he received from the martial arts program at the Chickasaw Nation. His commitment began as a teenager through tribally sponsored programs including district youth council involvement. “Martial arts changed my whole outlook on life. I found positive ways to deal with conflict and learned self respect and respect for others,” says J.D.

Another Chickasaw Nation program that has had a positive impact on J.D.’s life has been the higher education scholarships and grant program. J.D. attended East Central University working towards a degree in math sciences. He hopes to eventually pursue a career in accounting or criminal justice. It is a very difficult task to raise a family, work and try to finish a college degree. The help given by the Chickasaw Nation in the past with tuition, books and clothing grants helped a great deal in moving J.D. closer to his goals.

The Underwood family has also utilized the services and programs at Carl Albert Indian Health Facility. “Both my children were born at Carl Albert.” The family also used programs at the Chickasaw Nation Housing Authority to purchase their first home and their son attended the tribal Head Start program. “It was great how much the teachers taught the children at Head Start,” says J.D. “When they [Chickasaw children] begin their first year in public school, they are much further along educationally than most of the other kids in their class.”

J.D. believes the tribe has a successful system for helping its people. His suggestion to people facing challenges for education, health or housing is to “research what has been made available. If there is anything you need help with, you can usually find it—especially those programs that help sustain families.”



Division on Aging

“To provide comprehensive services and assistance to Indian elders of the Chickasaw Nation with a vision to see its Indian elders living full, wholesome and happy lives.”

The division on aging is celebrating 25 years of service to elders this year. The program was one of the first Title VI tribal programs to be funded through the Administration on Aging. The program started with one site. It now consists of 10 sites:

- Achille
- Ada
- Ardmore
- Connerville
- Kullihoma
- Madill
- Pauls Valley
- Purcell
- Sulphur
- Tishomingo

Additional programs now include:

- CHORE (light housekeeping)
- Home maintenance
- Over-the-counter medications
- Elderly specialists
- Native American caregiver support

Two Chickasaw elders were recently honored during the 7th annual American Indian Elders Conference in Oklahoma City. They were Betty Baptiste of Ardmore and John Puller of Tishomingo. They were nominated based on service to Indian people and their communities.

A ceremony honoring Chickasaw elder Lillian Fowler was held at the Pauls Valley senior site. A plaque was placed at the site in honor of her work involving Indian people and community.

With the help of Governor Anoatubby, jackets were designed and ordered to issue to Chickasaw elder veterans. A total of 103 applicants, including six women, signed up for the program. The jackets were delivered this past summer, each with a tag that reads: “Please accept this jacket as a small token of our appreciation for your selfless services to the United States of America. You are commended for that service and for upholding the ideals of freedom and liberty. Thank you!”

Among the many activities Chickasaw elders are involved in through the division on aging are:

- Circle of Councils
- Caring Hearts
- Steppin' Out

The Native American Caregiver Support program continues to provide support for those persons taking care of elders and grandparents who are raising their grandchildren. Meetings are held once a month at designated sites throughout the Chickasaw Nation including Ada, Ardmore, Achille and Duncan.

Respite vouchers are issued to caregivers to take a break in their daily routine of caring for a relative. Approximately 600 newsletters are issued monthly to senior sites. The newsletter contains:

- Information about aging programs
- Monthly menus
- Stories
- Activities and events

The over-the-counter medication program continues to grow as new participants become eligible for senior site services. Medications are issued by the Chickasaw Nation Health System to the senior sites and are distributed to elders at no cost.

The first annual senior rodeo was held last Halloween. Events including goat roping, seed



spitting and stick horse barrel racing were the highlights of the occasion. Another popular activity was the annual senior conference at Lake Texoma. One hundred eighty participants attended and participated in a “listening session” where there was opportunity to recall life experiences and be recorded. Those active in volunteerism were recognized at the annual volunteer award program in Ada in 2005.

Referral and outreach services have received:

- 692 referrals
- 141 new clients for meal services
- 590 requests for CHORE and home maintenance services

The first baby boomer turns 60 in one year. This makes him or her eligible for services. Oklahoma has over 613,461 seniors age 60 and older—20 percent of its population! The division is planning

Division of Program Operations

“To enhance the quality of life for the Native American citizens of the Chickasaw Nation with special emphasis on the Chickasaw tribal members.”



The division of program operations team of talented and hard working directors, managers, resource specialists, community health representatives, transportation specialists and administrative support staff are committed to service to Chickasaw people. They spend countless hours identifying needs and finding ways to satisfy those needs. In 2005 program operations helped:

- Over 1,000 households receive assistance through Low Income Home Energy Assistance Program (LIHEAP)
- 1,100 households through the elderly energy program
- Over 800 households receive assistance through the emergency utility assistance program
- 31,392 individuals receive service from community health representatives
- 9,400 clients make over 10,000 transports through the transportation department
- Distribute 688 computers to applicants through the computer literacy program

In the beginning of the fiscal year, the horticulture department relocated its greenhouse and offices to 200 acres east of Ada. The department harvested over 17,000 pounds of fresh produce and grew a volume of plants, shrubs, trees and flowers. Produce was supplied to the elderly at senior citizen sites in the service area, as well as marketed and sold to the public at local farmers' markets and the horticulture produce stand.



Employment opportunities made great strides impacting the community in 2005. The office:

- Conducted a job fair
- Helped 99 individuals find employment
- Assisted 30 clients with résumés and cover letters
- Helped over 20 individuals with clothing and hygiene kits
- Funded 13 students with vocational training and supportive services
- Conducted a “Read Across America” event
- Handed out books

Division of Youth and Family Services

“Our mission is to strengthen families in the Chickasaw Nation.”



In February 2005, the Chickasaw Nation Division of Youth and Family Services moved into new offices at 231 Seabrook Road in Ada. Having the majority of its programs in one facility has proven extremely beneficial to the division, improving its ability to offer quality comprehensive services to tribal families and their children.

The 2004-05 Chickasaw princesses participated in numerous activities as ambassadors for the tribe at the local, state and national level. The royalty made appearances at:

- Red Earth festival in Oklahoma City
- Gathering of Nations in Albuquerque, New Mexico
- 84th Annual Inter-Tribal Indian Ceremonial in Gallup, New Mexico
- Annual Choctaw Indian Princess Pageant in Choctaw, Mississippi
- Tribal events and receptions

The Chickasaw Nation Department of Child Support Services helps tribal families in establishment of child support orders, medical support orders and paternity for Native American children. It also helps with child support collection and non-custodial parents in finding employment. In 2005 the Chickasaw Nation became the first tribe to receive direct funding under the new federal child support regulations for Native American tribes finalized in April. Accomplishments include:

- Child support collections nearly \$8.5 million
- Paternity established for 98 children
- Caseload of more than 9,600 for the 2005 fiscal year
- Recognition as a model for tribal child support

programs from the National Tribal Child Support Enforcement Conference

The department of family advocacy was extremely busy in 2005. Their work included:

- Co-sponsorship of the annual Child Abuse Prevention Children's Fair
- Organizing "Adopt a Median" program to promote child abuse awareness/prevention
- Training session on child sexual abuse for the Chickasaw Nation Injury Prevention Conference
- "Kids Day" event in Ardmore

Indian Child Welfare social workers assist Chickasaw children in custody within the Chickasaw Nation boundaries and across the United States. This includes reunification visits between parents and children. To date:

- 2,321 children have been assisted
- 322 office visits were conducted with families requesting help
- 501 home visits were conducted
- 228 court hearings for children and families were attended

The family preservation/home visitation program provides a valuable service to Indian people. In 2005 the program:

- Assisted over 400 high-risk children
- Provided direct services to 149 families
- Gave monetary help to 117 families
- Made 130 home visits
- Received 246 new referrals
- Made 127 referrals to community and tribal agencies



- Conducted the “Children: A Rewarding Experience” program
- Facilitated the Child Protection Team seminars

The healthy families program is supported through volunteer work aimed at the education and prevention of child abuse. In the past year dedicated staff has completed:

- 1,013 home visits
- Helping 44 families
- 81 education group seminars
- 51 Denver II screenings

The foster care/adoption departmental staff works to support foster parenting and adoption of Native American children in need of good

homes and families. In 2005 the department facilitated:

- Two “Parents as Tender Healers” foster care trainings
- Completion of 59 home studies
- Approval of 15 new homes for child foster care
- Placement for 29 Native American children
- 129 home visits
- 26 court custody hearings
- Winter coat program
- The Chi Pota Apisa Chi Li (Watching Over Our Children) program
- Funding from the Administration for Native Americans for foster care recruitment
- 34 children and 10 foster parents in the foster care retreat camp



The office of strong family development is charged with implementing the Governor's Family Initiative that placed strengthening families as the highest priority for the Chickasaw Nation. This was carried out in 2005 by:

- Providing Prevention and Relationship Enhancement Program classes
- Providing Employee Relationship Enhancement classes to 4,000 tribal employees
- Introducing fatherhood/accountability training and counseling for families
- Taking an active role in promoting a Native American healthy marriage initiative
- Providing abstinence training and character education to 3,335 children
- Providing family counseling to 80 families

The Transitional Residential Adolescent Independent Life Skills (T.R.A.I.L.S.) program is housed on the Carter Seminary campus in Ardmore, Oklahoma. The program provides a safe and stable environment for homeless and runaway children. Program residents have been placed in part-time or voluntary jobs within the Ardmore community which allow them to develop the work ethic and skills necessary to become independent citizens. T.R.A.I.L.S. became affiliated with project safe place in Ardmore and collaborated with over 15 local businesses in providing referrals and sanctuary for runaway and homeless youth.

The Chickasaw Children's Village (CCV) completed its first full academic year on the new

campus in Kingston, Oklahoma. CCV continues to focus on the development of strong family and interpersonal relationship skills for its residents. These skills will assist the students in developing lasting relationships with peers and family members, and eventually will assist them in developing strong families of their own.

- An annual retention rate of 70 percent was achieved in 2005
- Residents achieved an overall GPA of 3.0 for the last nine weeks of the school year
- 10 students achieved 4.0 GPAs in the second semester
- Over 50 percent of residents participated in extracurricular activities
- A senior student placed first in a state-sponsored computer competition
- A student was selected to be on the Oklahoma cross-country team and medaled in events in Australia and Hawaii

The department of youth services serves youth in 4-12th grades to enhance their quality of life and build a foundation of character, leadership and community service. The Boys and Girls Club organization is part of this department. In 2005 there were:

- 238 members in Chickasha
- 191 members in Sulphur
- 357 members in Tishomingo

The camps and recreation/youth leadership program completed 15 camps and recreation activities for more than 1,200 youth.





- 175 youth attended the winter baseball camp
- 82 youth attended the champion's football camp
- 25 Chickasaw and tribal employee children completed an after school program
- 64 students attended the "Back to School Bash"
- 80 children participated in Gymboree

The Chickasaw Nation junior golf program is renowned in Indian country for its proven success and leadership. In six years of programming, over 740 students have enrolled in the weeklong course with a 59 percent new applicant rate. The program is home to six national champions.

- Participated in the 4th annual National Native American Junior Championships
- Recognition received from the Jim Thorpe Museum
- Recognition received from the Oklahoma Sport Hall of Fame

The Chickasaw Nation has one of the largest and most successful martial arts programs in Indian country.

- Average monthly enrollment is 900 students
- Tournament competitors have won over 200 trophies in Oklahoma tournaments
- The program has 11 state champions in the Oklahoma Karate Association
- 160 individuals participate in the kickboxing program
- Students participated in the 2005 national UNITY Conference
- Opened two new sites this year: Sulphur and Kingston



Division of Education

“To enhance and promote physical, social, emotional and cognitive stages, as well as provide the highest quality of culturally appropriate childcare to all children.”

The division of education is committed to providing educational opportunities to Chickasaw citizens of all ages.

The mission of the childcare department is to focus on children's total growth and development. The staff works diligently to provide long-term, positive differences in the lives of young children. This past year 89 children ages six weeks through sixth grade participated.

The childcare assistance program provides financial assistance to eligible families needing childcare services. A small co-payment is required from families for this program and the provider selected must be a legally operating facility or home care providers that meet health and safety requirements.

- Provided childcare services to over 300 children
- Contracted with 80 providers
- Provided for 276 regular care facilities
- Provided for 55 summer school facilities
- 20 children contracted with Head Start
- Awarded 818 children a \$100 clothing grant
- Taught the Chickasaw language to one-, two- and three-year-old children
- Expanded the literacy program in the childcare setting
- Developed a resource and referral library for childcare providers
- Provided guidance seminars to childcare staff

The Head Start program operates six centers in the Chickasaw Nation. The program puts young children on a positive road to education. Two new programs were instituted this past year:

- Lift-the-Lip program for oral hygiene
- Sleep Safe program for installation of fire detectors in 73 percent of Head Start children's homes

The Ardmore center building has been transformed into a facility to afford large motor indoor skill activity for school children. Head Start has been very responsive to the needs of families through more home visits and collaborative efforts with other agencies including DHS and ICW to improve living conditions for children and their families. More focus has been placed on the review of child outcomes and 23 interagency collaboration agreements with school districts have been signed.

The higher education program is dedicated to providing help to every Chickasaw interested in pursuing training or a degree beyond high school.

- 1,042 undergraduate scholarships and grants were awarded
- 150 graduate scholarships and grants were handed out
- There were 100 recipients for the Millennium scholarship
- Lifetime scholarships were given to five individuals

- 17 continuing professional scholarships were awarded
- 1,625 clothing grants were presented

The fall of 2005 semester saw an additional 250-300 graduate and undergraduate students funded through grants and scholarships. In 2005, the Chickasaw Nation distributed nearly \$3 million in awards. The clothing grants are issued in the form of pre-paid Visa cards. Grants are issued to full-time students in the amount of \$400 one time per grade classification. Another new service is the

book voucher program. Most college classes begin prior to funding being distributed to students from their respective financial aid offices. This new plan will distribute book vouchers to students who need help purchasing books at the beginning of the semester. Full-time students will be eligible for up to \$200 and part-time students will receive up to \$100. Summer school funding is available to all Chickasaw students wishing to enroll in summer courses. As cost for college tuition continues to increase, the Chickasaw Nation has determined that part-time funding must increase as well.



Personal Reflection - Tina Gilmore

Education has always played a very important role in Tina Gilmore's life. She attributes this to the influence and example set for her by her grandmother, Beverly Cravatt. "She encouraged me to get an education and was so professional in everything she did," says Tina. "She loved to help people."

As a Chickasaw student in the public school system Tina was eligible for Johnson O'Malley program services contributing needed school supplies. She also participated in Chickasaw youth council activities. "I had great opportunities to meet students from other tribes and to travel," says Tina. After high school Tina enrolled in college to pursue a bachelor's degree in social work. The Chickasaw Nation helped her achieve this goal by providing opportunities for funding through scholarships and grants.

Throughout her high school and college life the tribe made available employment opportunities through the summer youth program, internships and finally a full-time position as a rehabilitation counselor helping disabled individuals find employment. "I really appreciate the tribe's involvement in the community. Staff persons at the Chickasaw Nation have always offered me encouragement and supported whatever goals me and my family may have had," she commented. "Don't be afraid to ask for help and apply for what is available."

Tina is married to Nick Gilmore. They plan to purchase a home in the coming year through the home ownership program. Together they are raising three sons, Sheicon, Kaden and Darius. All three children were born at Carl Albert Indian Health Facility. "It was great to have child care help while going to school." Tina believes her children will participate in tribal activities as she did. "I just want to say thank you for all the programs and services that have helped me over the years. If it had not been for them, I wouldn't be where I am today."



The adult and career technology program helps interested persons receive their GED certification. A pilot program to conduct GED classes during the evening hours began in mid-December of this year. Specialists were hired to teach classes in Ada, Tishomingo and Ardmore.

- To date, 172 clients have attended GED classes
- The tribal vo-tech program funded 176 career technology students in various areas of study in 2005.

The Chickasaw Nation takes an active role in the education of Indian children in the public school systems through a variety of projects, services and programs.

- The Chickasaw Nation Department of Education in conjunction with the United States Environmental Protection Agency and East Central University hosted the first annual "It's Your Environment" camp.

- Summer school activities held in conjunction with Ada City schools yielded 17 students successfully completing the course.
- The Governor's Honor Club operated in 56 schools within the Chickasaw Nation. It also conducts programs in schools nationwide. To date, this program serves approximately 8,500 students per school year.
- The Johnson O'Malley program currently serves 53 schools throughout the Chickasaw Nation with a total student population of 6,872.
- The tribe's Science Bowl team won the "Native American Science Bowl" competition in Albuquerque, New Mexico. All team members

won scholarships and a trip to Washington, D.C. to compete in the "National Science Bowl" competition.

- All Johnson O'Malley schools within the Chickasaw Nation jurisdiction are eligible to participate in the Student of the Month program. In 2005, 18 schools participated resulting in approximately 122 students receiving awards.

This past year was a very successful and exciting time for the Chickasaw Nation Vocational Rehabilitation Department. The department has grown a great deal and added two new programs that increased services greatly.



- There are currently 450 Indian people with disabilities who reside within the Chickasaw Nation. The AIVS and PWI programs have served over 100 clients since December of 2004.
- In 2005, a job club was offered to clients who were ready to seek employment.
- The Lupus Support Group holds monthly meetings.
- The Diabetes Support Group was organized in 2005 and meets on the last Tuesday of each month at Carl Albert Indian Health Facility.
- The “Community Helping Interaction League for Disability Related Educational Needs” support group was established this year and provides support to parents who have children with special needs.
- The Substance Abuse Support Group meets monthly and assists clients in maintaining sobriety.



Division of Heritage Preservation

“To reclaim and preserve our past and to carry our heritage into the future by providing a means to educate and serve the Chickasaw people and public.”

The staff of dedicated individuals employed at the cultural resources department work tirelessly to provide understanding of Chickasaw culture, traditions and history through cultural demonstrations and community outreach activities. They actively endeavor to preserve the integrity and spirit of Chickasaw sacred places. Cultural preservation works closely with Chickasaw people to understand the Chickasaw language and culture.

Cultural Events

Several events were coordinated this year to highlight Chickasaw culture and language, including:

- Yakomichi language camp in Purcell
- American Indian conference at the Oklahoma Center for Arts Education
- Ada Jobs Foundation banquet
- Intertribal Language Council

Cemetery Program

- Cleaned 29 cemeteries

- Installed protective fencing and gates at eight cemeteries
- Incorporated GPS (global position system) and GIS (geographic information system) technologies

Chickasaw Language Program

The Chickasaw language is vitally important and its continuance is a key part of culture preservation.

- This year, new teaching materials were designed and produced including flashcards, coloring books and bookmarks
- Completed several tribal and non-tribal language translation requests for words, songs and poems
- Facilitated 14 language preservation classes

Historic Preservation

The historic preservation program is primarily tasked with providing guidance to federal agencies under the National Historic Preservation Act Section 106. Work continues with various federal,

state and local governments.

- Review and response to over 200 NHPA Section 106 requests were completed in FY 2005
- Repatriation was completed for a skull found in Vermont several years ago
- Completed repatriation of Natchez Trace Chickasaw collections

Museums, Archives and Libraries

- Renovations completed on first gallery of the Council House Museum in Tishomingo
- Recent accessions include a hand drum, baskets, engraved shell gorgets and several paintings of Chickasaw subjects
- Provided tours, demonstrations and educational programs for various schools
- Installed new exhibit on first floor of the national capitol building highlighting the governors of Indian Territory and their terms served
- Added a new exhibit case with an original architectural artifact from the building
- Created new educational packets for museum visitors
- Opened a museum gift shop
- Installed “Images of Negotiation” exhibit featuring photographs from 1913-1919
- Added hundreds of new books to the library collection
- The library was awarded a grant from the Institute of Museum and Library Services

- The genealogy center added numerous valuable photos, documents and microfilm to their collection

Chickasaw Cultural Center

- Organized a credit course at Murray State College on teaching methods and techniques for facilitators in language revitalization
- Finalized exhibit designs
- Completed contracts with exhibit fabricators for the new cultural center
- Participated in the development of “Hero, Hawk and Open Hand” exhibit at the Art Institute of Chicago
- Planned and coordinated the Shiloh Mounds symposium for the southeast archaeology conference



Chickasaw Nation Health System

"To provide American Indians with health services that promote healing and wellness."

The Chickasaw Nation Health System (CNHS) is one of the best available in Indian country, with more than 350,000 patient visits to its system in 2005. Its mission, “to provide American Indians with health services that promote healing and wellness,” is accomplished by striving to meet the needs of individuals and providing the best possible health care services available today.

Carl Albert Indian Health Facility (CAIHF)

On December 10, 2004, CAIHF was host to 10 health care professionals from Africa to discuss infectious diseases in a rural setting. The visitors traveled across the country visiting various health care facilities to see how Americans are treating patients with HIV and other infectious diseases which are a major health care concern for many African countries. CAIHF was the only Native American health facility they toured while visiting the United States.

Various departments throughout CNHS and throughout the Chickasaw Nation partnered to make the Annual Children’s Fair a great success. More than 1,500 attended the event hosted by the Chickasaw Nation and the Ponotoc County OKDHS in recognition of Child Abuse Awareness Month and Week of the Young Child.

The healthy lifestyles program was issued state

certification in May 2005. This certification recognizes the department for having excellent quality services as well as highly competent staff.

The healthy lifestyles alcohol and drug residential program provided services to 217 individuals in FY 2005. One hundred-fourteen individuals were admitted to the program and 78 percent completed. Of those who completed the program, 70 percent have remained drug and alcohol free.

The cardiology department instituted a new pediatric echocardiography program. The program’s evaluation has demonstrated significant improvements in the care provided to the newborn and pediatric Indian population.

The dental department began offering a Saturday dental clinic to better serve the needs of Chickasaw citizens. The Saturday dental clinic is scheduled by appointment only and is offered two Saturdays per month for Chickasaw citizens.

Orthodontia assistance has been designed and implemented to provide a one-time benefit for Chickasaw citizens under the age of 18 needing orthodontic care.

A fluoride varnish program has been developed for Chickasaw Nation Head Start centers. This program will provide protection for all children who are at risk for dental decay.

The preliminary results of the 2005 Indian Health Service diabetes audit showed marked improvement in many categories related to delivery of services, care and education to our diabetic population. This is the first full year of data since the opening of the comprehensive Diabetes Care Center. CNHS was awarded a competitive grant to develop a primary prevention of diabetes program for high-risk adults. The landmark Diabetes Prevention Program (DPP) proved that Type 2 diabetes can be prevented. The DPP is in various locations within the Chickasaw Nation. New initiatives from the diabetes program include emphasizing oral health promotion for women with gestational diabetes, emphasis on breastfeeding in gestational diabetic women and a program for the primary prevention of diabetes in high-risk youth and adolescents. CNHS has enrolled four children in the TODAY study, a national project to determine the best treatment options for children with Type 2 diabetes. The diabetes care center had more than 5,900 patient visits in 2005.

The optometry clinic moved into a newly renovated area in 2005, tripling its size. This new area includes a spacious waiting room as well as added technologies. A monthly ophthalmology clinic

has begun at the Ardmore health clinic, providing onsite surgical and tertiary eye consultation.

One major project for the nutrition services program was the opening of the new Ardmore Nutrition Center. Opened on November 1, 2005, this 11,427-square foot facility houses a grocery store with reach-in coolers and freezers, a state-of-the-art demonstration kitchen, offices for delivery of all nutrition services and both indoor and outdoor education areas for teaching families healthy ways to choose and prepare food.

Nutrition services developed and hosted a two-day seminar on “Healthy Cooking, Healthy Eating,” for cooks from Head Start, Boys and Girls Clubs, children’s village, CAIHF food services and senior nutrition. This intensive training was about preparation of healthy meals and food safety.

The Women’s, Infant’s and Children’s (WIC) program was awarded a breastfeeding peer counselor grant. Nutrition services hosted a breastfeeding educator course for 50 health system staff as well as staff from other tribal entities and health care organizations across the state.

The food distribution program (FDP) implemented an already popular service in 2005. An FDP employee is now making home visits to

explain services and options available. *Get Fresh!* cooking shows have been well received throughout the Chickasaw Nation. This program has expanded cooking shows to Purcell and Ardmore and nutrition education to Head Start parent groups in Ada and Tishomingo.

The Chickasaw Nation continues its lead of a consortium of 13 tribal WIC programs to develop a state-of-the-art, comprehensive, web-based system for WIC program administration. SPIRIT has been selected by USDA to be the first State Agency Model system in the country and consequently, will be funded from the national level. The project is now in the actual software design phase.

Wellness activities are vitally important to Chickasaw citizens. Many of these programs are the beginning steps to a healthy lifestyle and prevention of some illnesses. The Ada Wellness/Fitness Center increased its membership to more than 4,500 active members for the year 2005. The wellness program staff developed a pilot after school program for area children grades three through eight and hosted swimming lesson classes for children ages three to five years. The center provides wellness education, mentoring, monitoring and access to activities that improve wellness including seven aerobic classes

and 13 water aerobic classes per week.

On May 25, 2005, tribal officials celebrated the grand opening of the Ardmore Wellness Center. The 9,200-square-foot facility houses youth and family services programs in addition to the wellness facilities. Active membership count has already surpassed 850. The wellness services include senior citizen aerobic classes, high and low impact aerobics, free weight room, cardio machines, strength machines, health assessments and wellness education.

Through promotion of a healthy lifestyle through exercise, proper nutrition and disease prevention, the Moccasin Trail Program has grown to over 600 members strong. Members are of all ages throughout the Chickasaw Nation.

Many years ago tribal administration determined that health clinics located in various locations throughout the Chickasaw Nation were necessary to better care for the Indian population.

Ada Family Practice Clinic

- Total number of patients seen: 21,638
- Pharmacy filled more than 210,000 prescriptions

- Lab conducted 23,158 tests
- Created 265 charts

Ardmore Clinic

- Added two new health care providers
- Began monthly ophthalmology clinic
- Total number of patients seen: 11,937
- Filled more than 78,000 pharmacy prescriptions
- Conducted 32,463 laboratory procedures
- Created 497 new charts

Durant Clinic

- Provides department of human services employee at clinic every Wednesday to help with enrolling patients in Medicaid
- Total number of patients seen: 9,050
- Pharmacy filled 70,899 prescriptions
- Lab conducted 24,548 tests
- Created 448 new charts

Purcell Clinic

- Grand opening for the Purcell clinic was held October 6, 2004.
- Total number of patients seen: 7,619
- Pharmacy filled 37,778 prescriptions
- Lab conducted 15,834 tests
- Created 1,652 charts

Tishomingo Clinic

- Added four new positions to the dental team
- Total number of patients seen: 9,220
- Pharmacy filled 72,200 prescriptions
- Lab conducted 22,552 tests
- Created 687 charts

Personal Reflection - Adrian John and Family

Chickasaw Adrian John is a brave young man. When he was young it was discovered that he was born without the ability to grow essential teeth in his lower jaw. The rare birth defect created numerous health problems and negatively impacted Adrian's confidence and self-image. His parents, Luther and Judy John, consulted with orthodontists regarding Adrian's rare condition and were discouraged by their initial prognosis. At one point, the parents were told it was doubtful anything could be done for Adrian until he was much older—and then, there would be no guarantees. In addition, the cost for reconstructive surgery proved to be more than the family could manage.

Not to be deterred, the Johns turned to the Chickasaw Nation's MAPs program for help. With advice and consultation from the tribe's health professionals, a plan was devised to reconstruct Adrian's lower jaw and bring him back to health. "The first surgery was the hardest," says Judy. Although frightened, the 13 year-old endured the four-hour long surgery performed by a specialist in Ardmore. The procedure involved the transplantation of bone to build his lower jaw to normal length and depth. It has been three years since that first step was taken. Since that time a plate, implants, crowns and braces have been placed.

Today Adrian is a healthy, happy sophomore at Tishomingo High School. He enjoys playing football, video games and spending time with his sister, Kellie. Although the process is not complete, the Johns are thankful for the peace of mind that comes when a family member is helped and on the road to recovery. "The procedure provided spiritual, emotional and physical healing to Adrian," Luther commented. "We are so thankful to everyone at the health system including Bill Lance and Governor Anoatubby. It has made all the difference in the world to our family."



Division of Arts and Humanities

“To enhance the overall quality of life of Chickasaw people by creating greater awareness of a unique culture through the encouragement and promotion of artistic expression and achievement in Chickasaw visual, performing and literary arts and the scholarly, study of tribal humanities.”

Created in October 2004, the division has continued to develop programming in the arts and humanities to enrich and enhance the lives of Chickasaw citizens.

In 2005, the arts in education department:

- Served approximately 10,000 students in schools throughout the Chickasaw Nation and surrounding areas. Activities included hands-on classroom instruction, presentations, workshops and student art exhibitions.
- The after school art program produced a youth art exhibit and provided instruction and nurturing resulting in student participation in the 2005 Red Earth art competition in Oklahoma City. Five students won top honors.
- Completed arts, cultural programs and workshops for camps and other area activities
- The Chickasaw Children's Choir participated in a number of performances including a guest appearance at the Oklahoma House of Representatives and performed at the state capitol. The choir received a standing ovation and received a tour of the capitol with a photo taken with state representatives Bob Plunk, Wes Hilliard, Paul Roan, Doug Piett and Lisa Billy.

Performing Arts Program:

- Approximately 1,500 students and adults were entertained and educated with storytelling presentations and workshops throughout the year by the performing arts program staff.
- The Chickasaw living history players performed for various events and special cultural programs, including cultural evenings at Kullihoma; the annual meeting and festival; JOM state conference; Chickasaw Nation senior citizens conference; Chickasaw Nation rehabilitation conference and the Five Civilized Tribes Museum in Muskogee, Oklahoma.
- The actors also provided their talents for multimedia productions including orientation video scenes and the Arbuckle-Simpson aquifer educational film.
- This talented group of individuals also researched and developed a variety of history-based scripts for various performances.

The graphic arts and design department:

- Created logos and promotional materials for various special projects. Those projects included the governor's family initiative; veterans jackets for the division of aging; Chickasaw Historical Society's artist calendar, Oklahoma arts coalition

and the American Indian learner's conference.

- Produced ads for various publications including *the Chickasaws Times*, tourism magazines, Chickasaw Enterprises' newsletter and other periodicals.

The humanities and literary arts department:

- Coordinated the annual "Dynamic Women of the Chickasaw Nation Forum"
- Completed its second successful year of Clemente humanities courses at East Central University
- Gave assistance and expertise to various Chickasaw writers and illustrators regarding book projects and other publications planned for the future.
- Edited and researched materials for Chickasaw speaker Geraldine Greenwood's language lesson manuscript. The University of Arts & Sciences of Oklahoma (USAO) is scheduled to print this valuable language preservation tool.
- Worked on the development and distribution of promotional materials associated with the National Youth Arts Month; Kids' Village volunteers appeal; CCC biography and information sheets and Clemente materials.

The division of arts and humanities received the prestigious Continental Harmony Grant. Sponsored by the American Composers' Forum and the National Endowment for the Arts, the grant was used to enlist the services of Chickasaw composer and musician Jerod Impichaachaaha Tate. He will write an original composition for

orchestra to be performed at the opening of the Chickasaw Cultural Center. Others participating in the performance include the Chickasaw Children's Choir, the Chickasaw Nation Dance Troupe, Chickasaw Theatre Company and special guest performers. The grant was one of eight awarded in the United States.

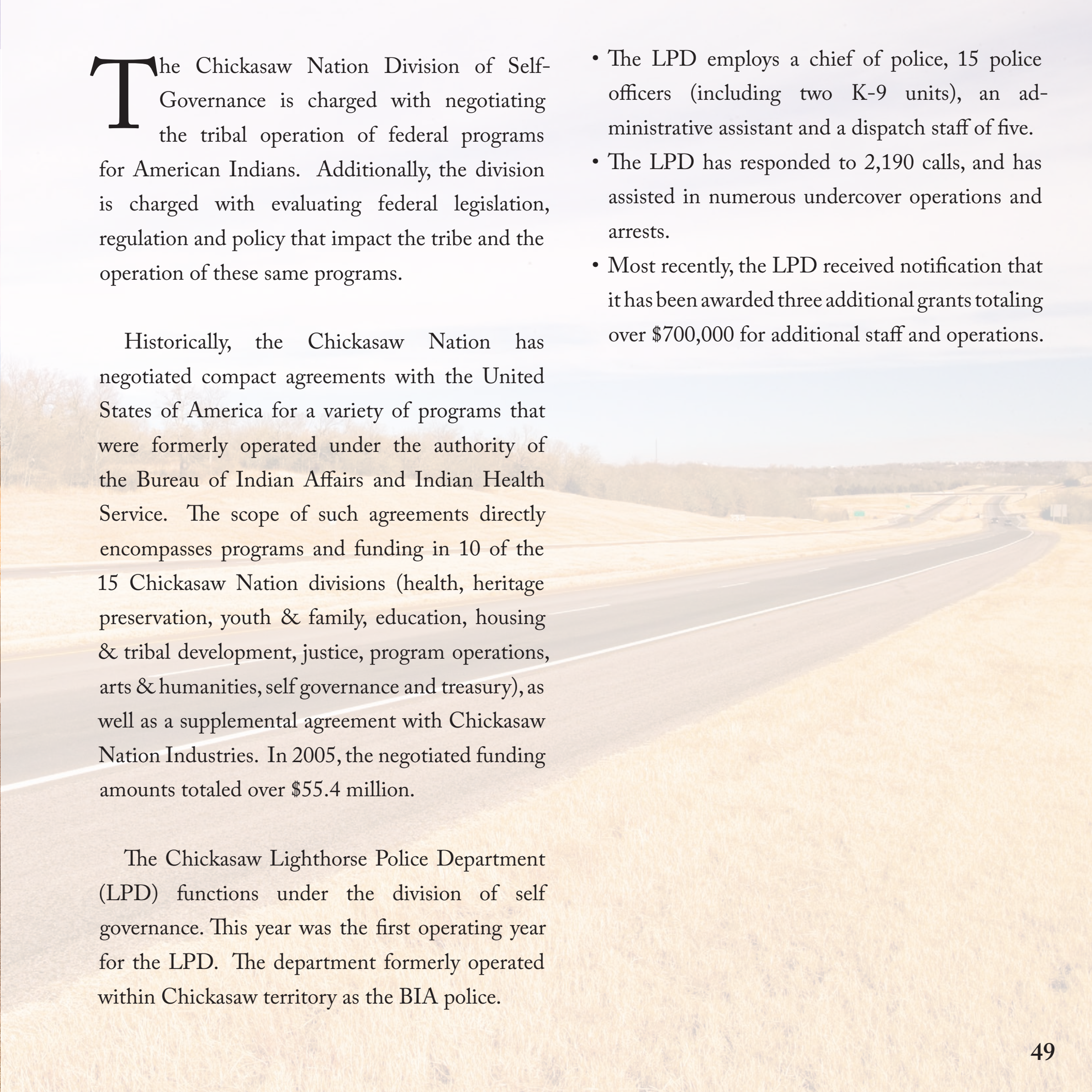
Another major project scheduled for 2005 was "The Chickasaws," a photography book project featuring photographs by famed photographer David G. Fitzgerald. First drafts of written texts have been submitted to the publisher with an expected launch date of October 2006.

A press conference was held in September to announce the Mike Larsen elders painting project. Famed Chickasaw artist Mike Larsen will complete 24 portrait paintings of Chickasaw elders in the coming year. An exhibit of the works is scheduled to coincide with the opening of the Chickasaw Cultural Center.

The "Te Ata" world premiere, collaboration with USAO and ECU, is scheduled for August 5-13, 2006. An audition workshop was held as preparation for actual auditions and to promote the event. An outdoor drama to be performed at the Chickasaw Cultural Center in 2007 is in the planning stages. Currently, research continues and a first scene and outline for the drama, in draft form, have been completed.

Division of Self-Governance





The Chickasaw Nation Division of Self-Governance is charged with negotiating the tribal operation of federal programs for American Indians. Additionally, the division is charged with evaluating federal legislation, regulation and policy that impact the tribe and the operation of these same programs.

Historically, the Chickasaw Nation has negotiated compact agreements with the United States of America for a variety of programs that were formerly operated under the authority of the Bureau of Indian Affairs and Indian Health Service. The scope of such agreements directly encompasses programs and funding in 10 of the 15 Chickasaw Nation divisions (health, heritage preservation, youth & family, education, housing & tribal development, justice, program operations, arts & humanities, self governance and treasury), as well as a supplemental agreement with Chickasaw Nation Industries. In 2005, the negotiated funding amounts totaled over \$55.4 million.

The Chickasaw Lighthorse Police Department (LPD) functions under the division of self governance. This year was the first operating year for the LPD. The department formerly operated within Chickasaw territory as the BIA police.

- The LPD employs a chief of police, 15 police officers (including two K-9 units), an administrative assistant and a dispatch staff of five.
- The LPD has responded to 2,190 calls, and has assisted in numerous undercover operations and arrests.
- Most recently, the LPD received notification that it has been awarded three additional grants totaling over \$700,000 for additional staff and operations.

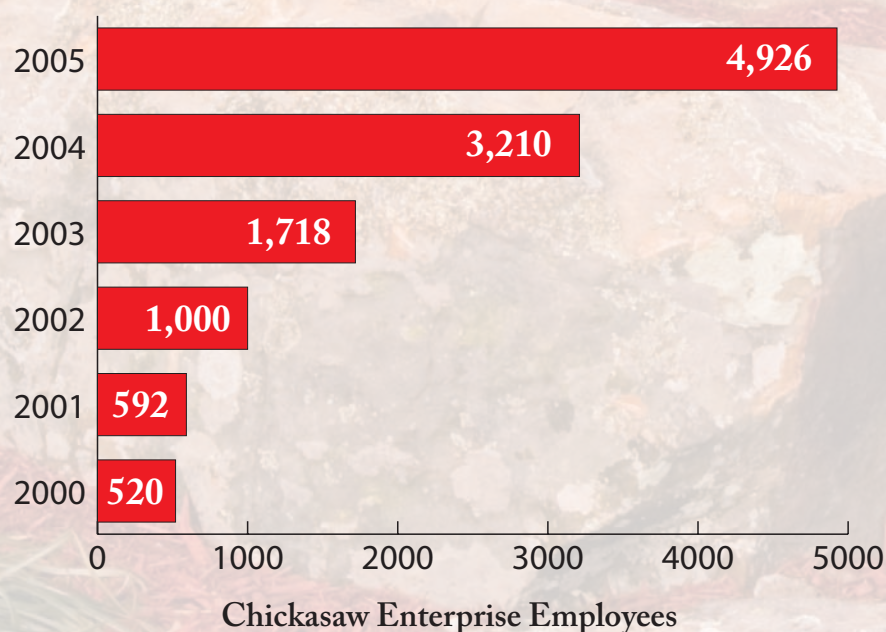


Division of Commerce

“To enhance the lives of Chickasaws with the continuing development of successful businesses.”

Chickasaw tribal enterprises have experienced tremendous success in the past year, which, in turn, provides additional revenues for tribal programs and services. Chickasaw Nation business interests include Chickasaw Enterprises, Chickasaw Nation Industries, Inc. and Bank2 and Solara Healthcare. Revenues generated are from a variety of business entities including gaming facilities, tobacco shops, convenience stores, candy manufacturing, radio stations, a bank, family activity centers, motels and restaurants. These entities provide quality jobs for Chickasaw citizens and others. Every community within the Chickasaw Nation's boundaries has benefited because of the tribe's business efforts.

Chickasaw Enterprises (CE) currently operates 50 revenue centers at 31 separate locations.



Ada

- Began remodel of **Lazer Zone Family Fun Center** to expand laser tag area to two stories, added putt-putt golf, three-position batting cages, toddler and little kids play area and updated bowling equipment.
- **Ada West** - Completed gaming remodel and expansion adding additional gaming space to accommodate 90 machines, an employee break room, back of house office and work spaces, additional parking spaces and a security station.
- **Ada Travel Stop** - Installed new pay-at-pump hardware and technology.
- **KYKC Radio** was acquired in early 2005, offering country music format and a 50,000-watt signal.
- **Bedré Chocolates'** web site, www.bedrechocolates.com, was redesigned and is ready to handle internet orders. Other achievements include a contract with Indian Nation Wholesale to carry Watts Farm Products. In addition, 7-11 convenience stores now carry Watts Farms products on a regional basis. A major project for the Bedré staff has been the research and development of a national fundraising program. Likewise, a co-manufacturing contract with Beatrice Bakeries was completed in 2005. The products were featured in Homeland grocery stores in select parts of the United States. Bedré completed the second Christmas season producing chocolates for the Braum's stores. The largest contract to date is with Neiman Marcus. The sales with Neiman Marcus stores and their Internet-sales division are at an all time high.

Ardmore – Gold Mountain

- Gold Mountain Gaming Center opened in February offering expanded floor space, electronic gaming entertainment and a snack bar.

Duncan/Marlow - Chisholm Trail

- Opened in November 2004 and features historic regional décor, has expanded floor space, a restaurant and offers electronic gaming entertainment and table games.
- Chisholm Trail Cook Out Café opened in November 2004. This restaurant adds ambiance to the center of the gaming floor and serves barbeque and smoked menu buffet-style items.

Newcastle

- **Newcastle Gaming Center** - added a break room for employees, remodeled snack bar and added new carpet.
- *The Newcastle Pacer* newspaper completed an equipment and technology update enabling production of a high quality product with color graphics.

Thackerville - WinStar Facilities:

- Opened a Microtel Hotel offering 90 rooms and an indoor pool.
- Completed construction on 18-hole golf course at WinStar
- Opened wastewater treatment plants at WinStar with the capacity to handle and treat 200,000 gallons of waste water per day, expandable to 400,000 gallons per day.
- Began construction of a one-million-gallon water tower at WinStar.

Wilson

- **Wilson Travel Stop** opened as an entirely new facility in July. It features expanded retail space, expanded product mix and a tobacco shop with drive-thru.
- **Black Gold Gaming Center** opened in July offering expanded floor space and electronic gaming entertainment.
- **Black Gold Cornerstone Grill** opened in July serving grill menu.

Other division accomplishments in FY 2005 include:

- The first poker and blackjack tournament in Chickasaw casino history.
- Added card games to several gaming centers and casinos
- The Davis Microtel was nominated for “Hotel of the Year” by U.S. Franchise Systems.
- The Hospitality Personality Program was expanded to other divisions in the Chickasaw Nation.
- Completed the organization and implementation of the Uniform Distribution Center. This center will distribute, monitor and track all enterprises employee uniforms. Retail and family uniform programs have been initiated this year.



Chickasaw Nation Industries, Inc. (CNI)

“To Assist the Chickasaw Nation in Achieving Self Sufficiency.”

The Chickasaw Nation Industries, Incorporated (CNI), is a federally chartered 8(a) tribal business corporation created for the purpose of promoting the economic development and long-term financial viability of the Chickasaw Nation. Our purpose is realized and our objectives are achieved by the development, creation or acquisition of financially sound, well managed business entities which then comprise the divisional structure of the corporation. Our business capabilities are diverse and broad in scope. They include construction, property management, information technologies, medical professional services, manufacturing and retail.

CNI is committed to the highest degree of honesty and integrity in our relationships and business activities. This philosophy of honesty and integrity permeates our entire corporation and is the most vital part of our daily operating practices. While our vision is long-term, we recognize that our short-term success is dependent on how well we meet our daily responsibilities.

Our first responsibility is to our customers. Without our customers we have no means of achieving our objectives. Through our business divisions we cater to a broad range of customers in both government and private industries. All products and services we provide are delivered with the utmost quality, at a competitive price and in a timely and professional manner.

Our ultimate responsibility is to the citizens of the Chickasaw Nation, our sole stakeholders. Our goal is to continually maximize the return on invested capital through a steady growth in profits and prudent asset management. We have achieved this goal by employing sound management principles in all aspects of our business.

CNI is an economic enterprise of the Chickasaw Nation.

Solara Healthcare

“To provide quality care for acute long-term hospital patients. Quality sets Solara apart from its competitors that goes well beyond customer expectations.”

The year 2005 was a development year for Solara Healthcare. It included continuing to improve operations in the New Orleans Long Term Acute Care Hospital (LTACH), opening two new LTACHs, and laying the development groundwork for opening at least four new LTACHs in 2006. The development activities and fiscal matters are well above the business plan for this new business. Operational initiatives in 2005 included the implementation of a quality strategic plan in New Orleans in order to improve the quality and consistency of patient care. We earned \$2.7 million in profits from the improvement in operations in New Orleans in 2005, a significant increase from barely break-even when we purchased the hospital in 2004. Opening two new hospitals in 2005 included many detailed tasks that must be accomplished in order to open a hospital, for example, state review of life safety hospital building codes, survey by the state department of health, implementation of policies and procedures for patient care, hiring and training of hospital staff, and attracting a medical staff. The two new hospitals are in Shawnee, Oklahoma and

McAllen, Texas. New hospitals under development to open in 2006 are located in Harlingen, Texas; Brownsville, Texas; Muskogee, Oklahoma and Conroe, Texas. These and other developments will keep the company well ahead of original business plan projections for a successful venture.

Solara Healthcare is an economic enterprise of the Chickasaw Nation.



Chickasaw Foundation

The purpose of the Upward Bound program is to generate in students the skills and motivation necessary to complete a program of secondary education and to enter and succeed in a program of postsecondary education.

The Chickasaw Foundation administers four upward bound and educational talent search programs. They serve 50 students in the Upward Bound math & science program, 107 students in the two regular Upward Bound programs and 600 students in the Educational Talent Search program.

The purpose of the Upward Bound program is to generate in students the skills and motivation necessary to complete a program of secondary education and to enter and succeed in a program of postsecondary education. At least two-thirds of the participants must be low-income and first-generation college students to participate in the program.

The Upward Bound programs had 107 students attend the six-week summer residential session at Murray State College this past summer. There were 85 students who attended the eight core curriculum high school classes daily and 22 students enrolled in six hours of college level courses. Eighty-two percent of the college students achieved a 3.0 grade average or above. Eighteen students attended college during the fall semester.

The purpose of the Educational Talent Search program is to (1) identify qualified youth with the potential for postsecondary education and encourage them to complete secondary school and undertake a program of postsecondary education; (2) publicize the availability of student financial assistance for persons who wish to pursue a postsecondary education; and (3) encourage persons who have not completed education programs at the secondary or postsecondary level, but who have the ability to do so, to reenter these programs. At least two-thirds of the participants must be low-income and first-generation college students to participate in the Education Talent Search program.

The Chickasaw Foundation STARS event was held in March 2005 as a benefit fundraiser for eight schools in Pontotoc County. The event helped raise and disburse \$13,538 among the following schools: Ada, Allen, Byng, Latta, Pickett-Center, Roff, Stonewall and Vanoss. Since many schools had their funding levels reduced this past year, the foundation chose this fundraiser to provide a way to address that need in Pontotoc County.

The foundation is thrilled with the continued expansion of its scholarship program due to the generosity of donors. Twenty-one scholarships were awarded at the 5th annual scholarship reception in July. A total of \$28,500 was awarded for the 2005-2006 school year. Those scholarships were:

- Colbert “Bud” Baker Scholarship
- Bank2 Banking Scholarship-In Memory of Mr. Robert Walton
- Bank2 Ta’ossaa-asha Scholarship (3)
- Chickasaw Foundation General Purpose Education Scholarship
- Computercraft Corporation Scholarship
- Ann Eubank Health Scholarship
- Donald D. Gunning Memorial Scholarship
- John Bennett Herrington Scholarship
- Frederick L. Hill-The Hill Group Scholarship (2)
- Janet Shaley James Memorial Scholarship
- Edward L. Kruger Memorial Ittish Aaisha Scholarship
- Mary K. Moreland & Daniel T. Jenks Scholarship
- Native American Fund Advisors Scholarship
- Robert L. Walton Memorial Scholarship
- Wesley D. Brantley, Jr. Scholarship
- Lillian Fowler Memorial Scholarship
- Vinnie May Humes Memorial Scholarship
- Judicial Scholarship-Law Student Scholarship

Due to the generosity of many Chickasaw Nation employees who elected to participate in the employee charitable contribution plan; the Chickasaw Foundation was able to contribute \$10,000 to the following organizations in 2005:

- Ada Area Success by 6
- Ada Boys & Girls Club
- American Red Cross
- Chickasaw Children’s Village
- Chickasaw Foundation
- Compassion Outreach Center, Inc.
- Family Crisis Center, Inc.
- House of Hope Pregnancy Care Center
- Pontotoc Animal Welfare Society Shelter
- The Salvation Army



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